

SCHEDULE 6

CHANGES, MINOR WORKS AND INNOVATION PROPOSALS

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SCHEDULE 6

CHANGES, MINOR WORKS AND INNOVATION PROPOSALS

1. INTERPRETATION

1.1 Definitions

In this Schedule, in addition to the definitions set out in Schedule 1 of this Agreement:

“Change” means a Facility Change or a Services Change as the context requires;

“Change Certificate” means a certificate issued by the Authority describing and authorizing a Change, the value or method of valuation of the Change, and in the case of a Facility Change occurring prior to the Service Commencement Date the adjustment, if any, to the Project Schedule (including the Target Service Commencement Date);

“Change Directive” means a written instruction which is issued on a form designated as a “Change Directive Form” and signed by the Authority’s Representative directing Project Co to immediately proceed with a Change, pending the finalization and issuance of a Change Certificate for that Change;

“Change Mark-Up” has the meaning set out in Section 2.10 of this Schedule;

“Change Report” means a written report prepared by Project Co in response to a Preliminary Change Instruction, containing the information described in Section 2.6 of this Schedule;

“Change Report Costs” has the meaning set out in Section 2.5(b)(2)(A) of this Schedule;

“Conditional Change Certificate” has the meaning set out in Section 2.13(a) of this Schedule;

“Development Changes” has the meaning set out in Section 6.1 of this Schedule;

“Development Change Record” has the meaning set out in Section 6.2 of this Schedule;

“Development Change Record Confirmation” has the meaning set out in Section 6.3 of this Schedule;

“Development Change Register” has the meaning set out in Section 6.6 of this Schedule;

“Facility Change” means a change, including an addition, deletion, alteration, substitution or otherwise, to Project Co’s Design or Construction obligations under this Agreement, or a Renovation or an Other Site Facility Renovation;

“Innovation Proposal” has the meaning set out in Section 4.1 of this Schedule;

“Minor Works” means a Change that is requested by the Authority in relation to the Other Site Facilities or the Select Campus-Wide Systems at any time after the Other Site Service Commencement Date, in relation to the CSB at any time after the CSB Service Commencement Dates and in relation to the New Facility at any time after the Service Commencement Date with a value that does not exceed \$100,000, Index Linked, unless otherwise agreed by the Authority;

“Minor Works Rates” has the meaning set out in Section 3.1 of this Schedule;

“Net Change Value” has the meaning set out in Section 2.9 of this Schedule;

“Preliminary Change Instruction” has the meaning set out in Section 2.3 of this Schedule;

“Preliminary Estimate” has the meaning set out in Section 2.5(b)(1) of this Schedule; and

“Services Change” means a change, including an addition, deletion, alteration, substitution or otherwise, to Project Co’s Services obligations under this Agreement.

2. CHANGES

2.1 Changes Required by Authority

The Authority may at any time during the Term, without invalidating this Agreement, require Changes in accordance with this Schedule 6. Except to the extent that a Change Certificate expressly requires otherwise, Project Co will implement a Change in accordance with all the terms of this Agreement, including Schedule 2 [Design and Construction Protocols], Schedule 3 [Design and Construction and Specifications] and Schedule 4 [Service Protocols and Specifications].

2.2 No Entitlement to Perform a Change

Without prejudice to Project Co’s rights under this Agreement, including Section 8.3 of this Agreement (Project Co’s Entitlements Upon Occurrence of a Compensation Event), the Authority may, at any time after giving notice to Project Co, perform, or engage any Person to perform, any work on the Site or in the Facility that is not included in Project Co’s obligations under this Agreement. None of Project Co, the Project Contractors or the Sub-Contractors will have any right or entitlement to perform any such work. Project Co may submit a proposal to the Authority for the performance of such work, but nothing in this Agreement will obligate the Authority to consider or accept such proposal.

2.3 Preliminary Change Instruction

The Authority may at any time during the Term issue to Project Co an instruction (a **“Preliminary Change Instruction”**) describing a potential Facility Change or Services Change that the Authority is considering. A Preliminary Change Instruction will include sufficient description of the contemplated Change, including any requirements under Section 2.12(b) of this Schedule to permit Project Co to prepare a Change Report. The Preliminary Change Instruction may indicate whether the Authority considers that the subject matter of the Change and the Change Report should contemplate a Conditional Change Certificate in advance of a Change Certificate, and any matters referred to in Section 2.13(b) of this Schedule that the Authority considers Project Co should address in respect of a possible Conditional Change Certificate.

2.4 Restrictions on Changes

The Authority will not at any time during the Term require, and Project Co may refuse to implement, a Change (including Minor Works) which:

- (a) would be contrary to Law;
- (b) would render the insurance policies required under this Agreement void or voidable and the Authority does not agree to provide replacement security satisfactory to Project Co acting reasonably;
- (c) would cause the revocation of any Permit required by Project Co to perform its obligations under this Agreement, and such Permit would not, using reasonable efforts, be capable of amendment or renewal;
- (d) would require a new Permit for Project Co to perform its obligations under this Agreement, which Permit would not, using reasonable efforts by Project Co or the Authority, as applicable, be obtainable;
- (e) would cause Project Co to be unable to obtain a Permit required by Project Co to perform its obligations under this Agreement, provided that such Permit was previously required but at the time of the Preliminary Change Instruction had not been obtained and such Permit would not, using reasonable efforts by Project Co or the Authority, as applicable, be obtainable; or

- (f) would materially and adversely affect the risk allocation and payment regime under this Agreement with respect to Design, Construction or Services.

Project Co acknowledges that (1) material changes to the RIH Campus, the delivery of Clinical Services and the integration of the equipment, systems and IMIT in the Facility and with other sites are likely during the Term, (2) that the risk allocation and payment regime under this Agreement contemplates the risks inherent with such material changes during the Term and (3) Project Co will not refuse to implement a Change on the basis that the financing and contractual structure of the Agreement is on a public-private partnership basis rather than a traditional project delivery.

If Project Co, acting reasonably, determines that a Change is unacceptable because it contravenes one or more of the above, then Project Co will promptly give notice to the Authority of its objection, with detailed written reasons. If the Authority disagrees then it may deliver a Dispute Notice to Project Co, and the parties will cooperate to have the issue resolved in a timely manner pursuant to the Dispute Resolution Procedure.

2.5 Delivery of Change Report

Subject to Section 2.4 of this Schedule:

- (a) as soon as practicable and in any event, to the extent reasonably possible, within 15 Business Days after receipt of a Preliminary Change Instruction, or such other period as the parties agree acting reasonably, Project Co will at its cost prepare and deliver to the Authority a Change Report, signed by Project Co's Representative, for the contemplated Change described in the Preliminary Change Instruction; or
- (b) notwithstanding Section 2.5(a) of this Schedule if the Net Change Value of the contemplated Change (comprised of a Facility Change or a Services Change or both) is likely to be more than \$100,000, Index Linked, then:
- (1) Project Co may, at its election within 5 Business Days after receipt of the Preliminary Change Instruction for such contemplated Change give notice to the Authority that it intends to first prepare and deliver a preliminary estimate (the "**Preliminary Estimate**") of the net cost of the contemplated Change;
 - (2) within 10 Business Days after such notice from Project Co, Project Co will at its cost prepare and deliver to the Authority:
 - (A) a reasonable estimate of costs if any (the "**Change Report Costs**") that Project Co would incur to retain third parties (such as design consultants and construction managers) that Project Co would require to prepare the Change Report, including any incremental costs incurred under management service contracts held by Project Co, but excluding the costs of Project Co's own staff and employees, and the staff and employees of a Project Contractor, or any of their Affiliates who are normally part of the general management, administration, and supervision of the Design, Construction or Services; and
 - (B) a Preliminary Estimate of the contemplated Change, in sufficient detail and accuracy to permit the Authority to make an informed decision as to whether to proceed with the contemplated Change, including as appropriate:
 - (i) preliminary cost estimates of the elements of the contemplated Change;
 - (ii) a preliminary implementation schedule and work plan for the implementation of the contemplated Change; and

- (iii) a description of the impact of the contemplated Change on the Facility during implementation or in the use of the Facility; and
- (3) the Authority may within 10 Business Days following receipt of the Preliminary Estimate, or at any time if Project Co fails to comply with the time requirements set out in this Section 2.5(b), give notice to Project Co to proceed with the preparation of the Change Report for the contemplated Change and Project Co will prepare and deliver the Change Report as soon as practicable and in any event, to the extent reasonably possible, within 15 Business Days after receipt of such notice, or such longer period as the parties agree acting reasonably.

If Project Co prepares a Change Report pursuant to Section 2.5(b)(3) of this Schedule, and the Authority elects not to proceed with the contemplated Change, then the Authority will pay Project Co's substantiated Change Report Costs.

2.6 Change Report Contents

A Change Report will include:

- (a) if and to the extent a contemplated Change is a Facility Change:
 - (1) a description of the scope of the contemplated Change with respect to Design and Construction;
 - (2) a comparison of the scope of Design and Construction as a result of the contemplated Change as compared to the scope prior to the Change;
 - (3) subject to Section 2.11 of this Schedule, a description of any adjustments to the Project Schedule, including to the Target Service Commencement Date, which Project Co will require as a result of the implementation of the contemplated Change (including details of any corresponding adjustments required by any Project Contractor or any Sub-Contractors) and any compensation required under Section 2.9(d) of this Schedule; and
 - (4) a description of any impact of the contemplated Change on the performance of the Services;
- (b) if and to the extent a contemplated Change is a Services Change:
 - (1) a description of the scope of the contemplated Change with respect to Services; and
 - (2) a comparison of the scope of Services as a result of the contemplated Change as compared to the scope prior to the Change; and
- (c) for all contemplated Changes (in addition to the requirements of Section 2.6(a) or 2.6(b) of this Schedule, as applicable):
 - (1) an estimate of all costs, if any, reasonably necessary for and directly associated with the contemplated Change, including the following (which will be shown separately if requested by the Authority), as applicable:
 - (A) all Design costs (based on the estimated number of hours reasonably required to perform any additional Design);
 - (B) all Construction labour, material and equipment costs, supported as the case may be by quotations from the applicable Project Contractor and Sub-Contractors;

- (C) all Services labour, material and equipment costs, supported as the case may be by quotations from the applicable Project Contractor and Sub-Contractors;
 - (D) all additional costs of site management, including supervision of trade foremen, site overheads and site establishment including, without duplication, any costs related to Project Co's management and oversight of the Project that should reasonably be included in the contemplated Change;
 - (E) all costs of relevant Permits, including an amendment or renewal of a Permit, a new Permit or a Permit that is in the course of being obtained;
 - (F) all costs associated with services provided by professional advisors, provided however that legal fees of Project Co, Senior Lenders, the Design-Builder and the Service Provider will be borne as to 50% by Project Co, the Design-Builder or the Service Provider, as applicable, within the Change Mark-up provided in Section 2.10;
 - (G) all financing costs;
 - (H) if and to the extent a contemplated Change is a Facility Change that also materially affects the cost of the Services, all changes to the cost of the Services;
 - (I) if and to the extent a contemplated Change is a Services Change that requires a material change to the Facility, all changes to the cost of the Facility; and
 - (J) if and to the extent a contemplated Change has an impact adverse to Project Co in respect of the energy guarantee given pursuant to Appendix 8C [Energy], costs associated with such adverse impact unless and to the extent the Change itself provides for relief from such impact through an adjustment to the guarantee; and
 - (K) if and to the extent a contemplated Change has an impact on fire safety, including access and egress routes, that would result in costs to amend the Campus-Wide Fire Management Plan to comply with the requirements of the fire code;
- (2) an estimate of the cost savings, if any, resulting from the contemplated Change;
 - (3) any proposal(s) as to how the contemplated Change could be accomplished at no net cost;
 - (4) a description of all relevant financial considerations arising from the contemplated Change, including:
 - (A) Project Co's proposal as to how any increased costs to Project Co resulting from the contemplated Change might be funded;
 - (B) any changes to the Senior Financing Agreements that would be required to reflect a change in the risk profile of the Project arising from the contemplated Change;
 - (C) a description of any changes to the Service Payments that are required to reflect the costs and cost savings referred to in Sections 2.6(c)(1) and 2.6(c)(2) above; and

- (D) identification of any amounts payable by the Authority to Project Co, if any, other than the Service Payments;
- (5) the value of the loss or reduction of benefits resulting from the contemplated Change;
- (6) a description of any additional consents or approvals required, including amendments, if any, of any Permits required to implement the contemplated Change;
- (7) a description of any impact on the obligations of Project Co under any Material Contracts;
- (8) a description of the extent to which the contemplated Change would interfere with Project Co's ability to comply with any of its obligations under this Agreement, the Material Contracts, any Sub-Contracts and any Permits;
- (9) the name of the Sub-Contractor(s) (if any) which Project Co intends to engage for the purposes of implementing the contemplated Change together with a description of the qualifications of any such Sub-Contractor(s) so as to demonstrate the ability of such Sub-Contractor(s) to implement the contemplated Change;
- (10) a description of any further effects (including benefits and impairments) which, Project Co foresees as being likely to result from the contemplated Change;
- (11) a description of any actions that would be reasonably required by the Authority to implement the contemplated Change;
- (12) a description of the steps Project Co will take to implement the contemplated Change, in such detail as is reasonable and appropriate in all the circumstances;
- (13) a description of any impact on expected usage of utilities for the current Contract Year and subsequent Contract Years;
- (14) a description of any impact on any redundancy or spare capacity of any system, equipment or infrastructure;
- (15) a project schedule for performing the Change, including milestones and a planned completion date (if applicable);
- (16) indicate all matters referred to in Section 2.13(b) of this Schedule that would apply in respect of a Conditional Change Certificate.

The cost of the correction of a Defect or Deficiency will not be included in the valuation of a Change.

All of the costs described in this Section 2.6 will be set out in current applicable dollar amounts and any amounts to be reflected in the Financial Model or to be subject to indexation will also be set out in amounts calculated as of the Base Date.

2.7 Justification and Supporting Documentation for Contemplated Change Estimates

The cost estimates included in a Change Report will be in sufficient detail to allow evaluation by the Authority and will include such supporting information and justification as is necessary to demonstrate that:

- (a) Project Co has used all reasonable efforts, including utilizing competitive quotes or tenders, to minimize the cost of a contemplated Change and maximize potential related cost savings;

- (b) Project Co and its Project Contractors and Sub-Contractors have valued the Change as described in Section 2.8 of this Schedule, and have not included other margins or mark-ups;
- (c) the full amount of any and all expenditures that have been reduced or avoided (including any Capital Expenditure) have been fully taken into account; and
- (d) Project Co has mitigated or will mitigate the impact of the contemplated Change, including on the Project Schedule, the performance of the Services, the expected usage of utilities, and the direct costs to be incurred.

2.8 Valuation of and Payment for Changes

The value and method of valuation of a Change will be as agreed by the parties and failing agreement will be the net cost (or saving) of implementing the Change, calculated in accordance with Section 2.9(a) of this Schedule (and for greater certainty a Change may have a net cost, or a net saving, or may result in no net cost or saving), and:

- (a) if a Change has a net cost (a positive Net Change Value), the Authority will pay Project Co the Net Change Value plus the Change Mark-Up and any amounts due under Section 2.9(d) of this Schedule; and
- (b) if a Change has a net cost savings (a negative Net Change Value), then Project Co will pay the Authority the Net Change Value.

2.9 Net Change Value

- (a) The value of a Change (the “**Net Change Value**”) is the aggregate of the direct incremental costs (minus the aggregate cost savings) reasonably incurred to implement the Change, supported by invoices, purchase orders, time sheets and other customary industry documentation, as follows:
 - (1) Design: the direct incremental costs (or cost savings) of any Design incurred (or saved) by the entity that retains the design personnel, based on the additional (or decreased) number of design consultant’s hours required to undertake the Change;
 - (2) Construction Labour: the direct incremental costs incurred (or cost savings) by the entity that engages the construction labour, based on the additional (or decreased) number of labour and direct labour-supervision hours required to undertake the Change (including allowance for all payroll burdens such as overtime premiums (when paid), vacation pay, pensions, statutory payments, workers’ compensation insurance, union dues, tool money, medical insurance, and any other payments directly paid in the ordinary course);
 - (3) Materials and Equipment: the direct incremental costs incurred (or cost savings) by the entity that procures the materials, consumables and equipment, for the supply and delivery of such materials, consumables and equipment (including the cost of any associated testing, commissioning, spare parts, manuals and software, and including any related design and engineering), except that any changes to the Authority’s cost of Category 1,2,3,4,5 or 6 Equipment will not be included in the calculation of Net Change Value;
 - (4) Procurement Cost: the direct incremental costs incurred (or cost savings) by the procuring entity to obtain and evaluate tenders and award a contract for work required for the Change that is to be tendered under Section 2.9(c) or Section 2.12(b) of this Schedule, and the supervision and management of such contract;

- (5) Services: the direct incremental costs incurred (or cost savings) by the entity that retains the Services personnel, based on the number of personnel hours required to undertake the Change; and
- (6) Miscellaneous: all other additional costs or savings directly attributable to the Change, including project management, site management, supervision, site establishment, living and travel allowances, services provided by professional advisors, wastage, disposal, insurance, bonding, financing and Permits (including amendment or renewal of a Permit, or obtaining new Permits), calculated at the direct cost or saving to the entity that directly incurs or saves such costs. Costs related to expenses that would have been incurred had the Change not taken place will not be considered directly attributable to the Change;

all without addition of any mark-ups except as otherwise expressly provided for in this Section 2;

- (b) the rates and charges applied in Section 2.9(a) above will be no greater than the market rates, prevailing at the time of the implementation of the Change, paid between arm's length contracting parties;
- (c) unless otherwise agreed by the Authority, Project Co will obtain competitive quotations or tenders for all work, equipment and materials required to implement a Change;
- (d) subject to Section 2.11 of this Schedule, if a Change causes a delay in Service Commencement and if Project Co is entitled to an equitable adjustment of the Project Schedule (including the Target Service Commencement Date) as a result of a Change, the cost of the Change will include an amount calculated on the basis that Project Co will be placed in no better or worse position than it would have been in had the Change and the delay in Service Commencement not occurred and taking into consideration the following (without duplication):
 - (1) any net increase or decrease in the costs of Project Co performing its obligations under this Agreement resulting solely from the Change and the delay, including any increased financing costs caused by a reduction in the amortization schedule for the Senior Debt;
 - (2) the Service Payments that would have otherwise been payable to Project Co; and
 - (3) no amount will be payable for Avoidable Costs or Indirect Losses.

For greater certainty, Project Co will not be entitled to any amount under this Section if the Change does not cause a delay in Service Commencement, including in circumstances where Project Co has updated the Target Service Commencement Date without obtaining the Authority's consent where required by Section 10.2 of Schedule 2 [Design and Construction Protocols]; and

- (e) no amount will be payable to Senior Lenders in connection with the consent to any Change unless the Change is a material Change, the consent is reasonably required and the amount payable is reasonable.

2.10 Mark-Up on Changes

If a Change has a positive Net Change Value, the Authority will pay a mark-up on the Net Change Value determined in accordance with this Section 2 (the "**Change Mark-Up**") to cover all indirect, head office and other costs and profit:

- (a) if the Net Change Value is less than or equal to \$100,000 (and is not Minor Works), the Change Mark-Up will be 10% of the Net Change Value;
- (b) if the Net Change Value is more than \$100,000 and less than or equal to \$1,000,000, the Change Mark-Up will be 7% of the Net Change Value; or
- (c) if the Net Change Value is more than \$1,000,000, the Change Mark-Up will be 5% of the Net Change Value.

Any mark-up by a Project Contractor will be included in the amount of the Change Mark-Up payable by the Authority pursuant to (a), (b) or (c) above and will reduce the amount of the Change Mark-Up payable to Project Co under (a), (b) or (c) above. For greater certainty, if a Change is Minor Works there will be no applicable Change Mark-Up under this Section and the Minor Work Rates set out in Section 3.1 of this Schedule will apply.

2.11 Effect on the Project Schedule or Delays to Services

Project Co will use all reasonable efforts, as described in Section 2.9 of this Agreement (General Duty of Project Co to Mitigate), to minimize the effect of a Change on the Project Schedule (including the Target Service Commencement Date) and the performance of the Services and subject to the foregoing, Project Co will be entitled to an equitable adjustment of the Project Schedule (including the Target Service Commencement Date) and the requirements for performance of the Services as a result of the Change. Without limiting the generality of the foregoing, the implementation of a Change, to the extent Project Co has identified the effect on the Services and such effect has been documented in a Change Certificate, but without duplication of relief that may be provided in a Change Certificate, will constitute an Excusing Event.

2.12 Agreement on a Change

Following receipt by the Authority of a Change Report prepared in accordance with Section 2.6 of this Schedule:

- (a) as soon as practicable, and in any event within 15 Business Days after the Authority receives a Change Report, or such longer period as the parties agree acting reasonably, the Authority will deliver to Project Co any requests for clarifications or amendments, and the parties' Representatives will meet and use all reasonable efforts to agree to the Change Report, including the costs, payments (including payment of direct costs and adjustments to Service Payments, if any) and other information contained in the Change Report;
- (b) if the Authority is required by applicable Law or Governmental Authority to require Project Co (or its Project Contractors) to competitively tender any contract in relation to a contemplated Change, Project Co (and its Project Contractors as applicable) will seek and evaluate competitive tenders for the proposed Change and upon request by the Authority provide all requested information to the Authority; and
- (c) the Authority may in writing modify a Preliminary Change Instruction at any time prior to the parties reaching an agreement on the Change Report for any matter relating to the Change Report or arising from the discussions in relation thereto, in which case Project Co will, as soon as practicable and in any event not more than 10 Business Days after receipt of such modification (or such longer period as the parties may agree acting reasonably), notify the Authority of any consequential changes to the Change Report.

2.13 Conditional Change Certificate

- (a) The Authority may prior to the parties reaching agreement on all aspects of the Change Report, issue a signed certificate (a "**Conditional Change Certificate**"). If the parties have agreed on the parts of the Change Report that relate to the Conditional Change

Certificate without amendment, it is sufficient for the Conditional Change Certificate to be signed by the Authority's Representative. If such parts of the Change Report require amendment, the Change Certificate comes into effect when signed by the Authority's Representative and Project Co's Representative.

- (b) A Conditional Change Certificate will include, as applicable:
- (1) a list of all conditional or outstanding matters relating to the Change Report;
 - (2) modifications to the process for issuing a Change Certificate to facilitate agreement being reached on all open matters relating to the Change Report;
 - (3) a basis for payment to Project Co and a maximum amount to be paid to Project Co by the Authority in respect of the Change prior to issue of the Change Certificate;
 - (4) an expiry date that is agreed by the parties, or failing agreement that is 90 days after the date of the Conditional Change Certificate; and
 - (5) an agreement by the parties to agree on all conditional and outstanding matters relating to the Change Report.
- (c) Following the issue of the Conditional Change Certificate and pending final agreement as to any time extensions or valuation and payment of any adjustments for a Change or any other matters in the Change Report, Project Co will proceed to implement the Change and the Authority will pay Project Co amounts demonstrated by Project Co in writing from time to time to be payable for the Change under the terms of the Conditional Change Certificate. If Project Co does not provide the Authority with documentation to reasonably demonstrate from time to time the amounts that are payable in respect of the Change, the Authority will not be required to reimburse any such amounts.
- (d) The Authority may at any time on reasonable notice to Project Co terminate the Conditional Change Certificate and elect not to proceed with the Change, provided that in the event of such termination the Authority will reimburse Project Co for all amounts payable in accordance with Section 2.13(c) of this Schedule in respect of the Change prior to termination, together with Project Co's resulting reasonable breakage costs.
- (e) Unless agreed in writing, the Conditional Change Certificate will cease to have further effect if a Change Certificate is not issued by the expiry date set out in the Conditional Change Certificate.

2.14 Change Certificate

A Change will come into effect by the Authority issuing to Project Co a Change Certificate signed by the Authority's Representative. If the parties have agreed on the Change Report without amendment, it is sufficient for the Change Certificate to be signed by the Authority's Representative. Subject to Section 2.15, if the Change Report requires amendment the Change Certificate comes into effect when signed by the Authority's Representative and Project Co's Representative. Subject to Section 2.13 and Section 2.18, Project Co will not proceed with a Change prior to receiving a Change Certificate signed by either the Authority's Representative or by both the Authority's Representative and Project Co's Representative, as applicable. A Change Certificate issued in accordance with this Section 2.14 will be binding upon the Authority and Project Co. Subject to Section 2.4 and Section 2.15(c) of this Schedule, upon receipt of a Change Certificate Project Co will implement the Change, without prejudice to Project Co's right to refer any question of valuation of the Change to the Dispute Resolution Procedure.

2.15 Disagreement on Change Report

If the parties do not agree on a Change Report, then the Authority may:

- (a) except in connection with a Change required pursuant to Section 2.17 of this Schedule, elect not to proceed with the Change described in the Preliminary Change Instruction;
- (b) proceed with a Conditional Change Certificate pursuant to Section 2.13 of this Schedule; or
- (c) issue a Change Certificate to Project Co stating the Authority's determination of the matters referred to in the Change Report, and if Project Co disagrees with all or any of the determinations set out in the Change Certificate, then Project Co may deliver to the Authority a Dispute Notice, and Project Co will, without prejudice to its rights with respect to such Dispute, use all reasonable efforts to implement the Change as directed in the Change Certificate.

The Change Certificate referred to in Section 2.15(c) is effective when signed by the Authority's Representative alone.

2.16 Authority May Require Changes During the Operating Period

Project Co acknowledges that there will likely be Renovations or Other Site Facility Renovations during the Operating Period. The Authority may, without invalidating this Agreement, require a Renovation or an Other Site Facility Renovation at any time during the Operating Period. A Renovation or an Other Site Facility Renovation will be implemented and valued as a Change pursuant to and subject to the terms of this Schedule 6.

2.17 Changes in Other Circumstances

The Authority will issue a Preliminary Change Instruction in respect of:

- (a) an Authority decision regarding Facility reinstatement pursuant to Section 6.4(b) (Project Co's Obligations – Material Damage or Destruction); and
- (b) a deemed Change pursuant to Section 8.8(a) (Parties' Entitlements Upon Occurrence of a Change in Law).

2.18 Change Directive

Subject to Section 2.4 of this Schedule but notwithstanding any other provision of this Schedule, the Authority may at any time issue a Change Directive to Project Co, signed by the Authority's Representative, directing Project Co to proceed with a contemplated Change in which case the following will apply:

- (a) Project Co will proceed with the Change and the valuation and the time extensions and payment of any adjustments will be made as soon as reasonably possible after the implementation thereof in the same manner as a Change for which a Preliminary Change Instruction, Change Report and Change Certificate would be issued hereunder;
- (b) if Project Co has not previously done so, Project Co will within 30 days after the issuance of the Change Directive provide a Change Report in accordance with the requirements of this Schedule for a Change Report and Section 2.12(a) of this Schedule will apply;
- (c) pending a final determination as to any time extensions or valuation and payment of any adjustments for a Change or any other matters in the Change Report delivered by Project Co pursuant to Section 2.18(b) of this Schedule, the Authority will pay Project Co amounts reasonably demonstrated by Project Co in writing from time to time to be payable for the Change, including reimbursement of amounts that Project Co reasonably incurs with respect to the Change. The Authority will fund all Changes implemented by way of a Change Directive as provided for in Section 5.2 of this Schedule; and

- (d) if the parties agree on the Change Report, the Authority will issue a signed Change Certificate stating the parties' agreed determination of the matters referred to in the Change Report. If the parties do not agree on a Change Report, then the Authority will issue a signed Change Certificate stating the Authority's determination of the matters referred to in the Change Report. If Project Co disagrees with all or any of the determinations set out in the Change Certificate, then Project Co may deliver to the Authority a Dispute Notice, and Project Co will, without prejudice to its rights with respect to such Dispute, continue to implement the Change as directed in the Change Directive.

The Authority may issue a Change Directive at any time in its discretion, including in the absence of a Preliminary Change Instruction, at any time following issuance of a Preliminary Change Instruction, if Project Co fails to provide a Change Report, if a Change Report or Change Certificate is not promptly agreed upon by the parties, or if there is a Dispute in relation to a Preliminary Change Instruction, Change Report, Conditional Change Certificate or Change Certificate (including a Dispute as to whether there is a Change), but not if there is a Dispute as to whether Project Co is entitled to refuse to implement the Change under Section 2.4 of this Schedule.

2.19 Modification of Processes and Procedures

Nothing in this Schedule shall limit the ability of the parties to mutually, in writing, modify, simplify or waive some or all of the processes and procedures outlined in this Schedule in respect of Changes.

3. MINOR WORKS

3.1 Minor Work Rates

Rates for Minor Works will be established and applied as follows:

- (a) As of the Effective Date the categories and hourly rates (the "**Minor Works Rates**") to be applied in respect of any request by the Authority for Minor Works are as follows:

Categories	Proponent's Revised Proposed Rate in 2018/19 in \$ (Oct 31 2018)
Building Operator	
Electrician	
Lead Electrician	
Carpenter	
Plumber	
Painter	
Shift Engineer	
Millwright	
HVAC Technician	
Administration Assistant	
Administration Manager	
Project Manager	
Maintenance Assistant	
Project Coordinator	

The Minor Work Rates have been established as of the Base Date based on the actual hourly cost that would be paid to the individual (including allowance for all payroll burdens such as overtime premiums, vacation pay, pensions, statutory payments, workers' compensation insurance, union dues, tool money, medical insurance, and any other payments directly paid in the ordinary course with the exclusion of union dues which are subject to rate adjustment if and when necessary), and include a mark up of 5% to cover Project Co's head office overhead and profit, except that such Minor Work Rates are not greater than the prevailing market rates paid by arm's length contracting parties.

The Minor Works Rates will be Index Linked. The Authority, acting reasonably, may identify amendments to the categories that may be required for Minor Works and the Minor Works Rates for the modified categories will be established under Section 3.1(b). Project Co may propose an amendment to the categories and if agreed by the Authority, the Minor Works Rates for the modified categories will be established under Section 3.1(b).

When mutually deemed appropriate by both the Authority and Project Co, and where Minor Works require a full-time equivalent individual for a period of 12 months or greater, Project Co will seek to employ on a contract basis and will charge an annualized fee based on the above-listed actual costs and not on the basis of the above noted hourly rates.

- (b) The Minor Work Rates for any amended categories will be based on the actual hourly cost that will be paid to the individual (including allowance for all payroll burdens such as overtime premiums, vacation pay, pensions, statutory payments, workers' compensation insurance, union dues, tool money, medical insurance, and any other payments directly paid in the ordinary course), and will include a mark up of 5% to cover Project Co's head office overhead and profit, except that the Minor Work Rates will not be greater than the prevailing market rates paid by arm's length contracting parties. No additional amounts are payable for any overtime actually incurred.
- (c) If the parties are unable to agree on the categories and Minor Works Rates as required under Section 3.1(a) of this Schedule then the cost of Minor Works will be valued as described in Section 3.6 of this Schedule.

3.2 Direction for Minor Works

The Authority may at any time following the Other Site Service Commencement Date with respect to the Other Site Facilities or the Select Campus-Wide Systems, the CSB Service Commencement Date with respect to the CSB or the Service Commencement Date with respect to the New Facility, require Project Co to perform Minor Works as follows:

- (a) within 10 Business Days of a request in writing for Minor Works, Project Co will at its own cost prepare and deliver to the Authority a written price estimate covering the full scope of the requested Minor Works, based on the applicable Minor Works Rates or, if and to the extent the Minor Works Rates are not applicable, at cost plus 5%, in either case without inclusion of any additional project management or other similar costs or charges;
- (b) a Preliminary Change Instruction and a Change Report will not be required for Minor Works;
- (c) upon further written direction from the Authority, Project Co will in a timely manner carry out the Minor Works;
- (d) the completed Minor Works will be a part of the completed New Facility or the Other Site Facilities and accordingly, as required by this Agreement, and without further payment, except for an appropriate adjustment to the Service Payment to reflect the effect, if any, on the cost of the Services or the Life Cycle Requirements, Project Co will be responsible

for any Defect or Deficiency, and for all Services and Life Cycle Requirements related to the completed Minor Works; and

- (e) where the implications to the Services or the Life Cycle Requirements of the Minor Works have not yet been fully agreed, the written direction from the Authority to carry out the Minor Works will be deemed to be a Conditional Change Certificate, with any such open items to be agreed by the parties within 90 days, unless extended by agreement of the parties.

Project Co will not be entitled to charge the Authority for preparing a written price quote in accordance with Section 3.2(a) above and, except as provided in Section 3.1(a) above, is not entitled to charge a mark-up on work performed by the Service Provider or other Sub-Contractors as Minor Works, except as permitted under Section 3.2(a) above.

3.3 Project Co to Minimize Inconvenience

Prior to commencing any Minor Works, Project Co will notify the Authority of the estimated duration of the Minor Works so that the Authority and Project Co can agree upon a convenient time for carrying out the Minor Works in a manner that minimizes and mitigates inconvenience and disruption to the use of the Facility. Project Co will use all reasonable efforts to minimize the duration of any Minor Works, and will schedule Minor Works as reasonably requested by the Authority, including doing works outside normal operating hours.

3.4 Payment for Minor Works

Project Co will as of the end of a calendar month invoice the Authority monthly for Minor Works completed in the calendar month, supported by appropriate invoices and work records, and the Authority will pay Project Co by the later of the 20th day of the next calendar month, or 20 calendar days following receipt of the invoice, for Minor Works performed in the previous calendar month.

Project Co will credit an amount of \$50,000 (Index Linked) per Contract Year to any Minor Works, Miscellaneous Occupant Requests, or Services Changes completed in that Contract Year for labour costs (only) in accordance with the Minor Works Rates set out in this Schedule 6. The credit will be applied on a monthly basis and reported in the Payment Adjustment Report. Any credit amount remaining at the end of the year will not be carried forward. The credit is not refundable.

3.5 Relief from Obligations

Subject to its obligations under Section 3.3 of this Schedule and its duty to mitigate, Project Co will be entitled to claim relief from its obligations under this Agreement to the extent required to undertake the Minor Works.

3.6 Minor Works Disputes

Any Dispute arising in connection with Minor Works, including the price to be paid for Minor Works and the annual determination of the Minor Works Rates, will be resolved in accordance with the Dispute Resolution Procedure.

4. INNOVATION PROPOSALS

4.1 Innovation and Value Engineering

Project Co may at any time during the Operating Period submit a proposal to the Authority (an “**Innovation Proposal**”) to implement modifications to the Facility and the Services, including through innovation or value engineering, for the purpose of achieving efficiencies and reducing the Service Payments or the overall cost to the Authority of the Facility and the Services in respect of the Facility or the Authority’s overall energy costs at the Facility (including costs of energy related measures such as carbon taxes). Project Co must demonstrate to the Authority’s satisfaction that an Innovation Proposal:

- (a) is originated and initiated solely by Project Co (including by Project Co bearing all research and development costs) without the involvement of the Authority or its consultants; and
- (b) offers savings, innovation or efficiency that is not otherwise called for or provided by this Agreement.

4.2 Content of Innovation Proposal

An Innovation Proposal will:

- (a) set out all the information required in a Change Report as required under Section 2.6 of this Schedule, modified to apply to an Innovation Proposal;
- (b) specify Project Co's reasons and justification for proposing the Innovation Proposal;
- (c) request the Authority to consult with Project Co with a view to the Authority deciding whether to agree to the Innovation Proposal and, if so, what consequential changes the Authority may require;
- (d) indicate any implications of the Innovation Proposal, including a difference between the existing and the proposed requirements of this Agreement, and the comparative advantages of each to Project Co and the Authority;
- (e) indicate whether a payment by the Authority in respect of direct costs or a variation to the Service Payments is proposed and, if so, give a detailed estimate of such proposed payment or variation;
- (f) indicate if there are any dates by which a decision by the Authority must be made; and
- (g) include such other information and documentation as may be reasonably requested by the Authority to fully evaluate and consider the Innovation Proposal.

4.3 Costs of Developing Innovation Proposal

Project Co may deliver to the Authority preliminary information with respect to a proposed Innovation Proposal, but unless the Authority, in its discretion, agrees to pay or share the costs of developing an Innovation Proposal, the costs of investigating a potential Innovation Proposal will be borne entirely by Project Co.

4.4 Evaluation of Innovation Proposal

The Authority will evaluate and give consideration to an Innovation Proposal taking into account all relevant issues, including whether:

- (a) a change in the Service Payments will occur;
- (b) the Innovation Proposal affects the quality or delivery of the Facility or the Services at the Facility;
- (c) the Innovation Proposal lowers the Authority's overall energy costs at the Facility (including costs of energy related measures such as carbon taxes);
- (d) the Innovation Proposal will interfere with the relationship of the Authority with any third parties;
- (e) the financial strength of Project Co is sufficient to deliver the changed Facility or changed Services, as applicable;

- (f) the residual value of the Facility is affected; and
- (g) the Innovation Proposal materially affects the risks or costs to which the Authority is exposed,

and any other matter the Authority considers relevant. The Authority may request clarification or additional information regarding the Innovation Proposal, and may request modifications to the Innovation Proposal.

4.5 Acceptance and Implementation of Innovation Proposal

Notwithstanding any potential cost savings of an Innovation Proposal, the Authority is under no obligation to accept an Innovation Proposal and may in its discretion elect not to implement an Innovation Proposal. An Innovation Proposal that is accepted by the Authority will be implemented as a Change and Project Co will not implement an Innovation Proposal prior to the issuance of a Change Certificate.

4.6 Sharing Benefits of an Innovation Proposal

If the Innovation Proposal causes or will cause the costs of Project Co or of a Project Contractor or Sub-Contractor to decrease, after taking into account the agreed implementation and reasonably allocated development costs (incurred by Project Co, a Project Contractor or a Sub-Contractor) of the Innovation Proposal (taking into account any other uses of the Innovation Proposal by Project Co), the net savings in the costs of Project Co and such Project Contractor or Sub-Contractor will be shared by Project Co and the Authority in such amounts as determined by the Authority in its discretion, and the Authority's share of the net savings will be reflected in a reduction of the Service Payments.

5. RESPONSIBILITY AND PAYMENT FOR CHANGES

5.1 Responsibility for Changes, Minor Works and Innovation Proposals

Except as specifically provided in this Agreement, the Authority will bear no risk or liability whatsoever arising from any Change, Minor Works or Innovation Proposal other than the liability to make payment in connection therewith. Notwithstanding the previous sentence, the Authority will pay to Project Co increased costs or any Direct Losses suffered by Project Co as a result of any particular design, materials, goods, workmanship or method of construction which the Authority specifies must be incorporated in a Change and which is subsequently shown to be defective (other than as a result of the default or negligence of Project Co or any Project Co Person), if:

- (a) Project Co objected in writing to the incorporation of such item prior to the issue of the relevant Change Certificate; and
- (b) such objection was rejected by the Authority.

5.2 Service Payments in Respect of Changes, Minor Works and Innovation Proposals

Payments between the parties and any adjustments to Service Payments in respect of Changes, Minor Works and Innovation Proposals will be made in accordance with any agreed basis for payment set out in the Change Certificate or Conditional Change Certificate. The basis for payment may at the Authority's discretion include progress draws, milestone payments, lump sum payments, time and materials or maximum amounts. If no basis for payment is included in the Change Certificate, payment will be made in accordance with Section 10 (Lump Sum Payments and Service Payment Adjustments) of this Agreement.

If payments between the parties in respect of Changes, Minor Works and Innovation Proposals include an adjustment to payments (if any) during the Construction Period, Service Payments or otherwise require an update to the Financial Model, Project Co will expeditiously update and will provide such updated Financial Model to the Authority, all in accordance with Section 10 (Lump Sum Payments and Service Payment Adjustments) of this Agreement. The Authority may in its sole discretion waive or defer the requirements for Project Co to make such updates to the Financial Model in respect of Changes, Minor

Works and Innovation Proposals. The updates to the Financial Model will be shown as of the relevant current date and, as applicable, the Base Date.

5.3 Consequential Amendments to Appendix 8A

If the Change, Minor Works or Innovation Proposal affects any of the contents of Appendix 8A [Functional Units, Unit Deduction Amounts, Rectification Periods], the parties will in accordance with Section 5.1 of Schedule 8 [Payments] review and adjust Appendix 8A [Functional Units, Unit Deduction Amounts, Rectification Periods].

6. ALTERNATE CHANGE PROCESS DURING DESIGN

6.1 Development Changes

The parties may during the Design process agree to utilize an alternate procedure for agreeing on and tracking Changes that:

- (a) on an individual basis, are less than \$100,000 in value, including “no cost” Changes;
- (b) on a cumulative basis, are less than \$1,000,000;
- (c) do not result in a change in the Target Service Commencement Date;
- (d) do not result in a change to the Financial Model; and
- (e) would not fall within the scope of Section 2.4 of this Schedule.

In such cases the parties may, on an individual Change basis, agree to utilize the process set out in this Section 6 rather than the process set out in Section 2 of this Schedule (“**Development Changes**”).

6.2 Alternate Process

Where a party identifies a potential Development Change, that party may present the potential Development Change to the other party in a form, and with such supporting information, as it considers to be appropriate to the nature and complexity of the potential Development Change.

Where a party presents a potential Development Change, the parties’ respective Design and Construction Representatives will meet as soon as practicable to discuss the proposed Development Change and where:

- (a) the parties agree that the proposed Development Change meets the requirements of Section 6.1 of this Schedule; and
- (b) the parties reach agreement with respect to the value of the proposed Development Change and any contractual amendments required to implement the proposed Development Change,

Project Co will record the terms of the parties’ agreement with respect to the applicable Development Change (a “**Development Change Record**”).

Promptly after preparing a Development Change Record, and in any event prior to implementation of the agreed Development Change, Project Co will deliver a copy of the Development Change Record to the Authority’s Design and Construction Representative.

6.3 Opportunity to Object

If, within 5 Business Days after receipt of a Development Change Record, the Authority’s Design and Construction Representative objects in writing to the Development Change Record on the basis that it is

not an accurate representation of the parties' agreement, the parties will meet to discuss the Development Change and attempt to resolve the objection.

If an objection cannot be resolved, then the proposed Change will be deemed not to be a Development Change and will not be implemented by the parties; provided that either the Authority or Project Co will be permitted to pursue such Development Change in accordance with the Change process in accordance with this Schedule.

If an objection is resolved, then following such resolution, the parties will record the terms of the Development Change (the "**Development Change Record Confirmation**"), and such Development Change Record Confirmation will be signed on behalf of the parties.

6.4 Design and Construction Representatives

The Authority's Design and Construction Representative and Project Co's Design and Construction Representative will have authority to agree on the value of Development Changes and contractual amendments to implement such Development Changes.

6.5 Implementation

Where there is no objection to a proposed Development Change within the 5 Business Day period specified in Section 6.3 of this Schedule, the Development Change Record will become the Development Change Record Confirmation. Following the issue of a Development Change Record Confirmation, the parties will promptly proceed with implementation of the applicable Development Change on the terms set out in the applicable Development Change Record Confirmation.

6.6 Reconciliation

No later than the 10th day of each month, Project Co's Design and Construction Representative will prepare and deliver to the Authority's Design and Construction Representative, a register of all Development Changes agreed during the prior month (the "**Development Change Register**").

6.7 Development Change Register

Within 30 days after the issuance of the 95% construction documents pursuant to Section 5.2(b)(3) (Design Process) of Schedule 2 [Design and Construction Protocols], the Authority will prepare and deliver to Project Co a consolidated Change Certificate encompassing all of the agreed Development Changes, as set out in the applicable Development Change Registers. Only one mark-up as provided in Section 2.10 of this Schedule will be payable by the Authority to cover all indirect, head office and other costs and profit with respect to any Development Change and for greater certainty, any mark-up that is payable by the Authority will be included in the value of a Development Change in the applicable Development Change Register and no Change Mark-Up will be payable for that Development Change under the consolidated Change Certificate.

6.8 No Dispute

The parties agree that a failure to reach agreement with respect to a proposed Development Change pursuant to the procedure set out in this Section 6 shall not constitute a Dispute, and shall not be referred for resolution to the Dispute Resolution Procedure.

7. ALTERNATIVE IMPLEMENTATION OF PROJECTS

- (a) The Authority may identify a project, including any design, construction or services, that the Authority considers may not be fully and effectively implemented through a Change Certificate, but which may be more effectively implemented directly or indirectly with Project Co or an Affiliate of Project Co.

- (b) The Authority may issue a Preliminary Change Instruction identifying such a project, and Project Co will in its Change Report provide reasonable information regarding implementation, including if required a reorganization of Project Co and any Affiliates, and any amendments to the Project Agreement and Changes that may be required. If the parties agree, the parties may implement such a project.
- (c) Nothing in this Section 7 will limit either party from proceeding with such a project as a Change, require Project Co to proceed with any Changes that Project Co may refuse to implement pursuant to Section 2.4 or require Project Co or any Affiliate to undertake any reorganization.