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February 26, 2014

Vernon Jubilee Hospital Inpatient Beds Project Board

Dear Sirs/Mesdames:

**Re: Vernon Jubilee Hospital Inpatient Project Procurement**

I was appointed as Fairness Advisor for the Vernon Jubilee Hospital Inpatient Project procurement process in March of 2013. I was assigned to monitor the procurement process in both the Request for Qualifications ("RFQ") and Request for Proposals ("RFP") phases of the Project. I reported on the RFQ process on June 18, 2013. This report is my report on the RFP process.

During the RFP process either I or my alternates Jeff Hand, Scott Brearley and Stephen Berezowskyj, performed the following services:

1. Reviewed the RFP documentation, including the evaluation guidelines.
2. Attended evaluation orientation meetings.
3. Attended six collaborative meetings with the Project Proponents.
4. Attended six meetings of the Evaluation Committee, including the final technical and financial evaluation meetings.
5. Attended two special purpose meetings.
6. Monitored correspondence exchanged between and amongst PartnershipsBC, the evaluation team and the proponents.

Where meetings were attended by my alternates I received reports from them following the meetings. Based on my observations and review of the documentation and information made available to me, I am satisfied that the procurement process during the RFP phase of this Project adhered to the RFP Guidelines, was fully transparent and was conducted in a robust manner without bias being shown towards any one or more of the proponents. Additionally, I found the evaluation team and their advisors to be keenly aware of the need to abide by fairness principles and the guidelines set out in the RFP.

In short, I found the RFP process on this Project to be fair in all respects.

Respectfully submitted,

  
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John R. Singleton, Q.C.Dated: February 26, 2014