



Request for Qualifications
Royal Columbian Hospital Redevelopment
Project – Phases Two and Three
RFQ # 9870

Issued: September 27, 2018
(Conformed: March 14, 2018 including Addendum 1 to 8)

SUMMARY OF KEY INFORMATION

RFQ TITLE	The title of this RFQ is: RFQ – Royal Columbian Hospital Redevelopment Project – Phases Two and Three Please use this title on all correspondence.
CONTACT PERSON	The Contact Person for this RFQ is: Dawn Hart Email: dawn.hart@partnershipsbc.ca Please direct all Enquiries, by email, to the above named Contact Person. <u>No telephone Enquiries please.</u>
ENQUIRIES	Respondents are encouraged to submit Enquiries at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Authority; the Authority may, in its discretion, decide not to respond to any Enquiry.
RECEIPT CONFIRMATION FORM	The Addenda and any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form.
SUBMISSION TIME	The Submission Time is: 11:00 Pacific Time on March 21, 2019
SUBMISSION LOCATION	Responses are to be submitted to: c/o Partnerships BC Suite 1220, 800 West Pender Street Vancouver, BC V6C 2V6 Attention: Dawn Hart, Contact Person
DELIVERY HOURS	Deliveries will be accepted at the Submission Location on weekdays (excluding Statutory Holidays) from 8:30 to 16:00 Pacific Time (but not later than the Submission Time).

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1 INTRODUCTION

1.1 PURPOSE OF THIS RFQ

The purpose of this request for qualifications (“**RFQ**”) is to invite interested parties to submit Responses indicating their interest in, and qualifications for, the Royal Columbian Hospital Redevelopment Project – Phases Two and Three (the “**Project**”). Based on these Responses, the Fraser Health Authority (the “**Authority**”) intends to select, in accordance with the terms of this RFQ, a shortlist of up to three Proponents to be invited to participate in the next stage of the Competitive Selection Process, the Request for Proposals (“**RFP**”) stage.

This RFQ is not a tender or an offer or a request for proposals, and there is no intention by the Authority to make an offer by issuing this RFQ.

If a capitalized term used in this RFQ is not defined in Section 7, it will be defined in the section of the RFQ in which it is first used.

1.2 ADMINISTRATION OF THIS RFQ

Partnerships British Columbia Inc. (“**Partnerships BC**”) is managing this RFQ and the Competitive Selection Process on behalf of the Authority.

1.3 ELIGIBILITY

Any interested party, or parties, may submit a Response to this RFQ. Respondents may be individuals, corporations, joint ventures, partnerships or any other legal entities. If the Respondent is not a legal entity, the Respondent will act through the legal entity or entities comprising the Respondent.

1.4 PROJECT BRIEF

The Authority has issued a Project Brief for the purpose of providing an informal and convenient summary of aspects of the Project. The Project Brief is not included as part of the RFQ or RFP, and is not intended to be included with, or referred to in any way in interpreting the requirements of; the RFQ, the RFP, the Design-Build Agreement, or to in any way define or describe any party’s rights with respect to the Project.

2 THE PROJECT

Under the Competitive Selection Process, the Authority is seeking to enter into the following:

- For phase two of the RCH redevelopment project (“**Phase Two**”): a contract (the “**Design-Build Agreement**”) with a qualified entity (the “**Design-Builder**”) to design and build the Acute Care Tower (“**ACT**”), and other works ancillary to the Royal Columbian Hospital (“**RCH**”) campus, as described in Section 2.3 of this RFQ. Phase Two of the Project is being procured using a design-build (“**DB**”) approach.
- For phase three of the RCH redevelopment project (“**Phase Three**”): service contracts with the Design-Builder to provide design and construction management services (“**Phase Three Design and CM Services**”) related to the Phase Three enabling renovation work required to support the increased capacity.

The construction aspects of the Phase Three enabling renovation work is not part of this procurement and will be procured by the Design-Builder using a design-bid-build (“**DBB**”) approach.

The all-in capital cost of the Project is estimated to be approximately \$1.1 billion. The construction cost for Phase Two is estimated to be approximately \$700 million. The construction cost for Phase Three is estimated to be approximately \$120 million.

2.1 ROYAL COLUMBIAN HOSPITAL

RCH is an integral part of the British Columbia’s (“**B.C.**”) health care system through RCH’s multi-faceted roles in providing tertiary services and some quaternary services for B.C., including the lower mainland population, and as a community hospital for residents of New Westminster, Burnaby and Coquitlam. RCH contributes provincially to services provided for several populations, both through the scope and complexity of services offered and through the sheer number of encounters and procedures. RCH is also a provincial educational hub for general medical/surgical services and also for numerous specialties including cardiac and neurosurgery, neonatal intensive care, mental health substance use, and trauma.

RCH has a vital role in the provision of health care; however it is challenged by consistently running over-capacity, in sub-optimal clinical space and outdated buildings that are reaching the end of their useful life. The redevelopment of RCH is required to meet the current and future demand for services, to address critical infrastructure issues and to continue the expanding role as a provincial trauma and specialized care resource.

The RCH redevelopment project is phased to allow for continuity of hospital services throughout construction, demolition, and renovation work. Due to the complexity involved, work has been broken into three separate phases. The initial phase of the RCH redevelopment project is phase one (“**Phase One**”)

and provides foundational elements for the site in preparation for subsequent phases. The Project is Phase Two and Phase Three and includes construction of a new ACT, the enabling works related to the integration of the new ACT with the existing Health Care Centre (“HCC”), and the Phase Three Design and CM Services related to the Phase Three renovations and expansions required to support the increase in capacity.

Further scope details relating to Phase One, Phase Two and Phase Three are provided below.

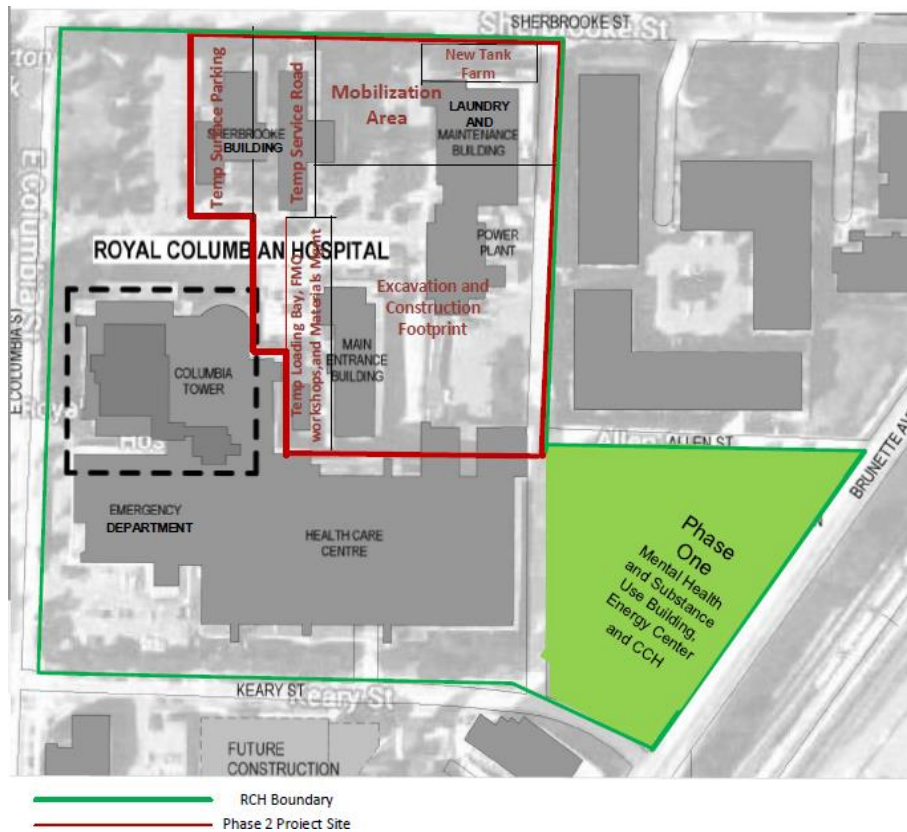
2.2 PROJECT SITE

RCH is located on Columbia Street between Keary and Sherbrooke Streets in New Westminster, B.C. The campus is centrally located with direct access from Highway #1, and adjacent to the Sapperton Skytrain station and the Sapperton Brewery District to the south. The campus is surrounded by residential area to the north, a municipal park and mixed use area to the west, and Brunette Ave and industrial use to the east.

The existing RCH campus consists of seven buildings, including the HCC, Columbia Tower (“CT”), Sherbrooke Building, Emergency Department (“ED”), Main Entrance, Laundry and Maintenance Building, and the Power Plant.

As shown in Figure 1 below, the Phase Two Project Site is located to the north of the HCC, west of the CT, and east of the Sherbrooke Building.

Figure 1- RCH Campus Existing Buildings and Phase Two Project Site



2.3 PROJECT SCOPE

The RCH redevelopment project has been phased to allow for continuity of hospital services throughout construction, demolition and enabling expansion work. Due to the need for continuity and the complexity of work involved, work has been broken into three separate phases.

2.3.1 RCH Redevelopment Project Phases Overview

A graphic representation of the RCH Campus showing Phase One, Phase Two and Phase Three are depicted in Figure 2 below:

Figure 2 – RCH Project Phase Overview



Phase One is scheduled to reach substantial completion by December 2019 with patient occupancy anticipated in April 2020. The Authority does not expect to enter into the Project Design-Build Agreement prior to Phase One reaching substantial completion.

Phase One is currently under construction and is not included in this procurement. It is the first step in the multi-phase, multi-year redevelopment project and provides foundational elements for the RCH campus in preparation for the subsequent phases. Included in Phase One are the construction of the new Mental Health and Substance Use Wellness Centre (“**MHSUWC**”) to replace the existing Sherbrooke Building, a new Energy Centre (“**EC**”) to replace the existing Power Plant and a Campus Communication Hub (“**CCH**”) to provide a core information technology (“**IT**”) nucleus for the entire RCH campus that also supports all 12 Authority hospitals. Phase One also encompasses demolition, renovations, and construction related to the heliport, site infrastructure, and temporary surface parking. Phase One is required to enable the expansion of clinical capacity and the improvements in delivery of patient care in Phases Two and Three.

The scope of this Project is related to Phase Two and Phase Three and includes construction of a new ACT, the enabling works related to the integration of the new ACT with the existing HCC, and the Phase Three Design and CM Services related to the Phase Three renovation and expansions required to

support the increase in capacity. The overall inpatient capacity will increase to 600 acute care beds by the completion of the Project, for an overall inpatient capacity of 675 beds (including MHSUWC) for the RCH campus.

2.3.2 Phase Two

Phase Two is comprised of the following key components:

- Demolition;
- Relocation of spaces; and
- Construction of a new ACT including parkade and heliport.

2.3.2.1 Demolition

The new ACT is expected to be located to the north of the existing HCC. The following buildings and spaces currently occupy the area and will need to be demolished prior to construction of the ACT:

- Main Entrance;
- Support trailer;
- Sherbrooke Building;
- Laundry and Maintenance Building;
- Power Plant; and
- Surface parking.

There are also underground service tunnels and links connecting these buildings to the rest of the campus that will need to be demolished and removed.

2.3.2.2 Relocation of Spaces

The current location of the following spaces are within the footprint of the new ACT. The Design-Builder will be required to develop either temporary or permanent locations to accommodate these spaces so that they remain operational during construction of the ACT:

- Logistics receiving and loading docks;
- Materials management;
- Facilities Maintenance and Operations (“**FMO**”) workshops (currently in the Laundry and Maintenance Building and Power Plant);
- Main Entrance; and
- Tank farm.

2.3.2.3 Acute Care Tower including Parkade and Heliport

Construction of a new ACT on the RCH campus is planned to provide 388 operational acute care beds and approximately 31,000 (NSM) in new clinical, administrative, and support spaces, and rooftop heliport, in addition to two levels of underground parking.

The major program components of the ACT are outlined in the table below:

Table 1 – ACT Program Components

Acute Care Tower
<ul style="list-style-type: none"> ▪ Medical/surgical inpatient units (240 beds) ▪ Critical care inpatient unit (60 beds) ▪ Maternity centre (48 beds) with a delivery/operating room suite and Neonatal intensive care unit (24 bassinets) ▪ Pediatric inpatient unit (16 beds) and maternal infant child youth outpatient area ▪ Interventional floor with surgical and interventional suites and an interventional computed tomography ▪ Interventional command centre(s) ▪ Anesthesia care unit ▪ New and expanded emergency department with 75 treatment spaces across five zones and a satellite imaging department ▪ Medical device reprocessing ▪ Loading dock, materials management, central equipment garage and other logistical supports; ▪ Underground parking (350 stalls) ▪ Rooftop heliport

The ACT will also need to connect directly to the bridge link extending from Level 5 of the MHSUWC to the south-east side of the ACT.

A rooftop Heliport will need to be constructed on the north side of the ACT.

Integration is required between the new ACT and the existing HCC on three levels (i.e., floors 0-2). Level 2, the interventional floor, will need careful consideration and phasing for seamless integration while maintaining operations and patient care. Enabling works at the integration points that are located on the current campus (HCC) is part of Phase Three work but requires concurrent planning, designing and execution with ACT campus integration.

The underground parkade is expected to interconnect between the ACT and HCC.

Acquisition and installation of EC equipment and IMIT systems is required to support the ACT.

2.3.3 Phase Three

Phase Three is comprised of the following key components:

- Phase Three Design and CM Services; and
- Renovation construction.

Phase Three is the enabling renovation works required to support the RCH campus' increased capacity and to improve the delivery of patient care. It includes upgrades and expansion of the services located in the HCC and CT. Specifically, it involves an expansion of laboratory services, medical imaging, diagnostic services, pharmacy, satellite medical device reprocessing, morgue and food services to support the increase in bed capacity of the campus. There will be requirements to phase and relocate other support services within the campus to allow for the appropriate expansions and workflow.

Phase Three also includes the renovations required for the Interventional floor on level 2 of the HCC to provide continuity of interventional services throughout level 2 of the HCC and ACT. All enabling works in the HCC associated with integration to the ACT will require concurrent planning, designing and execution with Phase 2.

As part of the Phase Three Design and CM Services scope, the Design-Builder will provide design and construction management services to the Authority and will work with the Authority to finalize design, and the planning and phasing schedule for the Phase Three renovation construction work. As part of these services, the Design-Builder will provide the construction management services including the tender of construction contracts for the various future renovations on behalf of the Authority. On behalf of the Authority and as agent, the construction manager will enter into DBB contracts with the successful contractors identified through these tendering processes. The Design-Builder will not be eligible to bid on the DBB contracts.

2.4 PROJECT TEAM

2.4.1 Fraser Health Authority

The Authority is one of six provincial health authorities established by the provincial government to administer health care services in British Columbia. The Authority is the largest of the province's health authorities, providing the full continuum of care services to more than 1.8 million people living in communities (one-third of the provincial population) stretching from Burnaby to White Rock to Hope. This catchment area is a diverse multicultural population, including approximately 38,100 First Nations people associated with 32 bands.

The Authority is one of Canada's largest and fastest growing health authorities with over 25,000 employees, 2,600 physicians, and nearly 8,000 volunteers. With an annual operating budget of \$3.3

billion (2014/15). The Authority operates 12 acute care hospitals, 7,760 residential care beds, and provides mental health care, public health, home and community care.

Additional information about the Authority is available at: www.fraserhealth.ca.

2.4.2 Partnerships BC

Partnerships BC assists the public sector in evaluating, structuring and implementing complex infrastructure projects. The Authority has engaged Partnerships BC to manage the Competitive Selection Process of the Project.

Additional information about Partnerships BC is available at: www.partnershipsbc.ca.

2.5 ADVANCE WORK BY THE AUTHORITY

The following sections provide an overview of the work undertaken on the Project to date, and work planned to be undertaken prior to Contract Award.

2.5.1 Approval

The Project has been approved to proceed to procurement by the Province of British Columbia. Further Authority and Provincial approvals are expected to be required prior to issuance of the RFP and Contract Award.

2.5.2 Site Zoning

The site is currently zoned as P3. Based on the current zoning, the Project will require rezoning to accommodate additional density. The Authority is currently in the rezoning process with the City of New Westminster (the “City”), and is expected to complete the rezoning process by spring 2019.

Development and building permits will be required. It will be the Design-Builder's responsibility to obtain these permits.

2.5.3 Programming and Indicative Design

The Authority's compliance team has developed an indicative design for the ACT. This indicative design serves several purposes, including testing the functional program to ensure that it fits within the available space, providing input to a quantity surveyor estimate to confirm affordability, and supporting the refinement of key departmental adjacencies and work flows. The indicative design is not intended to restrict Proponents in their design of the ACT.

Proponents at the RFP phase will be provided with, and may use, the indicative design as a reference for its design, but the Authority makes no representation as to the accuracy or completeness of any aspect of the indicative design.

2.6 GENERAL SCOPE OF DESIGN-BUILDER'S RESPONSIBILITY

2.6.1 Design-Build Agreement

Phase Two of the Project will be managed under a Design-Build Agreement. The Authority intends to attach an Initial Draft Design-Build Agreement to the RFP, which will include:

- (a) Statement of Requirements for the design and construction of the ACT; and
- (b) Proposed commercial terms.

The Final Draft Design-Build Agreement will be the basis upon which the Proposals will be prepared in response to the RFP.

2.6.1.4 General Scope of Responsibility

The Authority anticipates that the general scope of the Design-Builder's responsibility under the Design-Build Agreement will be as follows:

(a) Design

The Design-Builder will be responsible for all aspects of the design for the ACT including the integration of the various building components with each other. The final design will comply with the Design-Build Agreement, and all applicable laws, including those from the City.

(b) Construction

The Design-Builder will be completely responsible for:

- (1) obtaining all permits and approvals necessary for construction of the ACT, including development permits, building permits, and occupancy permits, as required;
- (2) provision of utilities and other site services required to support the ACT, including off-site works as required to connect the ACT to existing City infrastructure;
- (3) construction of the ACT;
- (4) achieving substantial completion;
- (5) demolition of existing buildings as required (see section 2.3.2.1); and
- (6) acquisition and installation of EC equipment and IMIT systems to support the ACT.

(c) Equipment

The relevant categories of equipment, and responsibilities for each, will be set out in the Design-Build Agreement. The Design-Builder will have a significant role in the procurement and integration of the equipment into the design.

(d) Wood First

The Design-Builder will be required to use wood in the Project consistent with the Wood First Act (British Columbia).

(e) Energy and Sustainability

The Design-Builder will be required to design and build the ACT to:

- (1) achieve LEED® Gold certification, including specific credits;
- (2) meet or exceed specific energy and carbon targets;
- (3) meet specific commissioning requirements; and.
- (4) meet specific zero waste and toxicity requirements, including waste management space guidelines.

(f) Communication and Consultation

The Authority and Design-Builder will work together on all aspects of public communication and consultation as set out in the Design-Build Agreement.

2.6.2 Phase Three Design and CM Services

It is anticipated that the Phase Three Design and CM Services will be managed under separate design and construction management service contracts. There will be a clear delineation of risk and responsibilities of the Design-Build Agreement and the service contracts.

2.6.3 Community Benefits

The Province of British Columbia has identified objectives to achieve community benefits through the delivery of public sector infrastructure projects. This will ensure that provincial infrastructure projects are delivered in a way that provides both the best outcome for projects and provides long-lasting benefits for British Columbians and their communities.

This may include a focus on:

- (a) Apprenticeship opportunities;
- (b) Training and development opportunities and initiatives;
- (c) Opportunities for Indigenous peoples and other traditionally underrepresented groups in the skilled workforce (such as women, youth, people with disabilities); and
- (d) Access to opportunities for local workers and businesses.

Details for these opportunities are under development and will be provided to Proponents during the RFP stage.

The Community Benefits Agreement between BC Infrastructure Benefits Inc. and the Allied Infrastructure and Related Construction Council of BC will not apply to the Project.

2.6.3.5 Apprenticeship and Training

The Design-Builder will be required to comply with the Province’s “Apprentices on Public Projects in British Columbia Policy and Procedures Guidelines” (“Apprentices Guidelines”) in providing apprenticeships and skills training opportunities.

A new apprenticeship policy, inclusive of a target ratio, was announced in July 2018. Respondents are referred to <https://news.gov.bc.ca/factsheets/developing-british-columbias-future-workforce> for additional information. New guidelines to support the apprenticeship ratio policy are currently under development with expected finalization prior to release of the RFP.

2.6.3.6 Reporting and Performance Measurement

The Design-Builder will be required to meet reporting and performance measurement requirements as set out in the Design-Build Agreement to demonstrate progress towards achieving identified benefit objectives in the delivery of the Project.

2.6.4 Additional Key Individuals

Respondents should anticipate that in the RFP or the Design-Build Agreement, the Authority may, in its discretion, require that Proponents nominate the following key individuals:

- (a) Electrical Design Engineer Lead;
 - (b) Mechanical Design Engineer Lead;
 - (c) IMIT Lead;
 - (d) Equipment Lead;
 - (e) Clinical Lead;
 - (f) Energy and Sustainability Lead;
 - (g) Quality Manager;
 - (h) Design-Build Commissioning Agent; and
- (each are the “**Additional Key Individual**” collectively “**Additional Key Individuals**”).

All such Additional Key Individuals will be subject to the approval of the Authority, acting reasonably.

2.7 COMMERCIAL TERMS

2.7.1 Key Commercial Terms

The following are some of the key commercial terms that the Authority anticipates will be included in the Design-Build Agreement:

- (a) **Term:** The term of the Design-Build Agreement will commence on signing. It is anticipated that construction will commence in July 2020, and the ACT will be substantially complete and available for use in the spring of 2024.
- (b) **Payment:** The Authority will make progress payments and may make milestone payments to the Design-Builder over the construction period as defined in the Design-Build Agreement (the amount, timing and terms and conditions of which will be set out in the RFP).

The Authority anticipates that an Independent Certifier will be jointly appointed by the Authority and the Design-Builder to provide payment certification services for the benefit of both parties during the construction period.

- (c) **Price:** It is anticipated that there will be a Design-Build Price Ceiling in the RFP stipulating a maximum of the payments over the construction period, and that it will be mandatory to comply with this requirement.
- (d) **Risk Allocation:** The Design-Build Agreement will allocate risks to the party best able to manage that risk. Risks allocated to the Design-Builder will include design, construction schedule and price.
- (e) **Warranty:** The Authority anticipates requiring the Design-Builder to provide a two-year extended warranty for the Project, and extended warranties for key components of the Project as defined in the Design-Build Agreement.
- (f) **Deficiencies:** The Authority anticipates implementing a milestone payment or holdback for achieving Total Completion.
- (g) **Management Plans:** The Authority anticipates implementing milestone payments or holdbacks for meeting the requirements of key initial and final plans as defined in the Design-Build Agreement.
- (h) **Life Cycle and Facility Maintenance (“FM”) Plans:** The Authority anticipates requiring the Design-Builder to provide life cycle and FM plans in its Technical Submission during the RFP stage, and assist the Authority in developing and finalizing the Authority’s life cycle and FM plans during construction. In addition, it is anticipated that the Design-Builder will be required to provide a fully integrated, coordinated, and site verified as-built Building Information Model (BIM) for use by the Authority for facilities management.
- (i) **Third Party Due Diligence:** The Authority will engage an Authority Technical Advisor (“ATA”) to provide independent review and oversight of the Project from procurement to contract execution.

The scope of work also includes the review of the Preferred Proponent's DB approach, overall technical solution, the principal risks and risk mitigation measures. The ATA is expected to have a limited role during construction.

2.7.2 Availability of Key Individuals

In regards to all Key Individuals, Respondents should anticipate that the Authority will include certain deductions to the Design-Builder, and/or payments to the Authority, in the Design-Build Agreement to address the availability of Key Individuals. In certain instances, where a Key Individual resigns or is otherwise unavailable to perform the duties, and no replacement satisfactory to the Authority has been retained within the specified timelines, certain deductions and payments may be required in recognition of the resulting costs and/or losses or damages incurred by the Authority. Any proposed replacement should possess expertise and experience that is similar to, if not better than, that of the unavailable Key Individual, and any such replacement is subject to approval of the Authority. This section 2.7.2 shall apply until issuance of the RFP.

3 COMPETITIVE SELECTION PROCESS

This section describes the process that the Authority expects to use in the selection of a Preferred Proponent and the execution of the Design-Build Agreement. The anticipated Competitive Selection Process includes two stages: (a) the RFQ stage and (b) the RFP stage, which includes Contract Award.

3.1 RFQ STAGE

The Authority anticipates that it will select, in accordance with the terms of this RFQ, a shortlist of no more than three Respondents to be Proponents, and then issue an RFP to that shortlist only, from which the Preferred Proponent will be selected in accordance with the terms of the RFP.

3.2 RFP STAGE

The Authority's objective at the RFP stage is to select the Preferred Proponent with whom it may enter into the Design-Build Agreement. The RFP stage is expected to include:

3.2.1 Collaborative Meetings

The RFP stage will include collaborative discussions (the “**Collaborative Meetings**”) relating to clinical, technical and commercial matters through workshops and topic meetings in accordance with the terms of the RFP, to allow Proponents to provide comments on Project-specific issues raised through the process. Attendance at Collaborative Meetings will be in person.

The Authority anticipates that the RFP stage will allow Proponents to provide input on the Initial Draft Design-Build Agreement as follows:

- (a) the Authority will invite each Proponent to review the Initial Draft Design-Build Agreement as attached to the RFP and then meet confidentially and separately with the Authority to discuss any comments or amendments that the Proponent requests to be considered;
- (b) the Authority will consider all comments and requested amendments received from the Proponents and may, at the absolute discretion of the Authority, amend the Initial Draft Design-Build Agreement, and by one or more Addenda issue a revised Initial Draft Design-Build Agreement; and
- (c) ultimately, the Authority will issue the Final Draft Design-Build Agreement as the common basis for the preparation of Proposals by the Proponents.

3.2.2 RFP Submission

The form of the RFP submission will be described in the RFP and is expected to address both technical and financial aspects of the Project.

It is anticipated that a technical submission addressing the technical aspects of the RFP will be submitted in advance of the financial submission. The RFP submission is expected to include the following:

- (a) a fully binding Proposal to design and build the Project;
- (b) a commitment to enter into the Design-Build Agreement by the Design-Builder; and
- (c) committed pricing for the Project, inclusive of all taxes except GST.

The Authority anticipates that the RFP may include scored criteria related to both design and the optimization of facility whole life costs with the intent to incent Proponents to take into consideration facility maintenance and life cycle aspects of the Project.

3.3 COMPENSATION FOR PARTICIPATION IN THE COMPETITIVE SELECTION PROCESS

The Authority will not provide any compensation to Respondents for participating in the RFQ stage of the Competitive Selection Process.

If the Competitive Selection Process continues into the RFP stage and the Authority shortlists three Respondents, the Authority intends to make provision for partial compensation in the amount of \$1.75 million, inclusive of all taxes, payable to each unsuccessful Proponent in accordance with the terms of the RFP.

If the Competitive Selection Process continues into the RFP stage and the Authority shortlists two Respondents, the Authority intends to make provision for partial compensation in the amount of \$3.00 million, inclusive of all taxes, payable to the unsuccessful Proponent in accordance with the terms of the RFP.

3.4 PROJECT SCHEDULE

The following is the Authority’s estimated timeline for the Competitive Selection Process and the Project:

Activity	Timeline ¹
RFQ issue date	September 27, 2018
Introductory Project Meeting	November 13, 2018
RFQ Submission Time	March 21, 2019
Respondent interviews (optional)	April/May 2019
Announce Shortlisted Respondents	May 2019
Issue RFP and Initial Draft Design-Build Agreement to Proponents	May 2019
Business-to-Business Networking Session	May 2019
Collaborative Meetings	June - September 2019

Activity	Timeline ¹
Interim Financial Submissions	July 2019
Issue Final Draft Design-Build Agreement	October 2019
Submission Time for Technical Submissions	November 2019
Submission Time for Financial Submissions	January 2020
Selection of Preferred Proponent	February 2020
Contract Award	April 2020
Phase Two Construction Commences ²	May 2020
Phase Two Substantial Completion ²	December 2023
Phase Three Design Development starts ²	January 2023
Phase Three Construction ²	January 2024 – August 2026

Notes:

¹ All dates in the above timeline are subject to change at the discretion of the Authority.

² Subject to change based on Preferred Proponent construction schedule in consultation with the Authority.

3.5 INTRODUCTORY PROJECT MEETING

The Authority intends to hold an in person introductory meeting to introduce the Project to which all interested parties will be invited. The date of this meeting will be November 13, 2018. All parties who wish to attend should complete and submit a Receipt Confirmation Form for further details. Attendance will not be mandatory.

A list of those attendees that have registered through the Contact Person will be made available to those who have submitted a Receipt Confirmation Form. The PowerPoint presentation from the introductory project meeting will be made available after the meeting to interested parties who have submitted a Receipt Confirmation Form. Minutes will not be prepared or circulated. No information from the meeting may be relied upon unless set out in an Addendum or a response to an Enquiry under Section 4.7. It is anticipated that the meeting will include a tour of the Site and the RCH campus.

4 SUBMISSION AND PROCESS INSTRUCTIONS

4.1 MANDATORY REQUIREMENTS

Responses to this RFQ must be received at the Submission Location before the Submission Time as stated in the Summary of Key Information. Responses received after the Submission Time will not be considered and will be returned unopened. All times will be determined with reference to the clock used by the Contact Person for that purpose.

4.2 RESPONSE FORM AND CONTENT

Responses to this RFQ should be in the form and content described in Appendix A.

4.3 LANGUAGE OF RESPONSES AND ENQUIRIES

Responses should be in English. Any portion of a Response not in English may not be evaluated, and any Enquiry not in English may not be considered.

4.4 NO FAX OR EMAIL SUBMISSION

Responses submitted by fax or email will **not** be accepted.

4.5 RECEIPT OF COMPLETE RFQ

Respondents are solely responsible to ensure that they have received the complete RFQ, as listed in the table of contents, plus any Addenda. Each and every Response is deemed to be made on the basis of the complete RFQ issued prior to the Submission Time. The Authority accepts no responsibility for any Respondent that does not receive all RFQ information.

4.6 RECEIPT CONFIRMATION FORM

Any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form (Appendix B). This form is to be completed, executed and delivered to the Contact Person via email.

4.7 ENQUIRIES

Respondents are encouraged to submit Enquiries using the Enquiry Form (Appendix J) at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Authority; the Authority may, in its discretion, decide not to respond to any Enquiry.

All Enquiries regarding any aspect of this RFQ should be directed to the Contact Person by email, and the following will apply to any Enquiry:

- (a) any responses will be in writing;
- (b) Enquiries to, and responses from, the Contact Person will be recorded;
- (c) a Respondent may request that a response to an Enquiry be kept confidential if the Respondent considers the Enquiry to be commercially sensitive, and if the Authority decides that an Enquiry should be distributed to all Respondents, then the Authority will permit the enquirer to withdraw the Enquiry rather than receive a response;
- (d) subject to Section 4.7 (c), any Enquiry and response may, in the Authority's discretion, be distributed to all Respondents, if the Authority in its discretion considers the matter to be a matter of substance or a matter that should be brought to the attention of all Respondents for purposes of fairness in, or maintaining the integrity of, the Competitive Selection Process. The Authority may keep either or both the Enquiry and response confidential if in the judgment of the Authority it is fair or appropriate to do so; and
- (e) the Authority is not required to provide a response to any Enquiry.

4.8 UNOFFICIAL INFORMATION

Information offered to Respondents in respect of this RFQ from sources other than the Contact Person is not official, may be inaccurate, and should not be relied on in any way, by any person, for any purpose.

4.9 DELIVERY AND RECEIPT OF FAX AND EMAIL COMMUNICATIONS

No fax communication with the Contact Person is permitted with respect to the Project.

The following provisions will apply to any communications with the Contact Person, or the delivery of documents to the Contact Person, by email where such email communications or delivery is permitted by the terms of this RFQ:

The Authority does not assume any risk or responsibility or liability whatsoever to any Respondent:

- (a) for ensuring that any electronic email system being operated for the Authority or Partnerships BC is in good working order, able to receive emails, or not engaged in receiving other emails such that a Respondent's email cannot be received; and/or
- (b) if a permitted email communication or delivery is not received by the Contact Person, or received in less than its entirety, within any time limit specified by this RFQ.

All permitted email communications with, or delivery of documents to, the Contact Person will be deemed as having been received by the Contact Person on the dates and times indicated on the Contact Person's electronic equipment or by the clock used by the Contact Person for that purpose.

4.10 ADDENDA

The Authority may, in its discretion through the Contact Person, amend or clarify the terms or contents of this RFQ at any time before the Submission Time by issuing a written Addendum. Written Addenda are the only means of amending or clarifying this RFQ, and no other form of communication, whether written or oral, including written responses to Enquiries as provided by Section 4.7, will be included in, or will in any way amend or clarify this RFQ. Only the Contact Person is authorized to amend or clarify this RFQ by issuing an Addendum. No other employee or agent of the Authority is authorized to amend or clarify this RFQ. The Authority will send a notification of any Addendum to all parties who have delivered a completed Receipt Confirmation Form.

4.11 DEFINITIVE RECORD

If there is any inconsistency between the paper form of a document and the digital, electronic or other computer readable form, the electronic conformed version of the RFQ in the custody and control of the Authority prevails.

4.12 REVISIONS PRIOR TO THE SUBMISSION TIME

A Respondent may amend or withdraw its Response at any time prior to the Submission Time by delivering written notice to the Contact Person at the Submission Location prior to the Submission Time.

4.13 RESPONSE DECLARATION FORM

Respondents are required to complete the Response Declaration Form, substantially in the form attached as Appendix D or as otherwise acceptable to the Authority in the Authority's discretion, and should include the completed form as part of its Response. The Response Declaration Form will be executed by a signatory with authority to bind each member of the Respondent Team, and for clarity such signatory may be different than the Respondent Representative.

4.14 RELATIONSHIP DISCLOSURE FORM

Respondents are required to complete the Relationship Disclosure Form, substantially in the form attached as Appendix E, or as otherwise acceptable to the Authority in the Authority's discretion, and should include the completed form as part of their Response. The Relationship Disclosure Form will be executed by a signatory with authority to bind each member of a Respondent Team, and for clarity such signatory may be different than the Respondent Representative.

5 EVALUATION

The evaluation of Responses will be carried out by the Authority with assistance from other persons as the Authority may decide it requires, including technical, financial, legal and other advisors or employees of the Authority or Partnerships BC.

5.1 EVALUATION CRITERIA

The Authority will evaluate Responses by application of the Evaluation Criteria as outlined in Appendix A.

5.2 EVALUATION AND SELECTION PROCEDURES

The Authority will evaluate Responses based on the information described in Table 3 of Appendix A and may in its discretion also consider any or all additional information received from the steps described in (a)-(e) below.

To assist in the evaluation of the Responses, the Authority may, in its discretion, but is not required to:

- (a) conduct reference checks relevant to the Project with any or all of the references cited in a Response to verify any and all information regarding a Respondent, inclusive of its directors/officers and Key Individuals;
- (b) conduct any additional investigations and/or seek any additional information that it considers necessary in the course of the Competitive Selection Process, including with respect to Nominated Projects and projects in which a Respondent Team member has been involved in the last five years but which are not Nominated Projects;
- (c) seek clarification of a Response or supplementary information from any or all Respondents;
- (d) request interviews with any, some, or all Respondents to clarify any questions or considerations based on the information included in Responses or seek any supplementary information; and
- (e) rely on and consider in the evaluation of Responses any information obtained as a result of such reference checks, investigations, requests for clarification or supplementary information, interviews, and/or any additional information that it receives during the evaluation process.

The Authority is not obligated to complete a detailed evaluation of all Responses and may, in its discretion, after completing a preliminary review of all the Responses, discontinue detailed evaluation of any Respondent for any reason including if the Authority:

- (a) considers a Response to be incomplete;
- (b) after reviewing the information submitted in a Response relating to the requirements set out in Section 4 of Table 3 of Appendix A, considers that the information submitted is insufficient to demonstrate to the satisfaction of the Authority, in its discretion, that the Respondent and each

other Respondent Team member (other than Key Individuals) has the financial capacity to fulfill its obligations in respect of the Project; or

- (c) judges the Response or response, when compared to the other Respondents, to not be in contention to be shortlisted.

The Authority will notify Respondents of the RFQ results by sending a written notice to the Respondent Representative.

The Authority will conduct a debriefing, upon request, for any Respondent if the debriefing is requested within 90 days after a shortlist has been announced. In a debriefing the Authority will discuss the relative strengths and weaknesses of that Respondent's Response, but the Authority will not disclose or discuss any confidential information of another Respondent.

5.3 INTERVIEWS

Respondents may be required by the Authority to have interviews regarding their Response during the evaluation process at the request of the Authority. The presentations should be specific to the Project and may not contain any marketing information of the Respondent or any member of the Respondent Team.

5.4 CHANGES TO RESPONDENT TEAMS

The Authority intends to issue the RFP only to Respondents that have been shortlisted under this RFQ as Proponents for the RFP stage. If for any reason after the Submission Time a Respondent wishes or requires to add, remove or otherwise change a member of its Respondent Team, or there is a material change in ownership or control (which includes the ability to direct or cause the direction of the management actions or policies of a member) of a member of the Respondent Team, or there is a change to the legal relationship among any or all of the Respondent and its Respondent Team members, then the Respondent must submit a written application to the Authority for approval, including supporting information that may assist the Authority in evaluating the change. The Authority, in its discretion, may grant or refuse an application under this Section, and in exercising its discretion the Authority will consider the objective of achieving a Competitive Selection Process that is not unfair to the other Respondents.

For clarity:

- (a) if the application is made after the Proponents have been determined, the Authority may refuse to permit a change to the membership of a Respondent Team if the change would, in the Authority's judgment, result in a weaker team than was originally shortlisted; or
- (b) the Authority may, in the exercise of its discretion, permit any changes to a Respondent Team, including changes as may be requested arising from changes in ownership or control of a Respondent or a Respondent Team member, or changes to the legal relationship among the

Respondent Team members such as the creation of a new joint venture or other legal entity or relationship in place of the Respondent Team.

The Authority's approval may include such terms and conditions as the Authority may consider appropriate. This Section 5.4 will apply until issuance of the RFP.

6 RFQ TERMS AND CONDITIONS

6.1 NO OBLIGATION TO PROCEED

This RFQ does not commit the Authority in any way to proceed to an RFP stage or award a contract, and the Authority reserves the complete right to, at any time, reject all Responses and to terminate the Competitive Selection Process established by this RFQ and proceed with the Project in some other manner as the Authority may decide in its discretion.

6.2 FREEDOM OF INFORMATION AND PROTECTION OF PRIVACY ACT

All documents and other records in the custody of, or under the control of, the Authority are subject to the Freedom of Information and Protection of Privacy Act (“**FOIPPA**”) and other applicable legislation.

By submitting a Response, the Respondent represents and warrants to the Authority that the Respondent has complied with applicable laws, including by obtaining from each individual any required consents and authorizations to the collection of information relating to such individual and to the submission of such information to the Authority as part of the Response for the purposes of this RFQ and the Competitive Selection Process.

6.3 CONFIDENTIALITY OF AUTHORITY INFORMATION

All non-public information pertaining to, or provided by or on behalf of, Partnerships BC or the Authority obtained by a Respondent as a result of participation in this RFQ is confidential and will not be disclosed without written authorization from Partnerships BC or the Authority (as applicable). Except as expressly stated in this RFQ and subject to the FOIPPA or other applicable legislation, all documents and other records submitted in response to this RFQ will be considered confidential; however, such information or parts thereof may be released pursuant to requests under FOIPPA or other applicable legislation.

By submitting a Response, a Respondent will be deemed to have agreed to all the terms of the Confidentiality Agreement attached as part of Appendix C to this RFQ.

Proponents will also be required to sign a Participation Agreement as a condition of participating in the RFP, and such agreement will include confidentiality and other provisions. The Authority expects that the form of the Participation Agreement will be substantially as set out in Appendix F.

The Authority has engaged Partnerships BC. Partnerships BC has been and continues to be involved in other projects, and the Authority may receive information in respect of other projects which may be relevant to the Project. Subject to the terms of the RFQ, the Authority may in its discretion disclose information that is available from this Project to Partnerships BC and other projects and may obtain information from other projects.

6.4 COST OF PREPARING THE RESPONSE

Each Respondent is solely responsible for all costs it incurs in the preparation of its Response, including without limitation all costs of providing information requested by the Authority, attending meetings, and conducting due diligence.

6.5 NO REPRESENTATION OR WARRANTY

Each Respondent acknowledges by its submission of a Response that it has investigated and satisfied itself of every condition that affects the Project. Each Respondent further acknowledges and represents that its investigations have been based on its own examination, knowledge, information and judgment, and not upon any statement, representation or information made or given by the Authority, Partnerships BC, the Contact Person or any advisor to the Authority, other than the information contained in this RFQ. Submission of a Response is deemed to be conclusive evidence that the Respondent has made such investigations and that the Respondent is willing to assume, and does assume, all risks affecting the Project, except as otherwise specifically stated in this RFQ. The Authority accepts no responsibility for any Respondent lacking any information.

6.6 RESERVATION OF RIGHTS

The Authority reserves the right, in its discretion, to exercise any or all of the following rights:

- (a) amend the scope of the Project, modify, cancel or suspend the RFQ process or any or all stages of the Competitive Selection Process, at any time for any reason;
- (b) accept or reject any Response based on the Evaluation Criteria as evaluated by the Authority;
- (c) disqualify a Response that fails to meet the Mandatory Requirements set out in Section 4.1, or for any of the reasons set out in Part 2 of Appendix A, or any other reason the Authority determines appropriate;
- (d) waive a defect, irregularity, non-conformity or non-compliance in or with respect to a Response or failure to comply with the requirements of this RFQ, except for Mandatory Requirements, and accept that Response even if such a defect, irregularity, non-conformity or non-compliance or failure to comply with the requirements of this RFQ would otherwise render the Response null and void;
- (e) not accept any or all Responses;
- (f) reject or disqualify any or all Response(s) for any reason without any obligation, compensation or reimbursement to any Respondent or any of its team members;
- (g) re-advertise for new Responses, call for quotes, proposals or tenders, or enter into negotiations for this Project or for work of a similar nature;

- (h) make any changes to the terms of the business opportunity described in this RFQ; and
- (i) amend, from time to time, any date, any time period or deadline provided in this RFQ, upon written notice to all Respondents who submitted a Receipt Confirmation Form.

6.7 LIMITATION OF DAMAGES

Each Respondent, by submitting a Response, agrees that in no event will the Authority or Partnerships BC, or any of their employees, advisors or representatives, be liable, under any circumstances, for any Claim, or to reimburse or compensate the Respondent in any manner whatsoever, including but not limited to costs of preparation of the Response, loss of anticipated profits, loss of opportunity, or for any other matter. Without in any way limiting the above, each Respondent specifically agrees that it will have absolutely no Claim against the Authority or any of its employees, advisors or representatives if the Authority for any reason whatsoever:

- (a) does not select a shortlist of Respondents;
- (b) suspends, cancels or in any way modifies the Project or the Competitive Selection Process (including modification of the scope of the Project or modification of this RFQ or both);
- (c) accepts any compliant or non-compliant Response or selects a shortlist of one or more Respondent(s);
- (d) under the terms of this RFQ, permits or does not permit a Restricted Party to advise, assist or participate as part of a Respondent Team; or
- (e) for any breach or fundamental breach of contract or legal duty of the Authority, whether express or implied.

The Respondent waives any and all Claims whatsoever, including Claims for loss of profits or loss of opportunity, if the Respondent is not shortlisted in the Competitive Selection Process or for any other reason whatsoever.

6.8 OWNERSHIP OF RESPONSES

All Responses submitted to the Authority become the property of the Authority.

6.9 DISCLOSURE AND TRANSPARENCY

The Authority is committed to an open and transparent Competitive Selection Process while understanding the Respondents' need for protection of confidential commercial information. To assist the Authority in meeting its commitment, Respondents will cooperate and extend all reasonable accommodation to this endeavour.

The Authority expects to publicly disclose the following information during this stage of the Competitive Selection Process: this RFQ document, the number of Respondents, and the names of Proponents.

To ensure that all public information generated about the Project is fair and accurate and will not inadvertently or otherwise influence the outcome of the Competitive Selection Process, the disclosure of any public information generated in relation to the Project, including communications with the media and the public, will be coordinated with, and is subject to prior approval of, the Authority.

Respondents will notify the Authority of any and all requests for information or interviews received from the media.

Respondents will ensure that all members of the Respondent Team and all others associated with the Respondent also comply with these requirements.

6.10 NO COMMUNICATION OR COLLUSION

By submitting a Response, a Respondent, on its own behalf and as authorized agent of each firm, corporation or individual member of the Respondent Team, represents and confirms to the Authority, with the knowledge and intention that the Authority may rely on such representation and confirmation, that its Response has been prepared without collusion or fraud, and in fair competition with Responses from other Respondents.

Respondents and their Respondent Team members are not to discuss or communicate, directly or indirectly, with other Respondents or their Respondent Team members or any of their respective directors, officers, employees, consultants, advisors, agents or representatives regarding the preparation, content or submission of their Responses or any other aspect of the Competitive Selection Process.

6.11 NO LOBBYING

Respondents and their respective Respondent Teams, the members of their Respondent Teams, and their respective directors, officers, employees, consultants, agents, advisors and representatives will not engage in any form of political or other lobbying whatsoever in relation to the Project, this RFQ, or the Competitive Selection Process, including for the purpose of influencing the outcome of the Competitive Selection Process. Further, no such person (other than as expressly contemplated by this RFQ) will attempt to communicate in relation to the Project, this RFQ, or the Competitive Selection Process, directly or indirectly, with any representative of the Authority, the Government of British Columbia (including any Minister or Deputy Minister, any member of the Executive Council, or any Members of the Legislative Assembly any Restricted Parties, or any director, officer, employee, agent, advisor, consultant or representative of any of the foregoing, as applicable, for any purpose whatsoever.

In the event of any lobbying or communication in contravention of this Section by any Respondent, Respondent Team members, or their respective directors, officers, employees, consultants, agents,

advisors or representatives, the Authority in its discretion may at any time, but will not be required to, reject any and all Responses submitted by that Respondent without further consideration.

6.12 RELATIONSHIP DISCLOSURE AND REVIEW PROCESS

The Authority reserves the right to disqualify any Respondent that in the Authority's opinion has a conflict of interest or an unfair advantage, whether it is existing now or is likely to arise in the future, or may permit the Respondent to continue and impose such conditions as the Authority may consider to be in the public interest or otherwise required by the Authority.

Respondents will submit the form attached as Appendix E and disclose all conflicts of interest or unfair advantage.

Respondents, including all firms, corporations or individual member of a Respondent Team, will promptly disclose to the Contact Person any potential conflict of interest and existing business relationships they may have with the Authority, Partnerships BC (or any members of the Authority or Partnerships BC) or others providing advice or services to the Authority with respect to the Project, or any other matter that gives rise, or might give rise, to an unfair advantage. At the time of such disclosure, the Respondent will advise the Contact Person how the Respondent proposes to mitigate, minimize or eliminate the situation.

For the purposes of this RFQ, references to unfair advantage include references to confidential information that is not, or would not reasonably be expected to be, available to all Respondents.

The Authority and the Conflict of Interest Adjudicator (the "**COI Adjudicator**") may, in their discretion, consider actual, perceived or potential conflicts of interest and unfair advantage.

6.12.1 Use or Inclusion of Restricted Parties

The Authority may, in its discretion, disqualify a Respondent, or may permit a Respondent to continue and impose such conditions as the Authority may consider to be in the public interest or otherwise required by the Authority, if the Respondent is a Restricted Party, or if the Respondent uses a Restricted Party:

- (a) to advise or otherwise assist the Respondent respecting the Respondent's participation in the Competitive Selection Process; or
- (b) as a Respondent Team member or as an employee, advisor or consultant to the Respondent or a Respondent Team member.

Each Respondent is responsible, and bears the onus, to ensure that neither the Respondent nor any Respondent Team member uses or seeks advice or assistance from any Restricted Party or includes any Restricted Party in the Respondent Team except as permitted by this Section 6.12.

6.12.2 Current Restricted Parties

At this RFQ stage, and without limiting the definition of Restricted Parties, the Authority has identified the following persons as Restricted Parties.

- John Threlfall, 0771226 BC Ltd;
- Amvantage Consulting Inc.;
- Annex Communications;
- Annex Consulting Group;
- Bridgewater Communications;
- Brightstar Telecom Solutions;
- Broughton Law Corporation (COI Adjudicator);
- BTY Group;
- Cartel Communication Systems;
- Cornerstone Signage & Design Ltd.;
- CWMM Consulting Engineers LTD. (Structural Engineers);
- Encepta Corporation;
- Ernst & Young Orenda Corporate Finance Inc.;
- ESTI Consulting Services;
- Fasken Martineau LLP (Legal Advisor);
- HH Angus and Associates LTD.;
- Health Systems Management;
- Humulus Consulting Corp.;
- LeighFisher Inc.;
- Jacobs
- John R. Singleton, Q.C.;
- Singleton Urquhart Reynolds Vogel LLP (Fairness Advisor);
- IBI Group Inc. and sub-consultants (owner's compliance team) including:
 - Binnie Consulting Ltd.;
 - Frogger's Creek;
 - ILM Hardware Consulting;

- Jensen Hughes; and
 - System Design International (SDI) Consulting.
-
- Novellus Projects;
 - Pathfinder Business Solutions;
 - PRM Consulting;
 - SSA Quantity Surveyors Ltd. (Quantity Surveyor);
 - Sorrell Engineering;
 - Summit BIM Consulting Ltd.
 - TEK Systems.

The Authority, Provincial Health Services Authority, and Partnerships BC, including their former and current employees who fall within the definition of Restricted Party.

This is not an exhaustive list of Restricted Parties. Additional persons may be added to or deleted from the list during any stage of the Competitive Selection Process through an Addendum.

6.12.3 Shared Use

A Shared Use Person is a person identified by the Authority as eligible to enter into arrangements with any and all Respondents but may not enter into exclusive arrangements with any Respondent. As of the date of this RFQ, the following are designated Shared Use Persons:

- (a) RWDI Air Inc. is available to offer services to Proponents related to aviation planning and design;
and
- (b) WSP Canada Group Ltd. (Aviation Division) is available to offer services to Proponents related to aviation planning and design.

6.12.4 Conflict of Interest Adjudicator

The Authority has appointed a COI Adjudicator to provide decisions on conflicts of interest or unfair advantage issues, including whether any person is a Restricted Party.

The COI Adjudicator and the Authority may make decisions or exercise rights under this Section 6.12 and this RFQ for conflicts of interest, unfair advantage whether addressed in advance or otherwise, and all provisions of this Section 6.12 will apply with such modifications as the Authority or the COI Adjudicator may consider necessary.

The Authority or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time.

There is no requirement for all issues to be referred to the COI Adjudicator.

6.12.5 Request for Advance Decision

A Respondent or a prospective member or advisor of a Respondent Team who has any concerns regarding whether a current or prospective employee, advisor or member of that Respondent Team is or may be a Restricted Party or has a concern about any conflict or unfair advantage it may have, is encouraged to request an advance decision in accordance with this Section 6.12.5.

To request an advance decision on whether a person is a Restricted Party, a Respondent or prospective team member or advisor of that Respondent Team should submit to the Contact Person, not less than 10 Business Days prior to the Submission Time by email, the following information:

- (a) names and contact information of the Respondent and the person for which the advance opinion is requested;
- (b) a description of the relationship that raises the possibility or perception of a conflict of interest or unfair advantage;
- (c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate the conflict of interest or unfair advantage, including the effect of confidential information; and
- (d) copies of any relevant documentation.

The Authority may make an advance decision or may refer the request for an advance decision to the COI Adjudicator. If the Authority refers the request to the COI Adjudicator, the Authority may provide input regarding the issues raised to the COI Adjudicator.

Subject to Section 6.2, all requests for advance decisions will be treated in confidence. If a Respondent or prospective team member or advisor becomes a Restricted Party, it may be listed in an Addendum or in subsequent Competitive Selection Process documents as a Restricted Party.

6.12.6 The Authority May Request Advance Decision

The Authority may also independently make advance decisions, or may seek an advance decision from the COI Adjudicator, where the Authority identifies a potential conflict, unfair advantage or a person who may be a Restricted Party. The Authority will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Authority seeks an advance decision from the COI Adjudicator, the Authority will give notice to the possible Respondent and may give notice to the possible Restricted Party so that they may provide input regarding the issues raised to the COI Adjudicator.

The onus is on the Respondent to clear any potential conflict, unfair advantage, or Restricted Party, or to establish any conditions for continued participation, and the Authority may require that the Respondent make an application under Section 6.12.5.

6.12.7 Decisions Final and Binding

The decision of the Authority or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Respondents, Respondent Team members and the Authority. The Authority or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

6.12.8 Exclusivity

Unless permitted by the Authority in its discretion or permitted as a Shared Use Person, each Respondent will ensure that no member of its Respondent Team, any firm or employer of any of its Key Individuals, or any Affiliated Person of any member of its Respondent Team, or any firm or employer of any of its Key Individuals, participates as a member of any other Respondent Team.

If the Respondent contravenes the foregoing, the Authority reserves the right to disqualify the Respondent, or to permit the Respondent to continue and impose such conditions as may be required by the Authority. Each Respondent is responsible, and bears the onus, to ensure that the Respondent, each member of its Respondent Team, and their respective Affiliated Persons do not contravene the foregoing.

A Respondent or a prospective Respondent Team member who has any concerns regarding whether participation does, or will, contravene the foregoing is encouraged to request an advance decision. To request an advance decision on matters related to exclusivity, the Respondent or prospective Respondent Team member should submit to the Contact Person, not less than ten (10) Business Days prior to the Submission Time by email, the following information:

- (a) names and contact information of the Respondent or prospective Respondent Team member making the disclosure;
- (b) a description of the relationship that raises the possibility of non-exclusivity;
- (c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate any material adverse or potential material adverse effect of the non-exclusivity on the competitiveness or integrity of the Competitive Selection Process; and
- (d) copies of any relevant documentation.

The Authority may require additional information or documentation to demonstrate to the satisfaction of the Authority in its discretion that no such non-exclusivity exists or, if it does, that measures satisfactory to the Authority in its discretion have been or will be implemented to eliminate or mitigate any risk to the competitiveness or integrity of the Competitive Selection Process.

6.12.9 Exclusivity – The Authority May Request Advance Decisions

The Authority may also independently make advance decisions, or may seek an advance decision from the COI Adjudicator, where the Authority identifies a matter related to exclusivity. The Authority will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Authority seeks an advance decision from the COI Adjudicator, the Authority will give notice to the Respondent so that it may make its own response to the COI Adjudicator.

The onus is on the Respondent to clear any matter related to exclusivity or to establish any conditions for continued participation, and the Authority may require that the Respondent make an application under Section 6.12.8.

6.12.10 Exclusivity – Decisions Final and Binding

The decision of the Authority or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties including Respondents, Respondent Team members and the Authority. The Authority or the COI Adjudicator, as applicable, has discretion to establish the relevant processes from time to time, including any circumstance in which a decision may be amended or supplemented.

The Authority may provide any decision by the Authority or the COI Adjudicator regarding matters related to exclusivity to all Respondents if the Authority, in its discretion, determines that the decision is of general application.

6.13 LEGAL COUNSEL

Fasken Martineau LLP is a Restricted Party. By submitting a Response, the Respondent and the Respondent on behalf of each Respondent Team member expressly consents to Fasken Martineau LLP continuing to represent the Authority for all matters in relation to this RFQ and the Project, including any matter that is adverse to the Respondent, despite any information of the Respondent or any Respondent Team member and any solicitor-client relationship that the Respondent may have had, or may have, with Fasken Martineau LLP in relation to matters other than this RFQ and the Project. This Section is not intended to waive any of the Respondent's rights of confidentiality or solicitor-client privilege. The Authority reserves the right at any time to waive any provision of this Section.

6.14 FAIRNESS ADVISOR

The Authority has appointed John R. Singleton, Q.C., as the Fairness Advisor to monitor the Competitive Selection Process. The Fairness Advisor will act as an independent observer of the fairness of the implementation of the Competitive Selection Process, up to the selection of a Preferred Proponent. The Fairness Advisor will provide a written report to the Authority that the Authority will make public.

The Fairness Advisor will be:

- (a) provided full access to all documents, meetings and information related to the process under this RFQ which the Fairness Advisor, in its discretion, decides is required; and
- (b) kept fully informed by the Authority of all documents and activities associated with this RFQ.

Respondents may contact the Fairness Advisor directly with regard to concerns about the fairness of the Competitive Selection Process.

7 DEFINITIONS AND INTERPRETATION

7.1 DEFINITIONS

In this RFQ:

“**ACT**” has the meaning as set out in Section 2.

“**Addenda**” or “**Addendum**” means each amendment to this RFQ issued by the Contact Person as described in Section 4.10.

“**Additional Key Individual**” or “**Additional Key Individuals**” has the meaning set out in Section 2.6.4.

“**Affiliated Persons**” or affiliated person, or persons affiliated with each other, are:

- (a) a corporation and
 - (1) a person by whom the corporation is controlled,
 - (2) each member of an affiliated group of persons by which the corporation is controlled, and
 - (3) a spouse or common-law partner of a person described in subparagraph (1) or (2) or (b);
- (b) two corporations, if
 - (1) each corporation is controlled by a person, and the person by whom one corporation is controlled is affiliated with the person by whom the other corporation is controlled,
 - (2) one corporation is controlled by a person, the other corporation is controlled by a group of persons, and each member of that group is affiliated with that person, or
 - (3) each corporation is controlled by a group of persons, and each member of each group is affiliated with at least one member of the other group;
- (c) a corporation and a partnership, if the corporation is controlled by a particular group of persons, each member of which is affiliated with at least one member of a majority interest group of partners of the partnership, and each member of that majority interest group is affiliated with at least one member of the particular group;
- (d) a partnership and a majority interest partner of the partnership;
- (e) two partnerships, if
 - (1) the same person is a majority interest partner of both partnerships,
 - (2) a majority interest partner of one partnership is affiliated with each member of a majority interest group of partners of the other partnership, or

- (3) each member of a majority interest group of partners of each partnership is affiliated with at least one member of a majority interest group of partners of the other partnership;
- (f) a person and a trust, if the person
 - (1) is a majority interest beneficiary of the trust, or
 - (2) would, if this subsection were read without reference to this paragraph, be affiliated with a majority interest beneficiary of the trust; and
- (g) two trusts, if a contributor to one of the trusts is affiliated with a contributor to the other trust and
 - (1) a majority interest beneficiary of one of the trusts is affiliated with a majority interest beneficiary of the other trust,
 - (2) a majority interest beneficiary of one of the trusts is affiliated with each member of a majority interest group of beneficiaries of the other trust, or
 - (3) each member of a majority interest group of beneficiaries of each of the trusts is affiliated with at least one member of a majority interest group of beneficiaries of the other trust.

“Apprentices on Public Projects in British Columbia Policy and Procedures Guidelines” or “Apprentice Guidelines” means the policy described in Section 2.6.4 of this RFQ.

“ATA” has the meaning as set out in Section 2.7.1(i).

“Authority” means Fraser Health Authority.

“Business Day(s)” means a standard day for conducting business, excluding government holidays and weekends.

“CCH” has the meaning as set out in Section 2.3.1.

“City” means the City of New Westminster.

“Claim” means any claim, demand, liability, damage, loss, suit, action, or cause of action, whether arising in contract, tort or otherwise, and all costs and expenses relating thereto.

“Clinical Lead” means the individual responsible for leading the clinical planning and has active in-person participation during the procurement, design and construction phases of the Project. Individuals with operational experience and interventional service experience is considered an asset.

“Collaborative Meetings” has the meaning set out in Section 3.2.1.

“Conflict of Interest Adjudicator” or “COI Adjudicator” has the meaning set out in Section 6.12.4.

“Competitive Selection Process” means the overall process for the selection of a Preferred Proponent for the Project including, but not limited to, this RFQ.

“**Confidential Information**” has the meaning set out in Appendix C.

“**Confidentiality Agreement**” means the agreement referred to in Appendix C to this RFQ.

“**Contact Person**” means the person identified as such in the Summary of Key Information, or such other person as may be appointed by the Authority for that purpose.

“**CT**” has the meaning as set out in Section 2.2.

“**Design-Build Agreement**” has the meaning set out in Section 2.

“**Design-Build Commissioning Agent**” means the individual responsible for the commissioning of the Project.

“**Design-Build Construction Manager**” means the individual responsible for leading the construction of the Project.

“**Design-Build Design Manager**” means the Design-Builder’s representative in charge of oversight of the Design Firm.

“**Design-Build Director**” means the individual who represents the Design-Builder and has overall responsibility to design and build the Project.

“**Design-Build Price Ceiling**” means the maximum sum of the nominal progress payments (inclusive of all taxes except GST) to be paid to the Design-Builder as defined in the Design-Build Agreement.

“**Design-Builder**” means the individuals, corporations, other entities or the underlying legal entities that make up a legal structure and who have the direct responsibility to design and build the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**Design Firm**” means the firm(s) engaged by the Design Builder to design the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**Draft Statement of Requirements**” means the specifications for the design and construction of the ACT as set out in the Initial Draft Design-Build Agreement or Final Draft Design-Build Agreement.

“**EC**” has the meaning as set out in Section 2.3.1.

“**ED**” has the meaning in Section 2.2.

“**Electrical Design Engineer Lead**” means the individual responsible for leading the electrical design of the Project and has active in-person participation throughout the procurement, design development process and as needed until end of construction.

“Energy and Sustainability Lead” means the individual responsible for leading the energy and sustainability planning during the procurement, design and construction phases of the Project and to ensure the achievement of LEED® Gold certification.

“Enquiry” has the meaning set out in Section 4.7.

“Equipment Lead” means the individual responsible for leading the equipment planning and procurement for the Project and has active in-person participation throughout the procurement, design and construction of the Project.

“Evaluation Criteria” means the criteria referred to in Section 2.2 of Appendix A.

“Fairness Advisor” has the meaning set out in Section 6.14.

“Final Draft Design-Build Agreement” has the meaning set out in Section 2.6.1.

“Freedom of Information and Protection of Privacy Act” or “FOIPPA” has the meaning set out in Section 6.2.

“FM” has the meaning set out in Section 2.7.1(h).

“FMO” has the meaning set out in Section 2.3.2.2.

“GST” means Goods and Services Tax.

“Guarantor” means an entity providing financial and/or performance support to the Design-Builder by way of a guarantee or a commitment to provide a parent company guarantee or other proposed credit support in relation to the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“HCC” has the meaning as set out in Section 2.1.

“IMIT” means information management and information technology.

“IT” has the meaning as set out in Section 2.3.1

“IMIT Lead” means the individual responsible for leading the IMIT aspect of the Project and has active in-person participation throughout the procurement, design and construction of the Project.

“Initial Draft Design-Build Agreement” means the draft form of Design-Build Agreement issued under the RFP, as amended pursuant to the terms of the RFP.

“Key Individuals” of a Respondent Team means the specific individuals, exclusive to the Respondent, filling the following roles (or equivalent), as described in the Respondent’s Response and as may be changed pursuant to this RFQ:

- Design-Build Director;
- Design-Build Design Manager;
- Lead Architect; and
- Design-Build Construction Manager.

Key Individuals may fill multiple roles provided they have the qualifications and experience for all the roles. A Key Individual role may only be filled by one individual.

“Lead Architect” means the individual responsible for leading the design of the Project and has active in-person participation throughout the procurement, design development process and as needed until end of construction.

“Mandatory Requirements” has the meaning set out in Section 4.1.

“Mechanical Design Engineer Lead” means the individual responsible for leading the mechanical design of the Project and has active in-person participation throughout the procurement, design development process and as needed until end of construction.

“MDR” has the meaning set out in Section 2.3.2.3.

“MHSUWC” has the meaning set out in Section 2.3.1.

“Minimum Requirements” has the meaning set out in Appendix A.

“Nominated Projects” has the meaning set out in Section 1 of the Evaluation Criteria in Appendix A, and as requested in Form A-1 Nominated Project Details of Appendix A.

“Participation Agreement” means the form substantially as attached as Appendix F.

“Partnerships BC” means Partnerships British Columbia Inc.

“Phase One” has the meaning set out in Section 2.1.

“Phase Three” has the meaning set out in Section 2.

“Phase Three Design and CM Services” has the meaning set out in Section 2.

“Phase Two” has the meaning set out in Section 2.

“Preferred Proponent” means the Proponent selected by the Authority pursuant to the RFP to finalize the Design-Build Agreement.

“Project” means the design and construction of the ACT and all other works ancillary to the ACT in accordance with the Design-Build Agreement.

“**Project Brief**” has the meaning set out in Section 1.4.

“**Proponent**” means a Respondent who has been shortlisted under this RFQ to be eligible to submit a Proposal in response to the RFP.

“**Proposal**” means the submission prepared by a Proponent in response to the Request for Proposals.

“**Quality Manager**” means the individual responsible for the overall quality of the design and construction of the Project.

“**RCH**” means the Royal Columbian Hospital.

“**Receipt Confirmation Form**” means the form substantially as attached as Appendix B.

“**Relationship Disclosure Form**” means the form substantially as attached as Appendix E.

“**Respondent**” means:

- (a) before the Submission Time any party described in Section 1.3 that has signed and submitted a Receipt Confirmation Form confirming an intention to submit a Response; and
- (b) after the Submission Time any party described in Section 1.3 that has submitted a Response.

“**Respondent Representative**” means the person, identified in the Receipt Confirmation Form (Appendix B) and Response Declaration Form (Appendix D), who is fully authorized to represent the Respondent in any and all matters related to its Response.

“**Respondent Team**” means a Design-Builder, its Design-Build Design Firm, its Key Individuals and Guarantor(s), as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**Response**” means the formal response to this RFQ by a Respondent.

“**Response Declaration Form**” means the form substantially as attached as Appendix D.

“**Restricted Party**” means those persons (including their former and current employees) who have a conflict of interest or had, or currently have, participation or involvement in the Competitive Selection Process or the design, planning or implementation of the Project, and who have or may provide a material unfair advantage, including without limitation as a result of any Confidential Information that is not, or would not reasonably be expected to be, available to all other Respondents.

“**RFP**” means the Request for Proposals, which may be issued by the Authority as a stage of the Competitive Selection Process.

“**RFQ**” means this Request for Qualifications, including the Appendices, issued by the Authority as the first stage of the Competitive Selection Process.

“**Shared Use Person**” means those persons, if any, who are specifically named in Section 6.12.3.

“**Site**” means the site upon which Phase Two of the Project is to be constructed.

“**Statement of Requirements**” means the specifications for the design and construction of the Project as set out in the Design-Build Agreement.

“**Submission Location**” means the submission location identified as such in the Summary of Key Information.

“**Submission Time**” means the time and date indicated as such in the Summary of Key Information.

7.2 INTERPRETATION

In this RFQ:

- (a) when an action, decision, consent, approval or any other thing is said to be in the Authority’s “discretion” or words of like effect, unless the context otherwise requires it means the sole, absolute and unfettered discretion of the Authority;
- (b) the use of headings is for convenience only and headings are not to be used in the interpretation of this RFQ;
- (c) a reference to a Section or Appendix, unless otherwise indicated, is a reference to a Section of, or Appendix to, this RFQ;
- (d) words imputing any gender include all genders, as the context requires, and words in the singular include the plural and vice versa;
- (e) the word “including” when used in this RFQ is not to be read as limiting;
- (f) all dollar values are Canadian dollars unless otherwise indicated;
- (g) a reference to a “person” includes a reference to an individual, legal personal representative, corporation, body corporate, firm, partnership, trust, trustee, syndicate, joint venture, limited liability company, association, unincorporated organization, union or government authority;
- (h) each Appendix attached to this RFQ is an integral part of this RFQ as if set out at length in the body of this RFQ; and
- (i) this RFQ may be subject to one or more trade agreements.

APPENDIX A RESPONSE GUIDELINES AND EVALUATION CRITERIA

Table of Contents – Appendix A

Part 1. Response Guidelines

Part 2. Evaluation

Part 3. Response Format

Attached Sample Forms:

Form A-1: Nominated Projects Summary Matrix

Form A-2: Nominated Project Details

Part 1. Response Guidelines

Responses should:

- (a) be clearly marked with the words, “**Response to RFQ – RCH Redevelopment Project - Phases Two and Three**” and addressed to the Submission Location;
- (b) include all of the information requested in this Appendix A. Materials that are not requested in this Appendix A will not be evaluated;
- (c) be limited to 100 double-sided sheets (200 pages), including the Key individuals’ resumes but excluding the following:
 - (1) Package 1
 - (2) Package 3 (Financial Information)
 - (3) Nominated Projects Binder: and
 - (4) Any appendices.
- (d) Material submitted which exceeds the page limit may not be evaluated, at the discretion of the Authority;
- (e) be on 8.5” x 11” paper size with a minimum font size of 11 point; and
- (f) be submitted as follows:

Package	Contents	Number of Copies
Package 1	1) Transmittal Letter; 2) Response Declaration Form (see Appendix D) signed by the Respondent; 3) A table containing the names and company names of the Key Individuals; and 4) Relationship Disclosure Form (see Appendix E) signed by the Respondent.	One hard copy.
Package 2	Response (see Part 3 of this Appendix A – Sections 1 through 3)	Five bound copies, including one marked “Master”
Package 3	Financial information (see Part 3 of this Appendix A – Section 4).	Three bound copies, including one marked “Master”
Nominated Projects Binder	1) Nominated Projects Summary Matrix (Form A-1) 2) Nominated Projects (Form A-2)	Five bound copies, including one marked “Master”

Electronic Copy:

One electronic copy in PDF format include on a USB Flash Drive. The electronic copy should be organized and submitted as follows:

Package	Contents	Number of Copies
1)	An individual folder for each of Packages 1, 2, 3, and Nominated Projects Binder; and	
2)	Individual folders within Packages 2 and 3 for each major section described in Part 3 of the Appendix A.	

Part 2. Evaluation

2.1 Minimum Requirements

The Authority will evaluate Responses and determine in its discretion if the Respondent Team adequately meets the Minimum Requirements stated in Table 2. Should any Respondent Team fail to adequately meet the Minimum Requirements, the Authority may discontinue the evaluation of that Respondent Team's Response in accordance with Sections 5.2 and 6.6 of this RFQ.

Table 2: Minimum Requirements

Section 4 – Financial Capacity
Sufficient financial capacity of the Design-Builder to undertake the Project.
See Section 4 of Response Format (Part 3 of Appendix A).

2.2 Evaluation Criteria

Subject to Section 5.2 of this RFQ, for those Respondent Teams that adequately meet the Minimum Requirements, the Authority will evaluate Responses by applying the Evaluation Criteria and Weighting in Table 2 below.

Table 3: Evaluation Criteria and Weighting

Section	Evaluation Criteria	Weighting
Section 2 Design-Builder	Strength and relevance of demonstrated experience and capability of the Design-Builder to undertake the Project with respect to the following:	25 points
	2.1 Project Development and Management Experience	
	2.2 Design-Builder Key Individuals' Experience <ul style="list-style-type: none"> ▪ Design-Build Director ▪ Design-Build Design Manager 	
	2.3 Apprenticeships, Training and Development	
Section 3 Design and Construction	Strength and relevance of demonstrated experience and capability to undertake the design of the Project based on the following:	50 points
	3.1 Design Firm Qualifications and Experience	
	3.2 Sustainability and Environmental Stewardship	
	3.3 Design Firm Key Individuals' Experience <ul style="list-style-type: none"> ▪ Lead Architect 	
	Strength and relevance of demonstrated experience and capability to undertake the construction of the Project based on the following:	25 points
3.4 Construction Qualifications and Experience		
	3.5 Construction Key Individuals' Experience	

Section	Evaluation Criteria	Weighting
	<ul style="list-style-type: none"> ▪ Design-Build Construction Manager 	
Total		100 points

2.3 Disqualification of Responses

Without limitation, the Authority may, in its discretion, disqualify a Response if:

- (a) background investigations reveal any criminal affiliations or activities by the Respondent or a member of the Respondent Team and such affiliations or activities would, in the opinion of the Authority, interfere with the integrity of the Competitive Selection Process; or
- (b) the Response includes a false or misleading statement, claim or information.

The Respondent and any member of the Respondent Team may be required to undertake a criminal records check in order to participate in the Project.

Part 3. Response Format

Respondents should use the section numbers and titles provided in Table 3 below in preparing their Responses.

Table 3: Response Content Requirements

Section	Title	Response Content Requirements
1.	Introduction and Nominated Projects	
1.1	Proposed Respondent Team and Organization	<ul style="list-style-type: none"> i. Identify the Design-Builder. ii. Provide the legal name of the employer for each of the following Key Individuals: <ul style="list-style-type: none"> a. Design-Build Director; b. Design-Build Design Manager; c. Lead Architect; and d. Design-Build Construction Manager; iii. Provide a short description of each for publication of teams shortlisted for the RFP stage. iv. Provide organization chart(s), at the corporate level, including Key Individuals, which show the relationships within the Respondent Team and any anticipated changes contemplated over the Project delivery cycle. Describe the management structure within the Respondent Team; and how the Design-Builder and Design Firm will be integrated. v. Describe any business relationships amongst the Respondent Team members (e.g., corporation, joint-venture, partnership, etc.). vi. Provide a short description of the Respondent Team excluding individuals (for publication of the teams shortlisted for the RFP stage).
1.2	Contact Information	<ul style="list-style-type: none"> a) Provide the name and contact details for the Respondent Representative. The Respondent Representative will be the only person to receive communication from the Contact Person regarding this RFQ. <ul style="list-style-type: none"> i. Name; ii. Employer; iii. Mailing/courier addresses; iv. Telephone number; v. Email address; and vi. Website address.
1.3	Nominated Projects	<ul style="list-style-type: none"> a) Submit a maximum of ten (10) Nominated Projects using Form A-1 of this Appendix A. Note that more current Nominated Projects (completed within the last 5 years) may be considered to have greater relevance than older ones.

Section	Title	Response Content Requirements
		b) Confirm that each reference contact is aware their name is being included and is willing to provide a reference to the Authority. References should be current employees of the project owner and should be limited to the Nominated Project.
2.	Design-Builder	
2.1	Project Development and Management Experience	<p>a) Using up to three (3) Nominated Projects relevant to each sub-section below, describe the Design-Builder's experience and capability for each of the following:</p> <ul style="list-style-type: none"> i. Developing, managing and delivering similar health care projects through a design-build or PPP delivery model while minimizing operational impact to an existing operating facility. Respondents are to clearly establish relevance of their Nominated Projects (e.g., large complex health care projects with integrated interventional floor connecting with existing facilities, multi-phased redevelopment projects, heliport, and constrained brown field site); ii. Effective relationship management with owner or the owner's agents and multi-disciplinary project teams, including specific examples of coordination, collaboration and communication that led to a benefit for the Project or avoidance of an issue; and iii. Assembling and managing multi-disciplinary teams including design and construction integration; iv. Managing the design process including consultation with a health care client; v. Managing the transition, commissioning, user acceptance, and correction of deficiencies; and vi. Managing a Construction Management contract, or similar contractual arrangement on behalf of the owner, including the integration of work and interface between the two contracts. <p>b) Using one (1) Nominated Project, provide a description of an implemented quality assurance plan, or program, which integrates the design and construction teams; include a table of contents and a brief description of the contents.</p> <p>c) For all the Nominated Projects referenced in section 2.1 (a), describe how well the Design-Builder met the design and construction performance requirements, including the response to any challenges experienced with interpretation of specifications, schedule, budget or other. Provide a list of challenges that were not readily resolved with a brief explanation of the issue and its resolution.</p>
2.2	Design-Builder Key Individuals' Experience: <ul style="list-style-type: none"> • Design-Build Director • Design-Build Design Manager 	<p>a) Describe the role and responsibility of the Design-Builder Key Individuals for the Project.</p> <p>b) Provide a resume for each for the Design-Builder's Key Individuals. At a minimum, the following information is required:</p> <ul style="list-style-type: none"> i. Name, professional qualifications/designation(s) and a summary of education; and ii. References (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to at least two (2) relevant projects within the past three (3) years.

Section	Title	Response Content Requirements
		<p>c) Provide a list of relevant projects and positions held by each of the Design-Builder’s Key Individuals within the past ten (10) years, in chronological order, providing a brief description of their role and responsibility for each. Demonstrate how this experience supports the capability of the Design-Builder’s Key Individuals for their proposed role on the Project.</p> <p>d) Describe the availability of each of the Design-Builder’s Key Individuals as follows:</p> <ul style="list-style-type: none"> i. Describe the percentage of time each of the Design-Builder’s Key Individuals will dedicate to each phase of the Project by the following four phases: RFP; design; construction; and commissioning. ii. Describe any foreseeable time constraints that will impact each of the Design-Builder’s Key Individuals’ ability to perform according to the Project schedule. iii. Describe how each of the Design-Builder’s Key Individuals will undertake their responsibilities on the Project in relation to current and anticipated commitments to other projects that will proceed at the same time as the Project and identify those other projects.
2.3	Apprenticeships, Training and Development	<p>Using up to three (3) Nominated Projects relevant to the sub-sections below, describe the Design-Builder’s experience and capability for the following:</p> <ul style="list-style-type: none"> a) Developing and implementing mechanisms to integrate a diverse workforce, including apprentices, Indigenous peoples, women in non-traditional work, people with disabilities, and/or other traditionally under-represented groups; and b) Developing and implementing mechanisms to train and develop a diverse workforce, including apprentices, Indigenous peoples, women in non-traditional work, people with disabilities, and/or other traditionally under-represented groups.
3.	Design and Construction	
3.1	Design Firm Experience and Capability	<p>Using up to three (3) Nominated Projects relevant to each sub-section below, describe the Design Firm’s design experience and capability for each of the following:</p> <ul style="list-style-type: none"> a) Designing large complex multi-disciplinary health care projects delivered through a design-build or PPP contract structure similar in size and scope to the Project. Respondents are to clearly establish relevance of their Nominated Projects (e.g., integrated interventional floor connecting with existing facilities, multi-phased redevelopment projects); b) Coordinating and integrating ongoing quality management and control in design; c) Planning and executing a collaborative design development process with multiple user groups under a design-build or PPP contract, including a description of the consultative tools and procedures and how the tools and procedures were utilized to affect a desired outcome;

Section	Title	Response Content Requirements
		<p>d) Developing redevelopment designs that physically integrate with an existing facility;</p> <p>e) Developing designs that incorporate evidence-based design to improve health outcomes;</p> <p>f) Designing efficient projects by incorporating a full life cycle view on design, construction and operating costs;</p> <p>g) Designing sustainable projects that are energy efficient including implementation of concepts (such as LEED® and passive house) into design, and optimizing whole life energy cost of a facility; and</p> <p>h) Utilizing experts (clinical, IM/IT, equipment, energy and sustainability) throughout the procurement, design and construction phases of a project.</p>
<p>3.2</p>	<p>Sustainability and Environmental Stewardship</p>	<p>Using up to four (4) of the Nominated Projects relevant each sub-section below, describe the Design Firm’s experience and capability for each of the following:</p> <p>a) Sustainable development philosophy, including examples of previous experience with sustainable projects as evidenced by company policies and practices (such as ISO 14001 certification, company sponsored employee initiatives, etc.), experience with brownfield sites and LEED® Gold certification with emphasis on demonstrating achievement of innovation credits; and</p> <p>b) Incorporating “best practices” concepts into design to deal with issues such as LEED® Gold certification, integration of process improvement concepts into facility design (such as workflow redesign, process efficiency tools, etc.) with specific reference to health care environments.</p>
<p>3.3</p>	<p>Design Firm Key Individuals’ Experience:</p> <ul style="list-style-type: none"> • Lead Architect 	<p>a) Describe the role and responsibility of the design Key Individual for the Project, including how they will interact within the team and with the Authority.</p> <p>b) Provide a resume for the design Key Individual. At a minimum, the following information is required:</p> <ol style="list-style-type: none"> i. Name, professional qualifications/designation(s) and a summary of education; and ii. References (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to at least two (2) relevant projects within the past three (3) years. <p>c) Provide a list of relevant projects and positions held by the design Key Individuals within the past ten (10) years, in chronological order, providing a brief description of their role and responsibility for each. Demonstrate how this experience supports the capability of the Design Firm Key Individuals for their proposed role on the Project.</p> <p>d) Describe the availability of the design Key Individuals as follows:</p> <ol style="list-style-type: none"> i. Describe the percentage of time the design Key Individuals will dedicate to each phase of the Project by the following four phases: RFP; design; construction; and commissioning.

Section	Title	Response Content Requirements
		<ul style="list-style-type: none"> ii. Describe any foreseeable time constraints that will impact each of the Design Key Individuals' ability to perform according to the Project schedule. iii. Describe how each of the Design Key Individuals will undertake their responsibilities on the Project in relation to current and anticipated commitments to other projects that will proceed at the same time as the Project and identify those other projects.
3.4	Construction Experience and Capability	<p>Using up to three (3) Nominated Projects relevant to each sub-section below, describe the Design-Builder's construction experience and capability for each of following:</p> <ul style="list-style-type: none"> a) Constructing large, complex projects, similar in size and scope to the Project, delivered through a design-build or PPP contract structure while minimizing operational impact to an existing operating facility. Respondents are to clearly establish relevance of their Nominated Projects; b) Managing and delivering projects in accordance with CSA Z317 (infection control measures); c) Coordinating and integrating ongoing quality management and control in construction, including an example of the design-builder's quality management program; d) Innovative use of construction techniques that deliver economic, quality, schedule and environmentally sustainable benefits; and e) Integrating design and facility maintenance with construction, including working effectively with the design team, facility maintenance provider, and owner.
3.5	Construction Key Individuals' Experience: <ul style="list-style-type: none"> • Design-Build Construction Manager 	<ul style="list-style-type: none"> a) Describe the role and responsibility of the Construction Key Individuals for the Project, including how they will interact within the team and with the Authority. b) Provide a resume for the Construction Key Individuals as defined in this RFQ and identified in the Project organization chart(s). At a minimum, the following information is required: <ul style="list-style-type: none"> i. Name, professional qualifications/designation(s) and a summary of education; and ii. References (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to at least two (2) relevant projects within the past three (3) years. c) Provide a list of relevant projects and positions held within the past ten (10) years, in chronological order, providing a brief description of the role and responsibility for each. Demonstrate how this experience supports the capability of the Construction Key Individuals for the proposed role in the Project. d) Describe the availability of the Construction Key Individuals as follows: <ul style="list-style-type: none"> i. Describe the percentage of time the Construction Key Individuals will dedicate to each phase of the Project by the following four phases: RFP; design; construction; and commissioning.

Section	Title	Response Content Requirements
		<ul style="list-style-type: none"> ii. Describe any foreseeable time constraints that will impact the Construction Key Individuals' ability to perform according to the Project schedule. iii. Describe how each of the Construction Key Individuals will undertake their responsibilities on the Project in relation to current and anticipated commitments to other projects that will proceed at the same time as the Project and identify those other projects.
4.	Financial Capacity	
4.1	Financial Capacity	<p>Demonstrate the financial capacity of the Respondent Team (Design-Builder or Guarantor as applicable) by providing the information requested in either 4.1 a) or 4.1 b) below: :</p> <p>a) Provide the items below:</p> <ul style="list-style-type: none"> i. Written confirmation, generally in the form of the Insurance Undertakings contained in Appendix H and Appendix I, from an insurer that the following coverages will be available for the Project if the Respondent is awarded a contract: <ul style="list-style-type: none"> 1) Commercial general liability insurance coverage of not less than \$100 million inclusive per occurrence; \$100 million general aggregate for bodily injury; death and damage to property including loss of use thereof; product/completed operations liability with a limit of \$100 million annual aggregate; and 2) Professional liability insurance coverage of not less than \$30 million per occurrence and \$30 million aggregate. ii. Written confirmation, generally in the form of the Bonding Undertaking contained in Appendix G, from a surety that the Respondent will be able to obtain a \$350 million performance bond and a \$350 million labour and materials payment bond written by a surety, or sureties, authorized to conduct business in British Columbia if the Respondent is awarded a contract. <p>b) Provide the items below:</p> <ul style="list-style-type: none"> i. If the Design Builder is a joint venture: <ul style="list-style-type: none"> 1) The estimated value of the scope of work for each member of the Design Builder if the Design Builder is a joint venture; and 2) Confirmation of whether there are joint and several guarantees. ii. For each Design Builder that is not proposed to be guaranteed by a Design Builder Guarantor: <ul style="list-style-type: none"> 1) Copies of annual audited financial statements, the audit letters and the notes to the financial statements, or other similar financial information, for each of the last three fiscal years (entire annual reports should not be provided);

Section	Title	Response Content Requirements
		<ul style="list-style-type: none"> 2) If available, copies of the interim financial statements for the last quarter or, if produced only semi-annually, the last half year since the last annual audited financial statement provided in i or, if not available, an explanation as to why; 3) Details of any material off-balance sheet financing arrangements currently in place or, if none, a confirmation as such; 4) Details of any material events that may affect the entity's financial standing since the last annual or interim financial statements provided or, if none, a confirmation as such; 5) Details of any credit rating, including any downgrades of credit rating in last three years or, if none, a confirmation as such; and 6) Details of any bankruptcy, insolvency, company creditor arrangement or other insolvency proceedings in the last three years, and any litigation or other material adverse proceedings (arbitration or regulatory investigations or proceedings) that are still outstanding that may affect the Design Builder's or the Design Builder Guarantor's (if any) ability to perform its obligations in relation to the Project or, if none, a confirmation as such. <p>iii. For each Design Builder Guarantor that is guaranteeing the performance of a Design Builder:</p> <ul style="list-style-type: none"> 1) Evidence, in the form of a signed letter from a senior office of the Design Builder Guarantor, of the Design Builder Guarantor's willingness to act as a Design Builder Guarantor; and 2) Items ii 1) to 6) above for the Design Builder Guarantor. <p>iv. With reference to the information provided in relation to b) i) and ii) above, briefly describe the context of the entity's proposed role and project obligations:</p> <ul style="list-style-type: none"> 1) The Design Builder's capacity to undertake its project obligations (e.g., discuss net and total asset size relative to Project scope, financial viability and ability to provide performance security, and describe support and/or guarantees from any other parties, other projects with similar obligations, etc.); and 2) A Design Builder Guarantor's ability to undertake its obligations (e.g., discuss net and total asset size relative to Project scope, financial capacity, financial viability, etc.).

Form A-1 Nominated Projects Matrix

See separate excel file.

Form A-2 Nominated Project Details

Identify Respondent, Respondent Team Member, and number projects sequentially 1 through 10. Maximum 3 pages in length per project.

Item	Notes to Respondents
Name of project	<i>Details including official project name and contract number</i>
Location of project	<i>Country, province/state, highway/road/facility, site or project extent</i>
Owner	<i>Organization name</i>
Reference contact details	<i>Current information for key client contacts (individuals), including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence. By providing this information, you are authorizing the Authority or the Authority's representatives to contact these individuals for all purposes, including gathering information and documentation, in connection with this RFQ.</i>
Contract model	<i>Contract structure i.e., public private partnership, design-build, stipulated sum.</i>
Contract period (term)	<i>Contract commencement date, end of construction date and contract end date.</i>
Description of project	<i>Capital value, scope and complexity, including purpose of facility.</i>
Relevance	<i>Describe the relevance of the Nominated Project to the Project (e.g. procurement approach, experience with large complex health care facilities including integrated interventional floor that connects with existing facility, multi-phased redevelopment projects, and heliport, building and designing in dense urban centres on constrained brown field site, knowledge of the local trades and local labour market, phased construction and occupancy process, and working collaboratively with third-party contractors).</i>
Time period of Involvement	<i>Commencement date and duration.</i>
Current status of project	<i>Describe the current status of the project relative to key milestone events.</i>
Role(s) on project	<i>Specific role, duties and responsibilities of applicable Respondent Team members.</i>
Joint Venture	<i>If the project involved a joint venture, identify the joint venture partner(s) and discuss the breakdown of responsibility between the parties.</i>

Item	Notes to Respondents
Performance	<i>Describe the performance in meeting obligations related to the contract. If there were any issues during the design and construction phase (i.e. interpretation issues), describe how they were resolved.</i>
Other information	<i>Any information the Respondent considers relevant to the Evaluation Criteria.</i>

APPENDIX B RECEIPT CONFIRMATION FORM

(To be submitted by the Respondent Representative on receipt of this RFQ)

Request for Qualifications

RCH Redevelopment Project – Phases Two and Three

To receive any further distributed information

about this **Request for Qualifications**,

please execute and email both pages of this

Receipt Confirmation Form as soon as possible to:

Dawn Hart, Contact Person at Partnerships BC

Email: dawn.hart@partnershipsbc.ca

Respondent Contact Information

Name of Respondent: _____

Street Address: _____

City: _____ Postal/Zip Code: _____

Province/State: _____ Country: _____

Mailing Address, if different: _____

Email Address: _____ Telephone: _____

Contact Person: _____

ACKNOWLEDGMENT OF TERMS OF RFQ AND CONFIDENTIALITY

The undersigned is a duly authorized representative of the Respondent and has the power and authority to sign this Receipt Confirmation Form on behalf of such Respondent or other interested party.

The Respondent or other interested party hereby acknowledges receipt and review of this RFQ and all of the terms and conditions contained therein, including, without limitation, all appendices attached thereto and agrees to comply with all of the terms and conditions set out in this RFQ.

For greater certainty, the Respondent or other interested party in executing this Receipt Confirmation Form agrees to comply with the Confidentiality Agreement provisions set out in Appendix C.

Respondent Representative or other interested party:

Authorized Signature

Name of the Authorized Signatory

Title

Date

APPENDIX C CONFIDENTIALITY AGREEMENT

1. Interpretation

In this Agreement:

- (a) Agreement means this Appendix C, which is subject to the RFP,
- (b) Confidential Information means all documents, knowledge and information provided by the Authority or any of its Representatives (the Disclosing Party) to, or otherwise obtained by, the Recipient or any of its Representatives (the Receiving Party), whether before or after the date of this Agreement, and whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, this RFQ, the RFP or the Competitive Selection Process including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:
 - (1) is or subsequently becomes available to the public, other than through a breach of this Agreement by the Receiving Party or through a breach of a Confidentiality Agreement which another person has entered into concerning the Confidential Information;
 - (2) is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Agreement and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - (3) was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of this Agreement and did not originate, directly or indirectly, from the Disclosing Party;
 - (4) was developed independently by the Receiving Party without the use of any Confidential Information; or
 - (5) is required to be disclosed pursuant to any judicial, regulatory or governmental order validly issued under applicable law.
- (c) Permitted Purposes means evaluating the Project, preparing a Response, and any other use permitted by this Agreement.
- (d) Recipient means a Respondent or any other interested party who completes a Receipt Confirmation Form.

- (e) Representative means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or other member of a Respondent Team or any other person contributing to or involved with the preparation or evaluation of Responses or proposals, as the case may be, or otherwise retained by the Recipient, the Authority or Partnerships BC in connection with the Project.
- (f) all capitalized terms not otherwise defined in this Agreement have the respective meanings ascribed to them in Section 7.

2. Confidentiality

The Recipient will keep all Confidential Information strictly confidential and will not without the prior written consent of the Authority, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Agreement, and will ensure that each of its Representatives agrees to keep such information confidential and to be bound by the terms contained herein.

3. Ownership of Confidential Information

The Authority owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Agreement, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of three years after the date of this Agreement, and will not, without the prior express written consent of an authorized representative of the Authority, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.

4. Limited Disclosure

The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Response or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Partnerships BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.

5. Destruction on Demand

On written request, the Recipient will promptly deliver to Partnerships BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Recipient will confirm that delivery or destruction to Partnerships BC in writing, all in accordance with the instructions of Partnerships BC; provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority pursuant to applicable law.

6. Acknowledgment of Irreparable Harm

The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Authority or Partnerships BC may be irreparably harmed if any provision of this Agreement were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Authority will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any of the provisions of this Agreement by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Authority may be entitled at law or in equity.

7. Waiver

No failure to exercise, and no delay in exercising, any right or remedy under this Agreement by the Authority will be deemed to be a waiver of that right or remedy. No waiver of any breach of any provision of this Agreement will be deemed to be a waiver of any subsequent breach of that provision or of any similar provision.

8. Severability

If any portion of this Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction then that portion will be severed and the remaining portion will remain in full force and effect.

9. Enurement

This Agreement enures to the benefit of the Authority and Partnerships BC and binds the Recipient and its successors.

APPENDIX D RESPONSE DECLARATION FORM

By executing this Response Declaration Form, the Respondent agrees to the provisions of this RFQ and this Response Declaration Form. Capitalized terms in this Response Declaration Form are defined in Section 7 of this RFQ.

[RFQ Respondent's Letterhead]

To: Fraser Health Authority
c/o Partnerships British Columbia Inc.
Suite 1220, 800 West Pender Street
Vancouver, BC V6C 2V6

Attention: Dawn Hart, Contact Person

Re: Request for Qualifications entitled Royal Columbian Hospital Redevelopment Project – Phases Two and Three

[Insert Respondent Name] Response

In consideration of the Authority's agreement to consider Responses in accordance with the terms of this RFQ, the Respondent hereby agrees, confirms and acknowledges, on its own behalf and on behalf of each member of the Respondent Team, that:

(a) Response

- (1) This Response Declaration Form has been duly authorized and validly executed;
- (2) The Respondent is bound by all statements and representations in its Response;
- (3) Its Response is in all respects a fair Response made without collusion or fraud; and
- (4) The Authority reserves the right to verify information in the Respondent's Response and conduct any background investigations including criminal record investigations, verification of the Response, credit enquiries, litigation searches, bankruptcy registrations and taxpayer information investigations or other investigations on all or any of the Respondent Team members, and by submitting a Response the Respondent agrees that they consent to the conduct of all or any of those investigations by the Authority.

(b) Acknowledgements with Respect to this RFQ

- (1) The Respondent has received, read, examined and understood the entire RFQ including all of the terms and conditions, all documents listed in this RFQ’s table of contents, and any and all Addenda;
- (2) The Respondent agrees to be bound by the entire RFQ including all of the terms and conditions, including without limitation Section 6.7, all documents listed in this RFQ’s table of contents, and any and all Addenda;
- (3) The Respondent’s Representative identified below is fully authorized to represent the Respondent in any and all matters related to its Response, including but not limited to providing clarifications and additional information that may be requested in association with this RFQ;
- (4) The Respondent has disclosed all relevant relationships, in accordance with the instructions and format outlined in the Relationship Disclosure Form; and
- (5) The Respondent has had sufficient time to consider, and has satisfied itself as to the applicability of the material in this RFQ and any and all conditions that may in any way affect its Response.

(c) Evaluation of Responses

- (1) This RFQ is not an offer, a tender or a request for proposals; it is a Request for Qualifications and the responsibility of the Authority is limited to consider Responses in accordance with this RFQ.

(d) Consent of Respondent Team

- (1) The Respondent has obtained the express written consent and agreement of each member of the Respondent Team, as listed below, to all the terms of this Response Declaration Form.

(e) The Respondent Team consists of:

Table 1: Firm Names

Name of Respondent Team Member - Firm	Address	Role on Team	Key Individual (Y/N)

Any firm mentioned in the Response should be included in the table above.

Table 2: Individual Names

Name of Respondent Team Member - Individual	Address	Role on Team	Key Individual (Y/N)
Any individual mentioned in the Response should be included in the table above.			

RESPONDENT

RESPONDENT REPRESENTATIVE

 Name of Firm

 Name

 Address

 Email Address

 Address

 Name of Authorized Signatory

 Telephone

 Signature

If the Respondent is a joint venture, consortium or special purpose entity – by each of its joint venture or consortium members, as applicable.

APPENDIX E RELATIONSHIP DISCLOSURE FORM

By executing this Relationship Disclosure Form, the Respondent is making the disclosure on its own behalf and on the behalf of each member of the Respondent Team.

The Respondent declares on its own behalf and on behalf of each member of the Respondent Team that:

- (a) this declaration is made to the best of the knowledge of the Respondent and, with respect to relationships of each member of the Respondent Team, to the best of the knowledge of that member.
- (b) the Respondent and the members of the Respondent Team have reviewed the definition of Restricted Parties and the non-exhaustive list of Restricted Parties in Section 6.12.
- (c) the following is a full disclosure of all known relationships that the Respondent and each member of the Respondent Team has, or has had, with:
 - (1) the Authority;
 - (2) any listed Restricted Party;
 - (3) any current shareholders, directors or officers, as applicable, of the Authority or any listed Restricted Party;
 - (4) any former shareholders, directors or officers, as applicable, of the Authority or any listed Restricted Party, who ceased to hold such position within two calendar years prior to the Submission Time; and/or
 - (5) any other person who, on behalf of the Authority or a listed Restricted Party, has been involved in the Competitive Selection Process or the design, planning or implementation of the Project or has confidential information about the Project or the Competitive Selection Process.

Name of Respondent Team Member	Name of Party with Relationship	Details of the Nature of the Relationship with the Listed Restricted Party/Person
<i>e.g. Firm Name Ltd.</i>	<i>Partnerships BC</i>	<i>Firm Name Ltd. is working with Partnerships BC on Project X.</i>
<i>e.g. John Smith</i>	<i>Authority Name</i>	<i>Respondent Team member was an employee/advisor to the Restricted Party from _____ to _____)</i>

(Each Respondent Team to submit one Relationship Disclosure Form. Add additional pages as required.).

NAME OF RESPONDENT

Address

Email Address

Telephone

Name of Authorized Signatory for Respondent

Signature

APPENDIX F PARTICIPATION AGREEMENT

[Insert Date]

Fraser Health Authority
c/o Partnerships British Columbia Inc.
Suite 1220, 800 West Pender Street
Vancouver, BC V6C 2V6
Attention: Dawn Hart, Contact Person

Dear Sirs/Mesdames:

Re: RFQ – Royal Columbian Hospital Redevelopment Project – Phases Two and Three – Participation Agreement in respect of the Request for Proposals issued by the Fraser Health Authority on [Insert Date], as amended or otherwise clarified from time to time, including by all Addenda (the “RFP”)

This letter agreement sets out the terms and conditions of the Participation Agreement between [Insert Proponent Name] (the “Proponent”) and the Authority, pursuant to which the Proponent agrees with the Authority as follows:

- 1. Defined Terms.** Capitalized terms not otherwise defined in this Participation Agreement have the meanings given to them in the RFP.
- 2. Participation.** The Proponent agrees that as a condition of participating in the RFP, including the Competitive Selection Process, Collaborative Meetings and access to the Data Room, the Proponent will comply with the terms of this Participation Agreement and the terms of the RFP.
- 3. Confidentiality.** The Proponent will comply with, and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with, the Confidentiality Conditions attached as Schedule 1 to this Participation Agreement, all of which conditions are expressly included as part of this Participation Agreement.
- 4. Terms of RFP.** The Proponent will comply with and be bound by, and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with and are bound by, the provisions of the RFP all of which are incorporated into this Participation Agreement by reference. Without limiting the foregoing, the Proponent agrees:

- (a) that the terms of this Participation Agreement do not limit the Proponent's obligations and requirements under the RFP, any Data Room agreement, or any other document or requirement of the Authority;
- (b) to be bound by the disclaimers, limitations and waivers of liability and Claims and any indemnities contained in the RFP, including Section 10.13 (Limitation of Damages) of the RFP. In no event will the liability of the Authority exceed the amount calculated pursuant to Section 3.3 (Partial Compensation for Participation in the RFP) of the RFP;
- (c) that the Authority's and the Proponent's obligations in respect of payments of partial compensation or other similar payment are as set out in Section 9.6 (Partial Compensation for Participation in the RFP) of the RFP; and
- (d) that the Authority's and the Proponent's obligations in respect of the Preferred Proponent Security Deposit are as set out in Sections 9.3, 9.4 and 9.5 of the RFP.

5. Amendments. The Proponent acknowledges and agrees that:

- (a) the Authority may in its discretion amend the RFP at any time and from time to time; and
- (b) by submitting a Proposal the Proponent accepts, and agrees to comply with, all such amendments and, if the Proponent does not agree to any such amendment, the Proponent's sole recourse is not to submit a Proposal.

6. General.

- (a) *Capacity to Enter Agreement.* The Proponent hereby represents and warrants that:
 - (1) it has the requisite power, authority and capacity to execute and deliver this Participation Agreement;
 - i. this Participation Agreement has been duly and validly executed by it, or on its behalf by the Proponent's duly authorized representatives; and
 - ii. this Participation Agreement constitutes a legal, valid and binding agreement enforceable against it in accordance with its terms.
- (b) *Survival following cancellation of the RFP.* Notwithstanding anything else in this Participation Agreement, if the Authority, for any reason, cancels the Competitive Selection Process or the RFP, the Proponent agrees that it continues to be bound by, and will continue to comply with, Section 3 of this Participation Agreement.
- (c) *Severability.* If any portion of this Participation Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction, then that portion will be severed and the remaining portion will remain in full force and effect.

- (d) *Enurement.* This Participation Agreement enures to the benefit of the Authority and binds the Proponent and its successors.
- (e) *Applicable Law.* This Participation Agreement is deemed to be made pursuant to the laws of the Province of British Columbia and the laws of Canada applicable therein and will be governed by and construed in accordance with such laws.
- (f) *Headings.* The use of headings is for convenience only and headings are not to be used in the interpretation of this Participation Agreement.
- (g) *Gender and Number.* In this Participation Agreement, words imputing any gender include all genders, as the context requires, and words in the singular include the plural and vice versa.
- (h) *Including.* The word “including” when used in this Participation Agreement is not to be read as limiting.

Yours truly,

Name of Proponent

Authorized Signatory

SCHEDULE 1

Confidentiality Conditions

1. Definitions. In these confidentiality conditions:

(a) **Confidential Information** means all documents, knowledge and information provided by the Disclosing Party to, or otherwise obtained by, the Receiving Party, whether before or after the date of the RFP, whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, the RFP, this RFQ or the Competitive Selection Process, including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:

- (1) is or subsequently becomes available to the public, other than through a breach by the Receiving Party of the terms of this Schedule 1;
 - i. is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Schedule 1 and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - ii. was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of the RFP and did not originate, directly or indirectly, from the Disclosing Party;
 - iii. was developed independently by the Receiving Party without the use of any Confidential Information; or
 - iv. is required to be disclosed pursuant to any judicial, regulatory or governmental order validly issued under applicable law;

(b) **Disclosing Party** means the Authority or any of its Representatives;

(c) **Permitted Purposes** means evaluating the Project, preparing a Proposal, and any other use permitted by the RFP or this Participation Agreement;

(d) **Receiving Party** means the Recipient or any of its Representatives;

- (e) **Recipient** means a Proponent or any other interested party who completes a Receipt Confirmation Form; and
- (f) **Representative** means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or any other person contributing to or involved with the preparation or evaluation of Proposals or proposals, as the case may be, or otherwise retained by the Recipient, the Authority or Partnerships BC in connection with the Project.
2. **Confidentiality.** The Recipient will keep all Confidential Information strictly confidential and will not without the prior written consent of the Authority, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Schedule 1, and will ensure that each of its Representatives agrees to keep such information confidential and to act in accordance with the terms contained herein.
3. **Ownership of Confidential Information.** The Authority owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Schedule 1, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of three years after the date of the RFP, and will not, without the prior express written consent of an authorized representative of the Authority, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.
4. **Limited Disclosure.** The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Proposal or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Partnerships BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.
5. **Destruction on Demand.** On written request, the Recipient will promptly deliver to Partnerships BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Recipient will confirm that delivery or destruction to Partnerships BC in writing, all in accordance with the instructions of Partnerships BC (for this purpose information stored electronically will be deemed destroyed upon removal from all storage systems and devices); provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority, pursuant to applicable law.

- 6. Acknowledgment of Irreparable Harm.** The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Authority or Partnerships BC may be irreparably harmed if any provision of this Schedule 1 were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Authority will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any provision of this Schedule 1 by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Authority may be entitled at law or in equity.
- 7. Waiver.** No failure to exercise, and no delay in exercising, any right or remedy under this Schedule 1 by the Authority will be deemed to be a waiver of that right or remedy.

APPENDIX G BONDING UNDERTAKING

Date: [Insert Date]

No. [To be inserted]

To: Fraser Health Authority

Re: Request for Qualifications

Royal Columbian Hospital Redevelopment Project – Phases Two and Three

We _____ (name of Surety), a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, are the Surety for _____ (Respondent). Our client has demonstrated to us in the past an ability to complete its projects in accordance with the conditions of its contracts and we have no hesitation in recommending its services to you.

Our client wishes to be prequalified as a Respondent on the captioned Project, which we understand will require a Performance Bond in the approximate amount of \$350 million and a Labour and Materials Payment Bond in the approximate amount of \$350 million. Based on the limited information available at this time, and subject to our assessment of the Royal Columbian Hospital Redevelopment Project – Phases Two and Three, and our client's work program at the time of submission of its Response, we do not anticipate a problem in supporting the captioned Project and supplying the requisite bonds if asked to do so. However, the execution of any bonds will be subject to an assessment of the final contract terms, conditions, financing and bond forms by our client and us.

If we can provide any further assurances or assistance, please do not hesitate to call upon us.

(Name of Surety)

Attorney-In-Fact [NTD: this can be the surety or the broker if authorised to issue bonds on behalf of the surety]

APPENDIX H INSURANCE UNDERTAKING - COMMERCIAL

UNDERTAKING OF COMMERCIAL GENERAL LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the RFQ – Royal Columbian Hospital Redevelopment Project – Phases Two and Three:

We, the undersigned, as authorized representatives on behalf of "[Insert Name of Insurance Company]" do hereby undertake and agree to provide "Wrap-Up" Commercial General Liability insurance in the amount of ONE HUNDRED MILLION DOLLARS (\$100,000,000.00) inclusive per occurrence, ONE HUNDRED MILLION DOLLARS (\$100,000,000.00) general aggregate for bodily injury, death and damage to property including loss of use thereof, product/completed operations liability with a limit of ONE HUNDRED MILLION DOLLARS (\$100,000,000.00) annual aggregate for the Royal Columbian Hospital Redevelopment Project – Phases Two and Three, subject to underwriting.

If such a policy is written, a certified copy of the policy will be provided to the Fraser Health Authority.

Dated at _____

This _____ day of _____, 20 _____

SIGNED: _____

(Name, Title)

(Duly Authorized Representative of Insurance Company)[NTD: Depending on the relationship between the companies, this may be the Insurance Company, Broker or Managing General Agent (as delegated by the insurance company)]

APPENDIX I INSURANCE UNDERTAKINGS

UNDERTAKING OF PROFESSIONAL LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the Royal Columbian Hospital Redevelopment Project – Phases Two and Three:

We, the undersigned, as authorized representatives on behalf of "[Insert Name of Insurance Company]" do hereby undertake and agree to provide Single Project Group Professional Liability insurance in the amount of not less than THIRTY MILLION DOLLARS (\$30,000,000.00) inclusive of any one claim for the Royal Columbian Hospital Redevelopment Project – Phases Two and Three, subject to underwriting.

If such a policy is written, a certified copy of the policy will be provided to the Fraser Health Authority.

Dated at _____

This _____ day of _____, 20 _____

SIGNED: _____

(Name, Title)

(Duly Authorized Representative of Insurance Company) [NTD: Depending on the relationship between the companies, this may be the Insurance Company, Broker or Managing General Agent (as delegated by the insurance company)]

APPENDIX J ENQUIRY FORM

ENQUIRIES

RCH Redevelopment Project – Phases Two and Three

Request Number: _____

Respondent Team: _____

Date: _____

Do you request this query to be Commercial in Confidence? Yes No

This form may be used for single and multiple enquiries.

Enquiry/Enquiries:

