# TRANS-CANADA HIGHWAY 1: R.W. BRUHN BRIDGE AND APPROACHES PROJECT Tender Process

### Report of the Fairness Reviewer

#### INTRODUCTION

I was retained as Fairness Reviewer for the Trans-Canada Highway 1: R.W. Bruhn Bridge and Approaches Project (the "Project"). My mandate is to act as an independent observer with respect to fairness of implementation of the Project's competitive selection process, and report to the Project Board.

I reported previously on the Request For Qualifications phase of procurement. The Project team has now completed public opening and reading of Tenders filed in response to the Project's Tender Package; this is my final report.

## **TENDER PROCESS**

The Project's Tender Package was published in June, 2024; it set out all terms of the competition, and specified that eligible Respondents would only include those selected through the RFQ. The Project team provided information to Respondents in accordance with processes outlined in the Tender Package, including an information meeting held in June, 2024, and responses to written requests published in the same manner as the Tender Package. I attended the information meeting, reviewed all written communications between the Project team and Proponents, and attended the public opening and reading of Tenders submitted by the deadline set out in the Tender Package. I was satisfied that the Project team conducted all these processes in accordance with the Tender Package.

## **CONCLUSIONS**

Throughout the procurement, the Project team ensured that I received copies of all correspondence between the Project team and Respondents. I had the opportunity at any time to speak with Project staff. Periodically, I was asked for, or offered, advice and comments on fairness issues. In each case, the Project team considered my advice and I was satisfied with the resolution of the matter.

Based on my observations above, I am satisfied that the procurement process as described in the Tender Package was fair and reasonable, and that the Project team fairly and reasonably implemented and complied with that process.

Signed at Vancouver, August 15, 2024

Jane Shackell, KC Fairness Reviewer