

Request for Qualifications

Kamloops Cancer Centre Project

RFQ#12843
Issued February 15, 2024



Summary of Key Information

| | |
|----------------------------------|--|
| RFQ Title | The title of this RFQ is: Kamloops Cancer Centre Project Please use this title on all correspondence. |
| Contact Person | The Contact Person for this RFQ is: Cam Redl Email: Cam.Redl@infrastructurebc.com Please direct all Enquiries, by email, to the above-named Contact Person. No telephone Enquiries please. |
| Enquiries | Respondents are encouraged to submit Enquiries at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Authority; the Authority may, in its discretion, decide not to respond to any Enquiry. |
| Receipt Confirmation Form | Any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form. |
| Submission Time | The Submission Time is: 11:00 am Pacific Time on April 15, 2024 |
| Submission Location | By electronic upload to the Contact Person in accordance with Part 1 of Appendix A. |



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1 Introduction

1.1 Purpose of this RFQ

The purpose of this request for qualifications (the “**RFQ**”) is to invite interested parties to submit Responses indicating their interest in, and qualifications for, the Kamloops Cancer Centre Project (the “**Project**”). Based on these Responses, Interior Health Authority (the “**Authority**”) with support from Provincial Health Services Authority (“**PHSA**”) and BC Cancer Agency (“**BC Cancer**”), intends to select, in accordance with the terms of this RFQ, a shortlist of up to three Proponents to be invited to participate in the next stage of the Competitive Selection Process, the Request for Proposals (the “**RFP**”) stage.

This RFQ is not a tender or an offer or a request for proposals, and there is no intention by the Authority to make an offer by issuing this RFQ.

If a capitalized term used in this RFQ is not defined in Section 7, it will be defined in the section of the RFQ in which it is first used.

1.2 Administration of this RFQ

Infrastructure BC Inc. (“**Infrastructure BC**”) is managing this RFQ and the Competitive Selection Process on behalf of the Authority.

1.3 Eligibility

Any interested party or parties may submit a Response to this RFQ. Respondents may be individuals, corporations, joint ventures, partnerships, or any other legal entities. If the Respondent is not a legal entity, the Respondent will act through the legal entity or entities comprising the Respondent.

1.4 Project Brief

The Authority has issued a project brief (the “**Project Brief**”) for the purpose of providing an informal and convenient summary of aspects of the Project. The Project Brief is not included as part of the RFQ or RFP and is not intended to be included with or referred to in any way in interpreting the requirements of the RFQ, the RFP, the Design-Build Agreement, the Design Services Agreement, or the Construction Management Agreement, or to in any way define or describe any party’s rights with respect to the Project.



2 The Kamloops Cancer Centre Project

Royal Inland Hospital (“RIH”), located at 311 Columbia Street in Kamloops, was originally constructed in 1885 and was the first hospital in Kamloops. The RIH campus now features a variety of buildings including:

- South Tower (constructed in 1965)
- South/West Tower and East Wing (1975)
- North Tower (1980)
- North/West Wing (1986)
- Clinical Services Building (2016)
- Phil and Jennie Gaglardi Patient Care Tower (2022).
- A parkade (1988), Alumnae Tower (1965), Hillside Tertiary Psychiatric facility (2006), Ponderosa Lodge (1972/1988) and Ponderosa Place (1993) care facilities are in the vicinity as well, see Figure 1.

RIH is a tertiary hospital that provides high-level, specialty medical care including core physician specialties, 24-hour emergency and trauma services, ambulatory and outpatient clinics, and diagnostic services. Specialty services at RIH include ambulatory psychiatry, senior mental health, clinical nutrition, and lung health. Within RIH, there are 274 funded inpatient beds. It is a regional referral centre for residents of the Thompson Cariboo Shuswap Health Service Delivery Area and is one of two Interior Health tertiary referral hospitals.

The demand for increased cancer services capacity at RIH has been steadily growing over the years. Factors such as sustained population growth, shifting and aging demographic profiles, and a rise in cancer incidence have all contributed to substantial pressures on health-care service demands.

As a result, the Authority, working with PHSA/BC Cancer, is expanding cancer services at the RIH campus. The Project is comprised of two concurrent components: design and construction of a new, five-storey, standalone facility (the “**New Facility**”) and a series of renovations in existing spaces within the RIH campus (“**RIH Upgrades**”).



Under the Competitive Selection Process, the Authority is seeking to enter into the following for the Project:

- a) a contract (the “**Design-Build Agreement**”) with a qualified entity (the “**Design-Builder**”) to undertake the design and construction of the New Facility;
- b) a contract (the “**Design Services Agreement**”) with the Design Firm to provide design services related to the design work for the RIH Upgrades; and
- c) a contract (the “**Construction Management Agreement**”) with the Design-Builder’s Constructor to provide construction management services to the Authority for the RIH Upgrades,

(collectively referred to as the “**Agreements**”).

Full details of the Agreements will be provided in the RFP.

The construction aspects of the RIH Upgrades are not part of this procurement and will be procured by the Constructor as individual tender packages pursuant to the Construction Management Agreement.

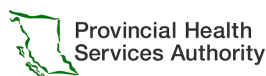
The total capital cost for the Project is anticipated to be \$359.04 million. The estimated design and construction cost for the New Facility is approximately \$174 million and the estimated cost for the RIH Upgrades is approximately \$55 million.

2.1 Project Scope

The Project is comprised of two concurrent components: construction of the New Facility and the RIH Upgrades. Refer to Table 1 below for the scope and description of each component.

TABLE 1: SCOPE OF PROJECT COMPONENTS

| Component | Title | Scope and Description |
|-----------|--------------|--|
| 1 | New Facility | <p>The New Facility is a stand-alone five-storey building of approximately 21,000 square meters in size, which will include space for:</p> <ul style="list-style-type: none"> • An outpatient ambulatory clinic unit with 10 examination rooms and 2 consult rooms to |



| Component | Title | Scope and Description |
|-----------|--------------|--|
| | | <p>accommodate new patient consults and follow-up care;</p> <ul style="list-style-type: none"> • Radiation therapy planning including space for medical physicists, radiation therapists, dosimetrists, and one computerized tomography (“CT”) simulator, which will be used to develop treatment plans for the delivery of radiation therapy; • Radiation therapy delivery including three linear accelerators (“Linacs”) for external beam treatments; • Radiation treatment support for patient review and urgent care; • One MRI suite with change rooms, IV preparation space, and scanner; • Other areas including public waiting, sacred space, staff facilities and administration (medical staff and information management/information technology); • A new integrated four-level 470 stall parkade; and • A sub-surface hard-wired connection to the rest of the RIH campus to ensure integration of communications, building maintenance, and security systems. |
| 2 | RIH Upgrades | <p>The RIH Upgrades include renovations to approximately 2,900 square meters of existing RIH facilities including the following:</p> <ul style="list-style-type: none"> • Administration program with offices and workstations; • Pharmacy with workstations, offices, and improvements to storage areas, decanting spaces, and material flows in core department; • CON clinic with: |



| Component | Title | Scope and Description |
|-----------|-------|--|
| | | <ul style="list-style-type: none"> ○ Oncology ambulatory care unit with 10 exam and 2 consult rooms; ○ 14 systemic therapy chair bays and 3 systemic therapy stretcher rooms; ○ 1 medical day care chair bay and 1 medical day care treatment room; and ○ Staff support and workspaces; and ● Renovation and relocation of other impacted hospital programs and services. |

2.2 Project Team

2.2.1 Interior Health Authority

The Authority has over 21,000 employees and provides health care and health services for almost 834,000 people. The Authority has an annual operational budget of approximately \$2.9 billion that is used to provide a comprehensive array of community health care and hospital-based services. The area served by the Authority covers approximately 216,000 square kilometres with boundaries north to Williams Lake, west to Kleena Kleene in the Chilcotin, south to the United States border, and east to the Alberta border. The Authority’s service area includes larger cities such as Kamloops, Kelowna, Cranbrook, Trail, Penticton, and Vernon, as well as a multitude of rural and remote communities totaling 59 municipalities, 109 unincorporated areas, and 54 First Nation communities.

Additional information about the Authority is available at <https://www.interiorhealth.ca/>

2.2.2 PHS/BC Cancer

By planning, coordinating, and evaluating specialized health services, PHS works with the other health authorities across BC to provide equitable and cost-effective health care for people who need provincial services like cancer treatment, management of a complex mental health problem or cardiac care. PHS programs provide care and services through specialized hospitals and centres across B.C., including BC Cancer services.



BC Cancer provides a comprehensive cancer control program for the people of B.C., in partnership with regional health authorities. BC Cancer’s mandate covers the full spectrum of cancer care from prevention, screening, diagnosis, and treatment, to research and education and supportive and palliative care. BC Cancer currently operates six regional cancer centres, providing assessment and diagnostic services, systemic therapy, radiation therapy, and supportive care. BC Cancer works in partnership with communities to provide a network of chemotherapy clinics so patients can receive care closer to home.

Additional information about PHSA is available at <http://www.phsa.ca/>
Additional information about BC Cancer is available at <http://www.bccancer.bc.ca/>

2.2.3 Infrastructure BC

The Authority has engaged Infrastructure BC to lead and manage the Competitive Selection Process. Infrastructure BC supports the public sector by working with owners to deliver complex public infrastructure in an evolving world.

Additional information about Infrastructure BC is available at www.infrastructurebc.com.

2.3 Advance Work by the Authority

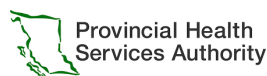
The following sections provide an overview of the work undertaken on the Project to date and work planned to be undertaken prior to Contract Execution.

2.3.1 Approval

The Project has been approved to proceed to procurement by the Province of British Columbia (the “**Province**”) and was announced on February 8, 2024. Further, the Authority’s and the Province’s approvals are expected to be required prior to issuance of the RFP and Contract Execution.

2.3.2 Site Zoning

As per the City of Kamloops’ (the “**City**”) Zoning Bylaw, the proposed site is currently zoned for Public and Institutional Use (P4) with a maximum building height of 60 metres. No variances for building height are expected.



2.4 Project Site

The Project will be situated on the following two sites on the RIH campus:

- a) the New Facility will be located on the existing Westlands site, immediately west of RIH; and
- b) the RIH Upgrades will be incorporated into existing spaces through renovations of existing RIH buildings.

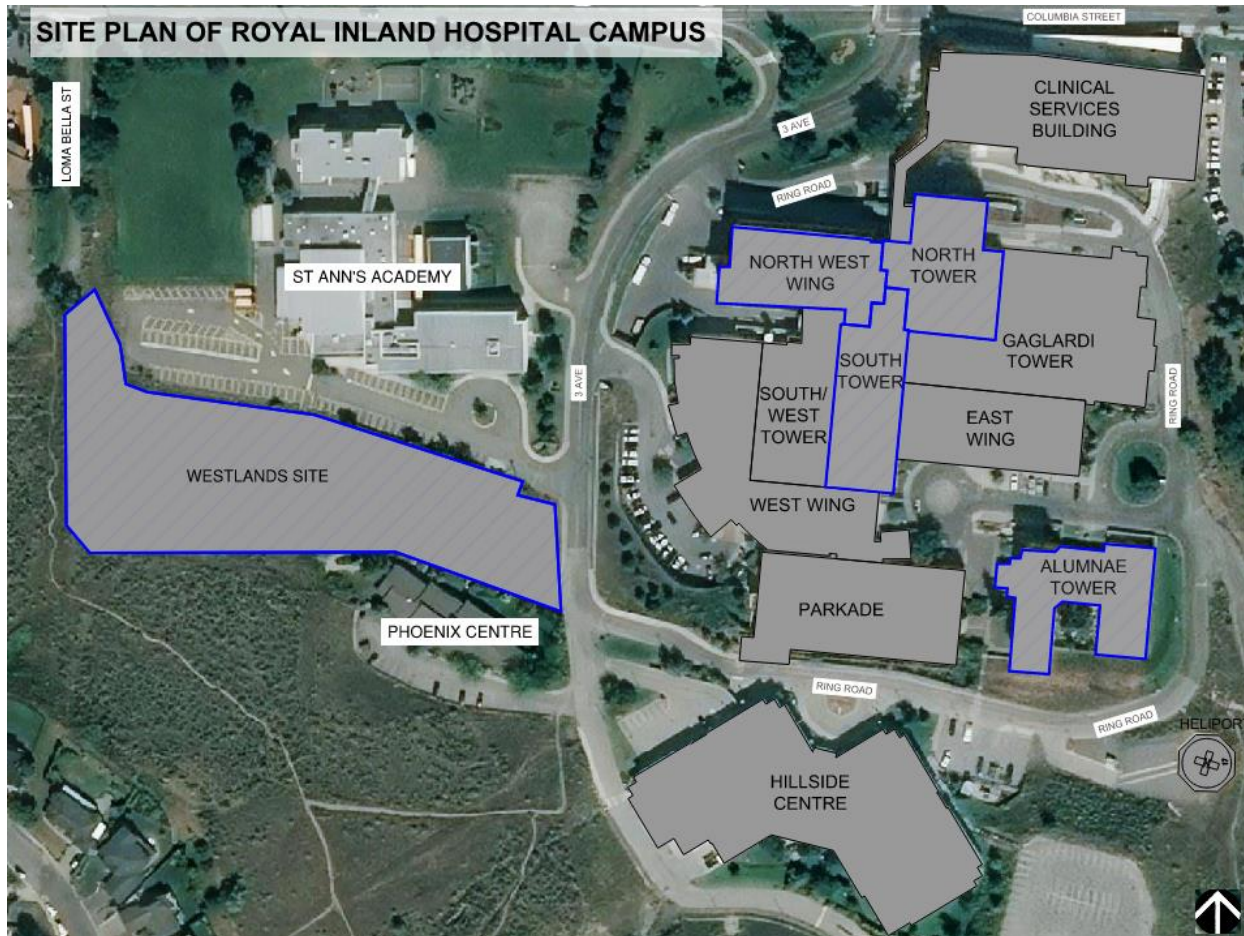
The Westlands site, owned by the Authority, is a partially developed 0.81-hectare flat bench of land located immediately west of the main RIH campus; refer to Figure 1. The overall topography of the site is a steep slope downwards to the north. The site is appropriately zoned for the Project. The site is bounded by St. Ann's Academy school and daycare to the north, 3rd Avenue and the existing RIH campus to the east, the Day One Society's Phoenix Centre facility for inpatient detoxification to the south, and residential area to the west.

The City is supportive of a new service road connecting the New Facility to the existing Loma Bella Street. The road is proposed as an exit only with a right turn onto Columbia Street.

Construction of a surface-level 157-stall parking lot along with a large mechanically stabilized earth retaining wall on the south was completed in mid-2023. The surface-level parking lot will require demolition before construction of the New Facility begins, and the retaining wall will require an appropriate architectural finish. After demolition and prior to the construction of the New Facility, civil works such as drainage infrastructure, fire hydrant relocation, and site lighting installation will have to be completed. The New Facility site services will tie into existing municipal infrastructure.



FIGURE 1: PROJECT SITE PLAN



The selected locations for the RIH Upgrades are within existing spaces in the main RIH campus that will be vacated prior to the commencement of construction; refer to Figure 1 and Table 2. Phased construction will be required for the RIH Upgrades as the hospital must continue operating in a 24/7 environment.

TABLE 2: RIH UPGRADES: CURRENT AND FUTURE PROGRAM LOCATIONS

| Program Component | Current Location | Future Location |
|--------------------------------|---------------------------|------------------------------|
| Hospital Administration | 1st floor North Tower | 9th Floor South Tower |
| Pharmacy | 1st floor North Tower | 1st floor North Tower |
| CON clinic | 8th floor of South Tower | 1st floor of North West Wing |
| Fitness Centre | 1st floor North West Wing | 2nd floor North Tower |
| Library Services | 1st floor North West Wing | 1st floor Alumnae Tower |
| Staffing Services | 1st floor North West Wing | Leased space in Kamloops |

| Program Component | Current Location | Future Location |
|-------------------|---------------------------|-----------------------|
| Conference room 1 | 1st floor North West Wing | 8th floor South Tower |
| Conference room 2 | 1st floor North West Wing | 1st floor North Tower |

2.4.1 Site Reports

The Authority has undertaken the following site assessments, and the reports will be provided to Proponents during the RFP stage:

- ▶ Site Survey
- ▶ Geotechnical Report
- ▶ Archaeological Review
- ▶ Environmental Soil Characterization

2.4.2 Programming

The Authority is in the process of drafting the performance specifications for the New Facility. The indicative design is not intended to restrict Proponents in their design of the New Facility. Indeed, the Authority wishes to permit and encourage innovative design solutions from Proponents that offer benefits to the Authority.

2.5 General Scope of Responsibility

2.5.1 The Agreements

The design and construction of the New Facility will be managed under a Design-Build Agreement. The Authority will provide an Initial Draft Design-Build Agreement with the RFP, which will include:

- a) clinical specifications
- b) performance specifications for the design and construction of the New Facility (the “**Statement of Requirements**”); and
- c) proposed commercial terms.

Construction management services for the RIH Upgrades will be managed under a Construction Management Agreement. Design services for the RIH Upgrades will be managed under a Design Services Agreement. The Authority will provide an Initial Draft Construction Management Agreement and an Initial Draft Design Services Agreement with the RFP.



As part of the RFP, the Authority will issue final drafts of the Design-Build Agreement (the “**Final Draft Design-Build Agreement**”), Construction Management Agreement (the “**Final Draft Construction Management Agreement**”), and Design Services Agreement (the “**Final Draft Design Services Agreement**”); together the Final Draft Agreements will be the basis upon which the Proposals will be submitted in response to the RFP.

2.5.2 General Scope of Responsibility

The Authority anticipates that the general scope of the Design-Builder’s responsibility under the Design-Build Agreement, the Constructor under the Construction Management Agreement, and the Design Firm under the Design Services Agreement will be as follows:

a) New Facility Design

The Design-Builder will be completely responsible for all aspects of the design for the New Facility, including the integration of the various building components with each other and a subsurface communications link to RIH. The final design will comply with the Statement of Requirements that will be provided to Proponents in the Design-Build Agreement, and all applicable laws, codes and standards, including the City zoning requirements.

b) New Facility Construction

The Design-Builder will be completely responsible for the construction of the New Facility, including:

1. demolition of the existing parking lot and integrated civil infrastructure;
2. obtaining all permits and approvals necessary for the construction of the New Facility;
3. provision of utilities and other site services required to support the New Facility, including off-site works as required to connect the New Facility to existing City infrastructure; and
4. all other works ancillary to the New Facility.

c) Design Services



The Design-Builder's Design Firm will be responsible for providing the design services to the Authority and will work with the Authority to finalize design for the RIH Upgrades.

d) Construction Management Services

The Design-Builder's Constructor will be responsible for providing the Construction Management services to the Authority and will work with the Authority to finalize the planning and phasing schedule for the RIH Upgrades.

e) Key Individuals

The Design-Builder will be required to retain certain Key Individuals throughout the term of the Project. In this RFQ, the Authority requires the Respondent to nominate the following Key Individuals:

1. Design-Build Director;
2. Design-Build Design Manager;
3. Lead Architect;
4. Design-Build Construction Manager;
5. RIH Upgrades Design Lead, and
6. RIH Upgrades Construction Manager.

f) Additional Key Individuals

Respondents should anticipate that in the RFP, the Authority will, at its discretion, require within four weeks of the release of the RFP, as a condition of continued status as a Proponent, that Proponents nominate the following:

1. Equipment Lead;
2. Design-Builder's Electrical and IMIT Lead (this role could be filled by two individuals);
3. Design-Builder's Mechanical Lead; and



4. Clinical and Cancer Care Lead/Planner.

All such Key Individuals will be subject to the approval of the Authority, acting reasonably.

g) Communication and Consultation

Work together on all aspects of public communication and consultation as set out in the Agreements.

h) Environmental, Social, and Governance Objectives

The Province has identified Environmental, Social and Governance objectives to be achieved through the delivery of public sector infrastructure projects. These objectives will ensure that provincial infrastructure projects are delivered in a way that provides both the best outcome for the projects and long-lasting benefits for British Columbians and their communities.

The program will involve establishing targets to achieve on the Project relative to the following categories:

1. Increasing representation of Indigenous Peoples and underrepresented groups in construction;
2. Increasing the number of skilled individuals in construction through apprenticeships; and
3. Promoting Indigenous business opportunities.

It is anticipated that there will be financial penalties for failure to meet targets and financial incentives if targets are exceeded. The Authority may seek to enter into an agreement with the Design-Builder, with terms of the agreement flowed down by the Design-Builder to sub-contractors, that is separate from the Design-Build Agreement, to meet Environmental, Social and Governance objectives (the **“Agreement to Achieve ESG Objectives”**).

Further details of the program are under development and will be provided to Proponents during the RFP stage of the Competitive Selection Process.



The Community Benefits Agreement between BC Infrastructure Benefits Inc. and the Allied Infrastructure and Related Construction Council of BC will not apply to the Project.

Further details can be found at:

<https://www.infrastructurebc.com/publications/eida/>

i) Gender-based Analysis Plus (“**GBA+**”)

Application of a GBA+ lens for the design and delivery of the Project to ensure gender equity for all populations.

j) Indigenous Cultural Safety and Anti-Racism

Follow Indigenous cultural safety and anti-racism principles and design guidelines.

k) Energy and Sustainability

The Design-Builder will be required to design and build the New Facility to:

1. Achieve Leadership in Energy and Environmental Design (LEED®) Gold certification;
2. Achieve the Energy Conservation Measures approved and funded for the Project, which include full electrification of the New Facility;
3. Meet or exceed specific energy and carbon targets;
4. Meet specific commissioning requirements; and
5. Support the Authority’s goals to meet specific zero waste and toxicity requirements, including waste management space guidelines.

l) Wood First

As contemplated by the *Wood First Act* (British Columbia), the Design-Builder will be required to use wood in the Project consistent with Wood First legislation.



2.6 Commercial Terms

2.6.1 Key Commercial Terms

The following are some of the key commercial terms that the Authority anticipates will be included in the Design-Build Agreement:

- a) Payment: The Authority will make monthly progress payments to the Design-Builder over the construction period
- b) Price: The Authority will pay the Design-Builder a fixed contract price, which will not exceed the Design-Build Price Ceiling to be set out in the RFP.
- c) Risk Allocation: The Design-Build Agreement will allocate risks to the party best able to manage that risk. Risks allocated to the Design-Builder will include design, schedule, price, and geotechnical.
- d) Warranty: The Authority anticipates requiring the Design-Builder to provide a warranty of two years for the work under the Design Build Agreement.

2.6.2 Availability of Key Individuals

The Authority intends to include provisions in the Design-Build Agreement to address the availability of Key Individuals. In certain instances where a Key Individual resigns or is otherwise unavailable to perform their duties, and no replacement satisfactory to the Authority has been retained within the specified timelines, certain deductions from payment or payments to the Authority may be required in recognition of the resulting costs and/or losses or damages incurred by the Authority. Any proposed replacement of a Key Individual will be required to possess expertise and experience that is similar to, if not better than, that of the unavailable Key Individual, and any such replacement is subject to the approval of the Authority.

3 Competitive Selection Process

This Section describes the process that the Authority expects to use in the selection of a Preferred Proponent and the execution of the Agreements. The anticipated Competitive Selection Process includes two stages: (a) the RFQ stage and (b) the RFP stage.

3.1 RFQ Stage

The Authority anticipates that it will select a shortlist of no more than three Respondents to be Proponents and then issue an RFP to that shortlist only, from which the Preferred Proponent will be selected in accordance with the terms of the RFP.

3.2 RFP Stage

The Authority's objective at the RFP stage is to select the Preferred Proponent with whom it may enter into the Agreements. The RFP stage is expected to include:

3.2.1 Collaborative Meetings

The RFP stage will include collaborative discussions (the "**Collaborative Meetings**") relating to technical and commercial matters through workshops and topic meetings in accordance with the terms of the RFP, to allow Proponents to provide comments on Project-specific issues raised through the process. It is anticipated that Collaborative Meetings will be held in Kamloops.

The Authority anticipates that the RFP stage will allow Proponents to provide input on the Initial Draft Agreements as follows:

- a) the Authority will invite each Proponent to review the Initial Draft Agreements as provided with the RFP and then meet confidentially and separately with the Authority to discuss any comments or amendments that the Proponent requests to be considered;
- b) the Authority will consider all comments and requested amendments received from the Proponents and may, at the discretion of the Authority, amend the Initial Draft Agreements and, by one or more Addenda, issue a revised Initial Draft Agreements; and
- c) ultimately, the Authority will issue the Final Draft Agreements as the common basis for the preparation of Proposals by the Proponents.

3.2.2 RFP Submission

The form of the RFP submission will be described in the RFP and is expected to address both technical and financial aspects of the Project. It is anticipated that a compliant technical submission addressing the technical aspects of the RFP will be submitted in advance of a financial submission. The RFP submission is expected to include the following:

- a) a fully binding Proposal to design and build the New Facility; and provide design services and construction management services for the RIH Upgrades;
- b) a commitment to enter into the Agreements; and
- c) committed pricing for the Project, including for the design services and construction management services, inclusive of all fees and taxes except GST.

3.3 Compensation for Participation in the Competitive Selection Process

The Authority will not provide any compensation to Respondents for participating in the RFQ stage of the Competitive Selection Process.

If the Competitive Selection Process continues into the RFP stage, the Authority intends to make provision for partial compensation in the amount of \$1,250,000.00 inclusive of all taxes, payable to each unsuccessful Proponent in accordance with the terms of the RFP.

3.4 Competitive Selection Timeline

The following is the Authority's estimated timeline for the Competitive Selection Process and the Project:

| Activity | Timeline |
|----------------------------------|---------------------|
| RFQ issue date | February 15, 2024 |
| Introductory Project Meeting | March 7, 2024 |
| RFQ Submission Time | April 15, 2024 |
| Respondent interviews (optional) | Week of May 6, 2024 |
| Announce Shortlisted Respondents | June 2024 |



| Activity | Timeline |
|---|---------------------------|
| Issue RFP and Initial Draft Agreements to Proponents | July 2024 |
| Collaborative Meetings | August – October 2024 |
| Business-to-Business Networking Session | 2nd Collaborative Meeting |
| Issue Final Draft Agreements | November 2024 |
| Submission Time for Technical Submissions | December 2024 |
| Submission Time for Financial Submissions | February 2025 |
| Selection of Preferred Proponent | March 2025 |
| Contract Execution | April 2025 |
| Design and Construction of the New Facility Commences | April 2025 |
| Design of the RIH Upgrades Commences | April 2025 |
| Construction of the RIH Upgrades Commences | April 2026 |
| Substantial completion of the New Facility | 2028 |
| Substantial completion of the RIH Upgrades | 2029 |

All dates in the above timeline are subject to change at the discretion of the Authority.

3.5 Introductory Project Meeting

The Authority intends to hold an introductory meeting to introduce the Project, and to which all interested parties will be invited. The date of this meeting will be March 7, 2024 and is anticipated to be via a virtual meeting platform. All parties who wish to participate should complete and submit a Receipt Confirmation Form for further details. Participation will not be mandatory.

A list of those attendees that have registered through the Contact Person will be made available to those who have submitted a Receipt Confirmation Form. The PowerPoint presentation from the introductory project meeting will be made available after the meeting to interested parties who have submitted a Receipt Confirmation Form. Minutes will not be prepared. No information from the meeting may be relied upon unless set out in an Addendum or a response to an Enquiry under Section 4.7.



4 Submission and Process Instructions

4.1 Mandatory Requirements

Responses to this RFQ must be received at the Submission Location before the Submission Time as stated in the Summary of Key Information (the “**Mandatory Requirements**”). Responses received after the Submission Time will not be considered. All times will be determined with reference to the clock used by the Contact Person for that purpose.

4.2 Response Form and Content

Responses to this RFQ should be in the form and content described in Appendix A.

4.3 Language of Responses and Enquiries

Responses should be in English. Any portion of a Response not in English may not be evaluated, and any Enquiry not in English may not be considered.

4.4 No Fax or Email Submission

Responses submitted by fax or email will **not** be accepted.

4.5 Receipt of Complete RFQ

Respondents are solely responsible to ensure that they have received the complete RFQ, as listed in the table of contents, plus any Addenda. Each and every Response is deemed to be made on the basis of the complete RFQ issued prior to the Submission Time. The Authority accepts no responsibility for any Respondent that does not receive all RFQ information.

4.6 Receipt Confirmation Form

Other than Addenda, which will be posted at <https://www.bcbid.gov.bc.ca>, any further information relating to this RFQ will be directed only to parties who have completed and returned the Receipt Confirmation Form (Appendix B). This form is to be completed, executed, and delivered to the Contact Person via email.

4.7 Enquiries

All enquiries regarding any aspect of this RFQ should be directed to the Contact Person by email (each an “**Enquiry**”).



Respondents are encouraged to submit Enquiries using the Enquiry Form (Appendix J) at an early date and prior to 15:00 Pacific Time on the day that is 10 Business Days before the Submission Time to permit consideration by the Authority; the Authority may, in its discretion, decide not to respond to any Enquiry.

The following will apply to any Enquiry:

- a) any responses will be in writing;
- b) Enquiries to, and responses from, the Contact Person will be recorded;
- c) a Respondent may request that a response to an Enquiry be kept confidential if the Respondent considers the Enquiry to be commercially sensitive, and if the Authority decides that an Enquiry should be distributed to all Respondents, then the Authority will permit the enquirer to withdraw the Enquiry rather than receive a response;
- d) subject to Section 4.7 (c), any Enquiry and response may, in the Authority's discretion, be distributed to all Respondents, if the Authority at its discretion considers the matter to be a matter of substance or a matter that should be brought to the attention of all Respondents for purposes of fairness in, or maintaining the integrity of, the Competitive Selection Process. The Authority may keep either or both the Enquiry and response confidential if, in the judgment of the Authority, it is fair or appropriate to do so; and
- e) the Authority is not required to provide a response to any Enquiry.

4.8 Unofficial Information

Information offered to Respondents in respect of this RFQ from sources other than the Contact Person is not official, may be inaccurate, and should not be relied on in any way by any person for any purpose.

4.9 Delivery and Receipt of Email Communications

The following provisions will apply to any communications with the Contact Person, or the delivery of documents to the Contact Person, by email or other electronic means where such email communications or email or electronic delivery is permitted by the terms of this RFQ:



The Authority does not assume any risk, responsibility, or liability whatsoever to any Respondent:

- a) for ensuring that any electronic email system or computer system is operated for the Authority or Infrastructure BC is in good working order, able to receive emails or electronic deliveries, or not engaged in receiving other emails or electronic deliveries such that a Respondent's email or electronic delivery cannot be received; and/or
- b) if a permitted email communication or electronic delivery (including electronic delivery of a Response) is not received by the Contact Person, or received in less than its entirety, within any time limit specified by this RFQ.

All permitted email communications with, or electronic delivery of documents to, the Contact Person will be deemed as having been received by the Contact Person on the dates and times indicated on the Contact Person's electronic equipment or by the clock used by the Contact Person for that purpose.

4.10 Addenda

The Authority may, at its discretion through the Contact Person, amend or clarify the terms or contents of this RFQ at any time before the Submission Time by issuing a written Addendum. Written Addenda are the only means of amending or clarifying this RFQ, and no other form of communication, whether written or oral, including written responses to Enquiries as provided by Section 4.7, will be included in, or will in any way amend or clarify this RFQ. Only the Contact Person is authorized to amend or clarify this RFQ by issuing an Addendum. No other employee or agent of the Authority is authorized to amend or clarify this RFQ. The Authority will send a notification of any Addendum to all parties who have delivered a completed Receipt Confirmation Form.

4.11 Definitive Record

If there is any inconsistency between the paper form of a document and the digital, electronic, or other computer readable form, the electronic conformed version of the RFQ in the custody and control of the Authority prevails.

4.12 Revisions Prior to the Submission Time

A Respondent may amend or withdraw its Response at any time prior to the Submission Time by delivering written notice to the Contact Person at the Submission Location prior to the Submission Time.



4.13 Response Declaration Form

Respondents are required to complete the Response Declaration Form, substantially in the form attached as Appendix D or as otherwise acceptable to the Authority, in the Authority's discretion, and should include the completed form as part of its Response. The Response Declaration Form will be executed by a signatory with authority to bind each member of the Respondent Team, and for clarity, such signatory may be different than the Respondent Representative.

4.14 Relationship Disclosure Form

Respondents are required to complete the Relationship Disclosure Form, substantially in the form attached as Appendix E, or as otherwise acceptable to the Authority, in the Authority's discretion, and should include the completed form as part of their Response. The Relationship Disclosure Form will be executed by a signatory with authority to bind each member of a Respondent Team, and for clarity, such signatory may be different than the Respondent Representative.



5 Evaluation

The evaluation of Responses will be carried out by the Authority with assistance from other persons as the Authority may decide it requires, including technical, financial, legal, and other advisors or employees of the Authority, PHSA/BC Cancer, or Infrastructure BC.

5.1 Evaluation Criteria

The Authority will evaluate Responses by application of the Evaluation Criteria as outlined in Appendix A.

5.2 Evaluation and Selection Procedures

The Authority will evaluate Responses based on the information described in Table 3 of Appendix A and may, at its discretion, also consider any or all additional information received from the steps described in (a)-(e) below.

To assist in the evaluation of the Responses, the Authority may, at its discretion, but is not required to:

- a) conduct reference checks relevant to the Project with any or all of the references cited in a Response to verify any and all information regarding a Respondent, inclusive of its directors/officers and Key Individuals;
- b) conduct any additional investigations and/or seek any additional information that it considers necessary in the course of the Competitive Selection Process, including with respect to Nominated Projects and projects in which a Respondent Team member has been involved in the last five years, but which are not Nominated Projects;
- c) seek clarification of a Response or supplementary information from any or all Respondents;
- d) request interviews with any, some, or all Respondents to clarify any questions or considerations based on the information included in Responses or seek any supplementary information; and
- e) rely on and consider in the evaluation of the Responses any information obtained as a result of such reference checks,

investigations, requests for clarification or supplementary information, interviews, and/or any additional information that it receives during the evaluation process.

The Authority is not obligated to complete a detailed evaluation of all Responses and may, in its discretion, after completing a preliminary review of all the Responses, discontinue detailed evaluation of any Respondent for any reason, including if the Authority:

- a) considers a Response to be incomplete;
- b) after reviewing the information submitted in a Response relating to the requirements set out in Section 4 of Table 3 of Appendix A, considers that the information submitted is insufficient to demonstrate to the satisfaction of the Authority, in its discretion, that the Respondent and each other Respondent Team member (other than Key Individuals) has the financial capacity to fulfill its obligations in respect of the Project; or
- c) judges the Response or Respondent, when compared to the Responses of other Respondents, to not be in contention to be shortlisted.

The Authority will notify Respondents of the RFQ results by sending a written notice to the Respondent Representative.

Upon request, the Authority will conduct a debriefing for any Respondent if the debriefing is requested within 90 days after a shortlist has been announced. In a debriefing, the Authority will discuss the relative strengths and weaknesses of that Respondent's Response, but the Authority will not disclose or discuss any confidential information of another Respondent.

5.3 Interviews

Respondents may be required by the Authority to have interviews regarding their Response during the evaluation process at the request of the Authority. The presentations should be specific to the Project and should not contain any marketing information of the Respondent or any member of the Respondent Team.

5.4 Changes to Respondent Teams

The Authority intends to issue the RFP only to Respondents that have been shortlisted under this RFQ as Proponents for the RFP stage. If, for any reason after the



Submission Time, a Respondent wishes or requires to add, remove or otherwise change a member of its Respondent Team, or there is a material change in ownership or control (which includes the ability to direct or cause the direction of the management actions or policies of a member) of a member of the Respondent Team, or there is a change to the legal relationship among any or all of the Respondent and its Respondent Team members, then the Respondent will submit a written application to the Authority for approval, including supporting information that may assist the Authority in evaluating the change. The Authority, at its discretion, may grant or refuse an application under this Section, and in exercising its discretion, the Authority will consider the objective of achieving a Competitive Selection Process that is not unfair to the other Respondents. For clarity:

- a) if the application is made after the Proponents have been determined, the Authority may refuse to permit a change to the membership of a Respondent Team if the change would, in the Authority's judgment, result in a weaker team than was originally shortlisted; or
- b) the Authority may, in the exercise of its discretion, permit any changes to a Respondent Team, including changes as may be requested arising from changes in ownership or control of a Respondent or a Respondent Team member, or changes to the legal relationship among the Respondent Team members such as the creation of a new joint venture or other legal entity or relationship in place of the Respondent Team.

The Authority's approval may include such terms and conditions as the Authority may consider appropriate. This Section 5.4 will apply until the issuance of the RFP.



6 RFQ Terms and Conditions

6.1 No Obligation to Proceed

This RFQ does not commit the Authority in any way to proceed to an RFP stage or award a contract, and the Authority reserves the complete right to, at any time, reject all Responses and to terminate the Competitive Selection Process established by this RFQ and proceed with the Project in some other manner as the Authority may decide in its discretion.

6.2 Freedom of Information and Protection of Privacy Act

All documents and other records in the custody of, or under the control of, the Authority are subject to the Freedom of Information and Protection of Privacy Act (“**FOIPPA**”) and other applicable legislation.

By submitting a Response, the Respondent represents and warrants to the Authority that the Respondent has complied with applicable laws, including by obtaining from each individual any required consents and authorizations to the collection of information relating to such individual and to the submission of such information to the Authority as part of the Response for the purposes of this RFQ and the Competitive Selection Process.

6.3 Confidentiality of Authority Information

All non-public information pertaining to, or provided by or on behalf of, Infrastructure BC, the Authority, or PHSA/BC Cancer obtained by a Respondent as a result of participation in this RFQ is confidential and will not be disclosed without written authorization from Infrastructure BC or the Authority (as applicable). Except as expressly stated in this RFQ and subject to the FOIPPA or other applicable legislation, all documents and other records submitted in response to this RFQ will be considered confidential; however, such information or parts thereof may be released pursuant to requests under FOIPPA or other applicable legislation.

By submitting a Response, a Respondent will be deemed to have agreed to all the terms of the Confidentiality Agreement attached as part of Appendix C to this RFQ.

Proponents will also be required to sign a Participation Agreement as a condition of participating in the RFP, and such agreement will include confidentiality and other provisions. The Authority expects that the form of the Participation Agreement will be substantially as set out in Appendix F.



The Authority has engaged Infrastructure BC. Infrastructure BC has been and continues to be involved in other projects, and the Authority may receive information in respect of other projects that may be relevant to the Project. Subject to the terms of the RFQ, the Authority may, at its discretion, disclose information that is available from this Project to Infrastructure BC and other projects and may obtain information from other projects.

6.4 Cost of Preparing the Response

Each Respondent is solely responsible for all costs it incurs in the preparation of its Response, including without limitation all costs of providing information requested by the Authority, attending meetings, and conducting due diligence.

6.5 No Representation or Warranty

Each Respondent acknowledges by its submission of a Response that it has investigated and satisfied itself with every condition that affects the Project. Each Respondent further acknowledges and represents that its investigations have been based on its own examination, knowledge, information, and judgment, and not upon any statement, representation, or information made or given by the Authority, Infrastructure BC, the Contact Person or any advisor to the aforementioned parties, other than the information contained in this RFQ. Submission of a Response is deemed to be conclusive evidence that the Respondent has made such investigations and that the Respondent is willing to assume, and does assume, all risks affecting the Project, except as otherwise specifically stated in this RFQ. The Authority accepts no responsibility for any Respondent lacking any information.

6.6 Reservation of Rights

The Authority reserves the right, in its discretion, to exercise any or all of the following rights:

- a) amend the scope of the Project, modify, cancel, or suspend the RFQ process or any or all stages of the Competitive Selection Process, at any time for any reason;
- b) accept or reject any Response based on the Evaluation Criteria as evaluated by the Authority;
- c) disqualify a Response that fails to meet the Mandatory Requirements set out in Section 4.1, or for any of the reasons set out in Part 2 of Appendix A, or any other reason the Authority determines appropriate;



- d) waive a defect, irregularity, non-conformity or non-compliance in or with respect to a Response or failure to comply with the requirements of this RFQ, except for Mandatory Requirements, and accept that Response even if such a defect, irregularity, non-conformity or non-compliance or failure to comply with the requirements of this RFQ would otherwise render the Response null and void;
- e) not accept any or all Responses;
- f) reject or disqualify any or all Response(s) for any reason without any obligation, compensation or reimbursement to any Respondent or any of its team members;
- g) re-advertise for new Responses, call for quotes, proposals or tenders, or enter into negotiations for this Project or for work of a similar nature;
- h) make any changes to the terms of the business opportunity described in this RFQ; and
- i) amend, from time to time, any date, any time period or deadline provided in this RFQ, upon written notice to all Respondents who submitted a Receipt Confirmation Form.

6.7 Limitation of Damages

Each Respondent, by submitting a Response, agrees that in no event will the Authority or Infrastructure BC, or any of their employees, advisors, or representatives, be liable, under any circumstances, for any Claim, or to reimburse or compensate the Respondent in any manner whatsoever, including but not limited to costs of preparation of the Response, loss of anticipated profits, loss of opportunity, or for any other matter. Without in any way limiting the above, each Respondent specifically agrees that it will have absolutely no Claim against the Authority or any of its employees, advisors, or representatives if the Authority for any reason whatsoever:

- a) does not select a shortlist of Respondents;
- b) suspends, cancels, or in any way modifies the Project or the Competitive Selection Process (including modification of the scope of the Project or modification of this RFQ or both);



- c) accepts any compliant or non-compliant Response or selects a shortlist of one or more Respondent(s);
- d) under the terms of this RFQ, permits or does not permit a Restricted Party to advise, assist, or participate as part of a Respondent Team; or
- e) for any breach or fundamental breach of contract or legal duty of the Authority, whether express or implied.

The Respondent waives any and all Claims whatsoever, including Claims for loss of profits or loss of opportunity, if the Respondent is not shortlisted in the Competitive Selection Process or for any other reason whatsoever.

6.8 Ownership of Responses

All Responses submitted to the Authority become the property of the Authority.

6.9 Disclosure and Transparency

The Authority is committed to an open and transparent Competitive Selection Process while understanding the Respondents' need for protection of confidential commercial information. To assist the Authority in meeting its commitment, Respondents will cooperate and extend all reasonable accommodation to this endeavour.

The Authority expects to publicly disclose the following information during this stage of the Competitive Selection Process: this RFQ document, the number of Respondents, and the names of Proponents.

To ensure that all public information generated about the Project is fair and accurate and will not inadvertently or otherwise influence the outcome of the Competitive Selection Process, the disclosure of any public information generated in relation to the Project, including communications with the media and the public, will be coordinated with and is subject to prior approval of, the Authority.

Respondents will notify the Authority of any and all requests for information or interviews received from the media.

Respondents will ensure that all members of the Respondent Team and all others associated with the Respondent also comply with these requirements.



6.10 No Communication or Collusion

By submitting a Response, a Respondent, on its own behalf and as authorized agent of each firm, corporation, or individual member of the Respondent Team, represents and confirms to the Authority, with the knowledge and intention that the Authority may rely on such representation and confirmation, that its Response has been prepared without collusion or fraud, and in fair competition with Responses from other Respondents.

Respondents and their Respondent Team members are not to discuss or communicate, directly or indirectly, with other Respondents or their Respondent Team members or any of their respective directors, officers, employees, consultants, advisors, agents or representatives regarding the preparation, content or submission of their Responses or any other aspect of the Competitive Selection Process.

6.11 No Lobbying

Respondents and their respective Respondent Teams, the members of their Respondent Teams, and their respective directors, officers, employees, consultants, agents, advisors, and representatives will not engage in any form of political or other lobbying whatsoever in relation to the Project, this RFQ, or the Competitive Selection Process, including for the purpose of influencing the outcome of the Competitive Selection Process. Further, no such person (other than as expressly contemplated by this RFQ) will attempt to communicate in relation to the Project, this RFQ, or the Competitive Selection Process, directly or indirectly, with any representative of the Authority, PHSA/BC Cancer, the Government of British Columbia (including any Minister or Deputy Minister, any member of the Executive Council, or any Members of the Legislative Assembly) any Restricted Parties, or any director, officer, employee, agent, advisor, consultant or representative of any of the foregoing, as applicable, for any purpose whatsoever.

In the event of any lobbying or communication in contravention of this Section by any Respondent, Respondent Team members, or their respective directors, officers, employees, consultants, agents, advisors or representatives, the Authority in its discretion may at any time, but will not be required to, reject any and all Responses submitted by that Respondent without further consideration.

6.12 Relationship Disclosure and Review Process

The Authority reserves the right to disqualify any Respondent that, in the Authority's opinion, has a conflict of interest or an unfair advantage, whether it exists now or is likely to arise in the future or may permit the Respondent to continue and impose such conditions as the Authority may consider to be in the public interest or otherwise required by the Authority.



Respondents will submit the form attached as Appendix E and disclose all conflicts of interest or unfair advantage.

Respondents, including all firms, corporations, or individual member of a Respondent Team, will promptly disclose to the Contact Person any potential conflict of interest and existing business relationships they may have with the Authority, Infrastructure BC (or any members of the Authority or Infrastructure BC) or others providing advice or services to the Authority with respect to the Project, or any other matter that gives rise, or might give rise, to an unfair advantage. At the time of such disclosure, the Respondent will advise the Contact Person on how the Respondent proposes to mitigate, minimize, or eliminate the situation.

For the purposes of this RFQ, references to unfair advantage include references to confidential information that is not or would not reasonably be expected to be, available to all Respondents.

The Authority and the Conflict-of-Interest Adjudicator may, at their discretion, consider actual, perceived, or potential conflicts of interest and unfair advantage.

6.12.1 Use or Inclusion of Restricted Parties

The Authority may, in its discretion, disqualify a Respondent, or may permit a Respondent to continue and impose such conditions as the Authority may consider to be in the public interest or otherwise required by the Authority, if the Respondent is a Restricted Party, or if the Respondent uses a Restricted Party:

- a) to advise or otherwise assist the Respondent respecting the Respondent's participation in the Competitive Selection Process; or
- b) as a Respondent Team member or as an employee, advisor or consultant to the Respondent or a Respondent Team member.

Each Respondent is responsible and bears the onus to ensure that neither the Respondent nor any Respondent Team member uses or seeks advice or assistance from any Restricted Party or includes any Restricted Party in the Respondent Team except as permitted by this Section 6.12.

6.12.2 Current Restricted Parties

At this RFQ stage, and without limiting the definition of Restricted Parties, the Authority has identified the following persons as Restricted Parties.



- ▶ Boughton Law Corporation;
- ▶ Innovative Legal Solutions LLP;
- ▶ Norton Rose Fulbright Canada LLP;
- ▶ PricewaterhouseCoopers LLP;
- ▶ SSA Quantity Surveyors Ltd.;
- ▶ Thinkspace Architecture Planning Interior Design Ltd. and their sub-consultants, including;
 - Aplin & Martin Consultants Ltd.;
 - CWMM Consulting Engineers Ltd.;
 - Celerity Engineering Ltd.;
 - Inform Planning;
 - KJA Consultants Inc.;
 - RWDI Air Inc.; and
 - Van Der Zalm + Associates
- ▶ WSP Canada Inc.; and
- ▶ The Authority, PHSA/BC Cancer, and Infrastructure BC, including their former and current employees who fall within the definition of Restricted Party.

This is not an exhaustive list of Restricted Parties. Additional persons may be added to or deleted from the list during any stage of the Competitive Selection Process through an Addendum.

6.12.3 Shared Use

A Shared Use Person is a person identified by the Authority as eligible to enter into arrangements with any and all Respondents but may not enter into exclusive arrangements with any Respondent. As of the date of this RFQ, no Shared Use Persons have been identified.



6.12.4 Conflict of Interest Adjudicator

The Authority has appointed a COI Adjudicator (the “**COI Adjudicator**”) to provide decisions on conflicts of interest or unfair advantage issues, including whether any person is a Restricted Party.

The COI Adjudicator and the Authority may make decisions or exercise rights under this Section 6.12 and this RFQ for conflicts of interest, unfair advantage, whether addressed in advance or otherwise, and all provisions of this Section 6.12 will apply with such modifications as the Authority or the COI Adjudicator may consider necessary.

The Authority or the COI Adjudicator, as applicable, has the discretion to establish the relevant processes from time to time.

There is no requirement for all issues to be referred to the COI Adjudicator.

6.12.5 Request for Advance Decision

A Respondent or a prospective member or advisor of a Respondent Team who has any concerns regarding whether a current or prospective employee, advisor or member of that Respondent Team is or may be a Restricted Party, or has a concern about any conflict or unfair advantage it may have, is encouraged to request an advance decision in accordance with this Section 6.12.5.

To request an advance decision on whether a person is a Restricted Party, a Respondent or prospective team member or advisor of that Respondent Team should submit to the Contact Person, not less than 10 Business Days prior to the Submission Time by email, the following information:

- a) names and contact information of the Respondent and the person for which the advance opinion is requested;
- b) a description of the relationship that raises the possibility or perception of a conflict of interest or unfair advantage;
- c) a description of the steps taken to date, and future steps proposed to be taken, to mitigate the conflict of interest or unfair advantage, including the effect of confidential information; and
- d) copies of any relevant documentation.

The Authority may make an advance decision or may refer the request for an advance decision to the COI Adjudicator. If the Authority refers the request to the COI

Adjudicator, the Authority may provide input regarding the issues raised to the COI Adjudicator.

Subject to Section 6.2, all requests for advance decisions will be treated in confidence. If a Respondent or prospective team member or advisor becomes a Restricted Party, it may be listed in an Addendum or in subsequent Competitive Selection Process documents as a Restricted Party.

6.12.6 The Authority May Request Advance Decision

The Authority may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Authority identifies a potential conflict, unfair advantage or a person who may be a Restricted Party. The Authority will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Authority seeks an advance decision from the COI Adjudicator, the Authority will give notice to the possible Respondent and may give notice to the possible Restricted Party so that they may provide input regarding the issues raised to the COI Adjudicator.

The onus is on the Respondent to clear any potential conflict, unfair advantage, or Restricted Party, or to establish any conditions for continued participation, and the Authority may require that the Respondent make an application under Section 6.12.5.

6.12.7 Decisions Final and Binding

The decision of the Authority or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties, including Respondents, Respondent Team members, and the Authority. The Authority or the COI Adjudicator, as applicable, has the discretion to establish the relevant processes from time to time, including any circumstances in which a decision may be amended or supplemented.

6.12.8 Exclusivity

Unless permitted by the Authority, at its discretion, or permitted as a Shared Use Person, each Respondent will ensure that no member of its Respondent Team, any firm or employer of any of its Key Individuals, or any Affiliated Person of any member of its Respondent Team, or any firm or employer of any of its Key Individuals, participates as a member of any other Respondent Team.

If the Respondent contravenes the foregoing, the Authority reserves the right to disqualify the Respondent, or to permit the Respondent to continue and impose such conditions as may be required by the Authority. Each Respondent is responsible and



bears the onus to ensure that the Respondent, each member of its Respondent Team, and their respective Affiliated Persons do not contravene the foregoing.

A Respondent or a prospective Respondent Team member who has any concerns regarding whether participation does, or will, contravene the foregoing is encouraged to request an advance decision. To request an advance decision on matters related to exclusivity, the Respondent or prospective Respondent Team member should submit to the Contact Person, not less than ten (10) Business Days prior to the Submission Time by email, the following information:

- a) names and contact information of the Respondent or prospective Respondent Team member making the disclosure;
- b) a description of the relationship that raises the possibility of non-exclusivity;
- c) a description of the steps taken to date and future steps proposed to be taken to mitigate any material adverse or potential material adverse effect of the non-exclusivity on the competitiveness or integrity of the Competitive Selection Process; and
- d) copies of any relevant documentation.

The Authority may require additional information or documentation to demonstrate to the satisfaction of the Authority in its discretion that no such non-exclusivity exists or, if it does, that measures satisfactory to the Authority in its discretion have been or will be implemented to eliminate or mitigate any risk to the competitiveness or integrity of the Competitive Selection Process.

6.12.9 Exclusivity – The Authority May Request Advance Decisions

The Authority may also independently make advance decisions or may seek an advance decision from the COI Adjudicator, where the Authority identifies a matter related to exclusivity. The Authority will, if it seeks an advance decision from the COI Adjudicator, provide the COI Adjudicator with relevant information in its possession. If the Authority seeks an advance decision from the COI Adjudicator, the Authority will give notice to the Respondent so that it may make its own response to the COI Adjudicator.

The onus is on the Respondent to clear any matter related to exclusivity or to establish any conditions for continued participation, and the Authority may require that the Respondent make an application under Section 6.12.8.



6.12.10 Exclusivity – Decisions Final and Binding

The decision of the Authority or the COI Adjudicator, as applicable, is final and binding on the persons requesting the ruling and all other parties, including Respondents, Respondent Team members, and the Authority. The Authority or the COI Adjudicator, as applicable, has the discretion to establish the relevant processes from time to time, including any circumstance in which a decision may be amended or supplemented.

The Authority may provide any decision by the Authority or the COI Adjudicator regarding matters related to exclusivity to all Respondents if the Authority, at its discretion, determines that the decision is of general application.

6.13 Legal Counsel

Norton Rose Fulbright Canada LLP is a Restricted Party. By submitting a Response, the Respondent and the Respondent, on behalf of each Respondent Team member, expressly consent to Norton Rose Fulbright Canada LLP continuing to represent the Authority for all matters in relation to this RFQ and the Project, including any matter that is adverse to the Respondent, despite any information of the Respondent or any Respondent Team member and any solicitor-client relationship that the Respondent may have had, or may have, with Norton Rose Fulbright Canada LLP in relation to matters other than this RFQ and the Project. This Section is not intended to waive any of the Respondent's rights of confidentiality or solicitor-client privilege. The Authority reserves the right at any time to waive any provision of this Section.

6.14 Fairness Reviewer

The Authority has appointed Innovative Legal Solutions LLP as the fairness reviewer (the "**Fairness Reviewer**") to monitor the Competitive Selection Process. The Fairness Reviewer will act as an independent observer of the fairness of the implementation of the Competitive Selection Process up to the selection of a Preferred Proponent. The Fairness Reviewer will provide a written report to the Authority that the Authority will make public.

The Fairness Reviewer will be:

- a) provided full access to all documents, meetings, and information related to the process under this RFQ, which the Fairness Reviewer, at their discretion, decides is required; and
- b) kept fully informed by the Authority of all documents and activities associated with this RFQ.



Respondents may contact the Fairness Reviewer directly with regard to concerns about the fairness of the Competitive Selection Process.



7 Definitions and Interpretation

7.1 Definitions

In this RFQ:

“**Addenda**” or “**Addendum**” means each amendment to this RFQ issued by the Contact Person as described in Section 4.10.

“**Affiliated Persons**” or affiliated person, or persons affiliated with each other, are:

- a) a corporation and
 1. a person by whom the corporation is controlled,
 2. each member of an affiliated group of persons by which the corporation is controlled, and
 3. a spouse or common-law partner of a person described in subparagraphs (1) or (2), or (b);
- b) two corporations, if
 1. each corporation is controlled by a person, and the person by whom one corporation is controlled is affiliated with the person by whom the other corporation is controlled,
 2. one corporation is controlled by a person, the other corporation is controlled by a group of persons, and each member of that group is affiliated with that person, or
 3. each corporation is controlled by a group of persons, and each member of each group is affiliated with at least one member of the other group;
- c) a corporation and a partnership, if the corporation is controlled by a particular group of persons, each member of which is affiliated with at least one member of a majority interest group of partners of the partnership, and each member of that majority interest group is affiliated with at least one member of the particular group;
- d) a partnership and a majority interest partner of the partnership;

e) two partnerships, if

1. the same person is a majority interest partner of both partnerships,
2. a majority interest partner of one partnership is affiliated with each member of a majority interest group of partners of the other partnership, or
3. each member of a majority interest group of partners of each partnership is affiliated with at least one member of a majority interest group of partners of the other partnership;

f) a person and a trust, if the person

1. is a majority interest beneficiary of the trust, or
2. would, if this subsection were read without reference to this paragraph, be affiliated with a majority interest beneficiary of the trust; and

g) two trusts, if a contributor to one of the trusts is affiliated with a contributor to the other trust and

1. a majority interest beneficiary of one of the trusts is affiliated with a majority interest beneficiary of the other trust,
2. a majority interest beneficiary of one of the trusts is affiliated with each member of a majority interest group of beneficiaries of the other trust, or
3. each member of a majority interest group of beneficiaries of each of the trusts is affiliated with at least one member of a majority interest group of beneficiaries of the other trust.

“**Agreements**” has the meaning set out in Section 2.

“**Agreement to Achieve Environmental, Social, and Governance (ESG) Objectives**” has the meaning set out in Section 2.5.2.

“**Authority**” means Interior Health Authority.



“**BC Cancer**” has the definition set out in Section 1.1

“**Business Day(s)**” means a standard day for conducting business, excluding government holidays and weekends.

“**City**” means the City of Kamloops.

“**Claim**” means any claim, demand, liability, damage, loss, suit, action, or cause of action, whether arising in contract, tort or otherwise, and all costs and expenses relating thereto.

“**Clinical and Cancer Care Lead/Planner**” means the individual responsible for leading the clinical and cancer care planning during the procurement, design and construction phases of the Project.

“**Collaborative Meetings**” has the meaning set out in Section 3.2.1.

“**Competitive Selection Process**” means the overall process for the selection of a Preferred Proponent for the Project including, but not limited to, this RFQ.

“**CON**” means community oncology network.

“**Conflict of Interest Adjudicator**” or “**COI Adjudicator**” has the meaning set out in Section 6.12.3.

“**Confidential Information**” has the meaning set out in Appendix C.

“**Confidentiality Agreement**” means the agreement referred to in Appendix C to this RFQ.

“**Construction Management Agreement**” has the meaning set out in Section 2.

“**Constructor**” means the entity responsible for the construction of the New Facility, which entity may or may not be the same entity as the Design-Builder, and who will provide construction management services for the RIH Upgrades pursuant to the Construction Management Agreement, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**Contact Person**” means the person identified as such in the Summary of Key Information, or such other person as may be appointed by the Authority for that purpose.



“Contract Execution” means the time when the Design-Build Agreement and all other agreements related to the Project have been executed and delivered and all conditions to the effectiveness of the Design-Build Agreement have been satisfied.

“Design-Build Agreement” has the meaning set out in Section 1.1.

“Design-Build Construction Manager” means the individual responsible for leading the construction of the New Facility, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Design-Build Design Manager” means the Design-Builder’s representative in charge of oversight of the design-build design team, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Design-Build Director” means the individual who represents the Design-Builder and has overall responsibility to design and build the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Design-Build Price Ceiling” means the maximum sum of the nominal progress payments (inclusive of all taxes except GST) to be paid to the Design-Builder as defined in the Design-Build Agreement.

“Design-Builder” means the individuals, corporations, other entities or the underlying legal entities that make up a legal structure and who have the direct responsibility to design and build the New Facility, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Design Firm(s)” means the firm(s) engaged by the Design-Builder to design the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Design Services Agreement” has the meaning set out in Section 2(b).

“Enquiry” has the meaning set out in Section 4.7.

“Evaluation Criteria” means the criteria referred to in Section 2.2 of Appendix A.

“Fairness Reviewer” has the meaning set out in Section 6.14.

“Final Draft Agreements” has the meaning set out in Section 2.3.1.



“**Final Draft Construction Management Agreement**” has the meaning set out in Section 2.5.1.

“**Final Draft Design-Build Agreement**” has the meaning set out in Section 2.3.1.

“**Final Draft Design Services Agreement**” has the meaning set out in Section 2.3.1.

“**Freedom of Information and Protection of Privacy Act**” or “**FOIPPA**” means the Freedom of Information and Protection of Privacy Act (British Columbia).

“**GBA+**” has the meaning set out in Section 2.5.2.

“**GST**” means Goods and Services Tax.

“**Guarantor**” means an entity providing financial and/or performance support to the Design-Builder by way of a guarantee or a commitment to provide a parent company guarantee or other proposed credit support in relation to the Project, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**IMIT**” means information management/information technology.

“**Initial Draft Agreements**” means the draft form of the Agreements issued under the RFP, as amended pursuant to the RFP.

“**Initial Draft Construction Management Agreement**” means the draft form of Construction Management Agreement issued under the RFP, as amended pursuant to the terms of the RFP.

“**Initial Draft Design-Build Agreement**” means the draft form of Design-Build Agreement issued under the RFP, as amended pursuant to the terms of the RFP.

“**Initial Draft Design Services Agreement**” means the draft form of Design Services Agreement issued under the RFP, as amended pursuant to the terms of the RFP.

“**Infrastructure BC**” means Infrastructure BC Inc.

“**Key Individuals**” of a Respondent Team means the specific individuals, exclusive to the Respondent, filling the following roles (or equivalent), as described in the Respondent’s Response and as may be changed pursuant to this RFQ:



- a) Design-Build Director;
- b) Design-Build Design Manager;
- c) Lead Architect;
- d) Design-Build Construction Manager;
- e) RIH Upgrades Design Lead; and
- f) RIH Upgrades Construction Manager

A Key Individual role may only be filled by one individual and an individual cannot fill multiple Key Individual roles.

“Lead Architect” means the individual responsible for leading the design of the New Facility, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Mandatory Requirements” has the meaning set out in Section 4.1.

“Minimum Requirements” has the meaning set out in Appendix A.

“MRI” means magnetic resonance imaging.

“New Facility” has the meaning set out in Section 2.

“Nominated Projects” means a project nominated by the Respondent in its Response, as requested in Section 1.3 of Part 3 of Appendix A.

“Participation Agreement” means the form substantially as attached as Appendix F.

“PHSA” has the definition set out in Section 1.1

“Preferred Proponent” means the Proponent selected by the Authority pursuant to the RFP to finalize the Design-Build Agreement.

“Project” means the design and construction of the New Facility and all other works ancillary to the New Facility in accordance with the Design-Build Agreement, and construction management services for the RIH Upgrades and all other works ancillary to the RIH Upgrades in accordance with the Construction Management Agreement and the Design Services Agreement.



“Project Brief” has the meaning set out in Section 1.4.

“Proponent” means a Respondent who has been shortlisted under this RFQ to be eligible to submit a Proposal in response to the RFP.

“Proposal” means the submission prepared by a Proponent in response to the Request for Proposals.

“Province” means the Province of British Columbia

“Receipt Confirmation Form” means the form substantially as attached as Appendix B.

“Relationship Disclosure Form” means the form substantially as attached as Appendix E.

“Respondent” means:

- a) before the Submission Time any party described in Section 1.3 that has signed and submitted a Receipt Confirmation Form confirming an intention to submit a Response; and
- b) after the Submission Time any party described in Section 1.3 that has submitted a Response.

“Respondent Representative” means the person, identified in the Receipt Confirmation Form (Appendix B) and Response Declaration Form (Appendix D), who is fully authorized to represent the Respondent in any and all matters related to its Response.

“Respondent Team” means a Design-Builder, its Design Firms, its Constructor, its Key Individuals and Guarantor(s), as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“Response” means the formal response to this RFQ by a Respondent.

“Response Declaration Form” means the form substantially as attached as Appendix D.

“Restricted Party” means those persons (including their former and current employees) who have a conflict of interest or had, or currently have, participation or involvement in the Competitive Selection Process or the design, planning or implementation of the



Project, and who have or may provide a material unfair advantage, including without limitation as a result of any Confidential Information that is not, or would not reasonably be expected to be, available to all other Respondents.

“**RFP**” means the Request for Proposals, which may be issued by the Authority as a stage of the Competitive Selection Process.

“**RFQ**” means this Request for Qualifications, including the Appendices, issued by the Authority as the first stage of the Competitive Selection Process.

“**RIH Upgrades**” has the meaning set out in Section 2.

“**RIH Upgrades Construction Manager**” means the individual responsible for managing the construction of the RIH Upgrades, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**RIH Upgrades Design Lead**” means the individual responsible for leading the design of the RIH Upgrades, as described in the Respondent’s Response and as may be changed pursuant to this RFQ.

“**Shared Use Person**” means those persons, if any, who are specifically named in Section 6.12.3.

“**Statement of Requirements**” has the meaning set out in Section 2.5.1.

“**Submission Location**” means the submission location identified as such in the Summary of Key Information.

“**Submission Time**” means the time and date indicated as such in the Summary of Key Information.

“**Summary of Key Information**” means the summary of key information on page 2 of this RFQ.

7.2 Interpretation

In this RFQ:

- a) any action, decision, determination, consent, approval or any other thing to be performed, made, or exercised by or on behalf of the



Authority, including the exercise of “discretion” or words of like effect, is at the sole, absolute and unfettered discretion of the Authority;

- b) the use of headings is for convenience only and headings are not to be used in the interpretation of this RFQ;
- c) a reference to a Section or Appendix, unless otherwise indicated, is a reference to a Section of, or Appendix to, this RFQ;
- d) words, including “they”, “them” and “their”, which may import the plural include the singular and vice versa;
- e) words which may import gender are interpreted as gender neutral;
- f) the word “including” when used in this RFQ is not to be read as limiting;
- g) all dollar values are Canadian dollars unless otherwise indicated;
- h) a reference to a “person” includes a reference to an individual, legal personal representative, corporation, body corporate, firm, partnership, trust, trustee, syndicate, joint venture, limited liability company, association, unincorporated organization, union, or government authority;
- i) all time references are to the 24-hour time clock system unless otherwise indicated; and
- j) each Appendix attached to this RFQ is an integral part of this RFQ as if set out at length in the body of this RFQ.

This RFQ may be subject to one or more trade agreements.



APPENDIX A Response Guidelines and Evaluation Criteria

Part 1. Response Guidelines

Responses should:

- a) be clearly marked with the words, “**Response to RFQ – Kamloops Cancer Centre Project**” and addressed to the Submission Location;
- b) include all of the information requested in this Appendix A. Materials that are not requested in this Appendix A may not be evaluated, at the discretion of the Authority;
- c) follow the submission structure and page limits provided in Table A-1 of this Appendix A. Material submitted which exceeds the page limit may not be evaluated, at the discretion of the Authority;
- d) be clear and concise;
- e) be printable on 8.5” x 11” paper size with a minimum font size of 11 point; and
- f) be submitted as follows:

TABLE A-1

| Package | Contents | Page Limit | Electronic Submission |
|-------------------------|--|---|---|
| Package 1 | 1) Transmittal Letter; 2) Response Declaration Form (see Appendix D) signed by the Respondent; 3) A table containing the names and company names of the Key Individuals; and 4) Relationship Disclosure Form (see Appendix E) signed by the Respondent. | | An electronic copy of the Response is to be uploaded by the Respondent to a secure web-based platform of the Respondent's choosing and the Contact Person given access, as confirmed with the Contact Person in advance as described below. Respondents should upload the following electronic files: <ol style="list-style-type: none"> 1) a consolidated file containing the entire Response; |
| Package 2 | Response (see Part 3 of this Appendix A) excluding the financial information provided in Package 3. | 80 pages, excluding appendices | <ol style="list-style-type: none"> 2) an individual file for each of Packages 1, 2 and 3; and |
| Package 3 | Financial information (see Section 4 of Part 3 of this Appendix A). | | <ol style="list-style-type: none"> 3) individual files within Packages 2 and 3 for each major section described in Part 3 of the Appendix A. |
| Nominated Projects File | Nominated Projects Summary Matrix (Form A-1) Nominated Projects (Form A-2) | 3 single-sided pages for each Nominated Project in Form A-2 | Respondents are responsible to arrange a test of the secure web-based platform with the Contact Person at least two Business Days in advance of the Submission Time. |

Part 2. Evaluation

MINIMUM REQUIREMENTS

The Authority will evaluate Responses and determine, in its discretion, if the Respondent Team adequately meets the minimum requirements stated in Table A-2 (the “**Minimum Requirements**”). Should any Respondent Team fail to adequately meet the Minimum Requirements, the Authority may discontinue the evaluation of that Respondent Team’s Response in accordance with Sections 5.2 and 6.6 of this RFQ.

TABLE A-2: MINIMUM REQUIREMENTS

Financial Capacity

Sufficient financial capacity of the Design-Builder to undertake the Project

See Section 4 of Response Format (Part 3 of Appendix A).

EVALUATION CRITERIA

Subject to Section 5.2, for those Respondent Teams that adequately meet the Minimum Requirements, the Authority will evaluate Responses by applying the Evaluation Criteria and Weighting in Table A-3 below.

TABLE A-3: EVALUATION CRITERIA AND WEIGHTING

| Section | Evaluation Criteria | Weighting |
|--|--|-----------|
| Section 2 Design-Builder and Construction | Strength and relevance of demonstrated experience and capability of the Design-Builder to undertake the Project with respect to the following: | |
| | 2.1 Project Development and Management Experience (refer to Section 2.1 of Part 3 of this Appendix) | 20 points |
| | 2.2 Construction Experience (refer to Section 2.2 of Part 3 of this Appendix) | 20 points |
| | 2.3 Design-Builder Key Individuals Experience (refer to Section 2.3 of Part 3 of this Appendix) <ul style="list-style-type: none"> ▶ Design-Build Director ▶ Design-Build Design Manager ▶ Design-Build Construction Manager ▶ RIH Upgrades Construction Manager | 20 points |
| | 2.4 Key Project Considerations (refer to Section 2.4 of Part 3 of this Appendix) <ul style="list-style-type: none"> ▶ Indigenous Participation ▶ Apprenticeships, Training and Development | 10 points |
| Section 3 Design | Strength and relevance of demonstrated experience and capability to undertake the design of the Project based on the following: | |

| Section | Evaluation Criteria | Weighting |
|--------------|---|-------------------|
| | 3.1 Design Firm(s) Experience (refer to Section 3.1 of Part 3 of this Appendix) | 20 points |
| | 3.2 Design Firm(s) Key Individuals Experience (refer to Section 3.2 of Part 3 of this Appendix) | |
| | ▶ Lead Architect | 10 points |
| | ▶ RIH Upgrades Design Lead | |
| Total | | 100 points |

DISQUALIFICATION OF RESPONSES

Without limitation, the Authority may, in its discretion, disqualify a Response if:

- a) background investigations reveal any criminal affiliations or activities by the Respondent or a member of the Respondent Team and such affiliations or activities would, in the opinion of the Authority, interfere with the integrity of the Competitive Selection Process; or
- b) the Response includes a false or misleading statement, claim or information.

The Respondent and any member of the Respondent Team may be required to undertake a criminal records check in order to participate in the Project.

Part 3. Response Format

Respondents should use the Section numbers and titles provided in Table 3 below in preparing their Responses.

TABLE A-4: RESPONSE CONTENT REQUIREMENTS

| Section | Title | Response Content Requirements |
|------------|--|---|
| 1. | Introduction and Nominated Projects | |
| 1.1 | Proposed Respondent Team and Organization | <p>a) Provide the legal name of the entity for each of the Design-Builder, Constructor, and the Design Firm(s) with a short description for publication of teams shortlisted for the RFP stage.</p> <p>Provide an organization chart(s), at the corporate level, including Key Individuals, which shows the reporting relationships, and authority of, the Respondent Team members and any anticipated changes contemplated over the Project’s delivery.</p> <p>Describe the management structure within the Respondent Team and how the Design-Builder, Constructor, and Design Firm(s) will be integrated.</p> <p>Describe the business relationships among the Respondent Team members (e.g., corporation, joint-venture, partnerships).</p> |



| Section | Title | Response Content Requirements |
|-----------|--|---|
| 1.2 | Contact Information | <p>Provide the name and contact details for the Respondent Representative. The Respondent Representative will be the only person to receive communication from the Contact Person regarding this RFQ.</p> <ul style="list-style-type: none"> i. Name; ii. Employer; iii. Mailing/courier addresses; iv. Telephone number; and v. Email address. |
| 1.3 | Nominated Projects | <p>Submit a maximum of seven (7) Nominated Projects using Form A-1 (Nominated Projects Summary Matrix) and Form A-2 (Nominated Project Details) of this Appendix A. Note that more current Nominated Projects (that have reached substantial completion within the last seven (7) years) may be considered to have greater relevance than older Nominated Projects.</p> <p>Confirm that each reference contact is aware their name is being included and is willing to provide a reference to the Authority. References should be current employees of the project owner.</p> |
| 2. | Design-Builder and Construction | |
| 2.1 | Project Development and | <p>Using up to three (3) Nominated Projects relevant to each of sub-sections a) through e) below, describe the Design-Builder's experience and capability for each of the following:</p> |



| Section | Title | Response Content Requirements |
|---------|------------------------------|---|
| | Management Experience | <ul style="list-style-type: none"> a) Developing, managing and delivering healthcare projects of similar size, scope and complexity to the New Facility procured under a design-build model, including managing the design process in consultation with various program user groups; b) Managing and delivering healthcare projects of similar size, scope and complexity to the RIH Upgrades procured under a construction management model while minimizing operational impact to an existing operational facility (e.g. acute care hospitals, mental health facilities, healthcare renovations); c) Developing, managing and delivering outpatient medical, radiation oncology, and complex medical imaging projects similar in scope, schedule, and complexity to the Project; d) Project delivery on time and on budget, indicating any variances or changes in the final project schedule and budget from those originally approved. Include examples of how specific schedule and/or budget challenges were managed; and e) Managing through transition of the completed project to the project owner, including: <ul style="list-style-type: none"> 1. Facilitation of the commissioning process and the associated level of user involvement; |



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

2. Development of the deficiency list prior to substantial completion; and
3. Correction of deficiencies and the associated timeline for reaching total completion.

Respondents are to clearly establish the relevance of their Nominated Projects.

| | | |
|-------------|--------------------------------|---|
| 2.2. | Construction Experience | <p>Using up to three (3) Nominated Projects relevant to each of sub-sections a) through c) below, describe the Design-Builder’s construction experience and capability with each of following:</p> <ol style="list-style-type: none"> a) Constructing healthcare projects similar in scope, size, and complexity to the New Facility through a design-build delivery model; b) Carrying out upgrades or renovations to existing healthcare facilities that are similar in scope, size, and complexity to the RIH Upgrades through a construction management delivery model; c) Coordinating and integrating ongoing quality management and quality control in the construction process. <p>Respondents are to clearly establish the relevance of their Nominated Projects.</p> |
|-------------|--------------------------------|---|

Using up to three (3) Nominated Projects relevant to each of sub-sections a) through c) below, describe the Design-Builder’s construction experience and capability with each of following:

- a) Constructing healthcare projects similar in scope, size, and complexity to the New Facility through a design-build delivery model;
- b) Carrying out upgrades or renovations to existing healthcare facilities that are similar in scope, size, and complexity to the RIH Upgrades through a construction management delivery model;
- c) Coordinating and integrating ongoing quality management and quality control in the construction process.

Respondents are to clearly establish the relevance of their Nominated Projects.



| Section | Title | Response Content Requirements |
|---------|---|---|
| 2.3. | <p>Design-Builder Key Individuals Experience:</p> <ul style="list-style-type: none"> • Design-Build Director • Design-Build Design Manager • Design-Build Construction Manager • RIH Upgrades Construction Manager | <p>a) Describe the role and responsibility of the following Design-Builder Key Individuals for the Project, as defined in this RFQ and identified in the Project organization chart:</p> <ol style="list-style-type: none"> i. Design-Build Director; ii. Design-Build Design Manager; iii. Design-Build Construction Manager; and iv. RIH Upgrades Construction Manager. <p>b) Provide a resume for each of the above Key Individuals. At a minimum, the following information is required:</p> <ol style="list-style-type: none"> i. Name, professional qualifications/designation(s), and a summary of education; ii. References (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to at least two (2) relevant projects within the past three (3) years. Respondents are to confirm that each reference contact is aware their name is being included and is willing to provide a reference to the Authority. References should be current employees of the project owner; and |



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

iii. Provide a list of relevant projects and positions held by each of the above Key Individuals within the past ten (10) years, in chronological order, providing a brief description of the role, responsibility, and percentage of time physically spent on the project site for each. Demonstrate how this experience supports the capability of the respective Key Individual for the proposed role in the Project.
 These referenced projects do not need to be Nominated Projects.

c) Describe the availability of each of the above Key Individuals as follows:

- i. Percentage of time the Key Individual will dedicate to each phase of the Project by the following four phases: RFP, design, construction, and commissioning;
- ii. Percentage of time available to be physically on the project site; and
- iii. Describe any concurrent commitments

| | | |
|------|-----------------------------------|---|
| 2.4. | Key Project Considerations | In a maximum of ten (10) pages total for all sub-sections a) and b) below, address the key considerations outlined below: |
|------|-----------------------------------|---|



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

- a) **Indigenous Participation** – Using up to three (3) reference projects, describe the Respondent Team’s experience with Indigenous involvement in project delivery in the following:
 - i. Working with Indigenous-owned businesses as sub-contractors and in partnerships or joint ventures; and
 - ii. Indigenous employment (e.g., apprentices and site labour).

These referenced projects do not need to be Nominated Projects.

- b) **Apprenticeships, Training and Development** - Describe the Respondent Team’s experience and capability, using two (2) past project examples, in developing and implementing programs to integrate, train and develop a diverse workforce (e.g., apprentices, women in non-traditional work, people with disabilities, and/or other traditionally under-represented groups). These referenced projects do not need to be Nominated Projects.

| 3. | Design | |
|----|--------|--|
|----|--------|--|

- | | | |
|------|---|--|
| 3.1. | Design Firm(s) Experience and Capability | Using up to three (3) Nominated Projects relevant to each of sub-sections a) through f) below, describe the Design Firm(s) design experience and capability for each of the following: |
|------|---|--|



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

- a) Designing healthcare projects similar in scope, size, and complexity to the New Facility through a design-build delivery model, including projects with radiation oncology equipment and medical imaging equipment;
- b) Describe the Design Firm's experience and capability in developing designs for upgrades or renovations to existing healthcare facilities similar in scope, size, and complexity to the RIH Upgrades;
- c) Designing projects that optimize ongoing healthcare operations Coordinating and integrating ongoing quality management and control in design;
- d) Planning and executing a collaborative design development process with multiple user groups;
- e) Designing efficient projects by incorporating a full life cycle view on design, construction, and operating costs; and
- f) Incorporating a sustainable development philosophy, including examples of previous experience with sustainable projects as evidenced by company policies and practices (e.g., ISO 14001 certification) and LEED® Gold certification, with emphasis on demonstrating achievement of innovation credits.

Respondents are to clearly establish the relevance of their Nominated Projects.



| Section | Title | Response Content Requirements |
|---------|---|--|
| 3.2. | Design Firm(s) Key Individuals Experience <ul style="list-style-type: none"> • Lead Architect • RIH Upgrades Design Lead | <p>a) Describe the role and responsibilities of the following Design Firm Key Individual for the Project, as defined in this RFQ and identified in the Project organization chart:</p> <ul style="list-style-type: none"> i. Lead Architect ii. RIH Upgrades Design Lead. <p>b) Provide a resume for the above Key Individual. At a minimum, the following information is required:</p> <ul style="list-style-type: none"> i. Name, professional qualifications/designation(s) and a summary of education; ii. References (with contact details including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence) related to at least two (2) relevant projects within the past three (3) years. Respondents are to confirm that each reference contact is aware their name is being included and is willing to provide a reference to the Authority. References should be current employees of the project owner; and iii. Provide a list of relevant projects and positions held within the past ten (10) years, in chronological order, providing a brief description of the role and responsibility for each. Demonstrate how this experience supports the capability of |



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

the Key Individuals for their proposed roles in the Project. These referenced projects do not need to be Nominated Projects.

- c) Describe the availability of the Key Individuals as follows:
 - i. Percentage of time the Key Individual will dedicate to each phase of the Project by the following four phases: RFP, design, construction, and commissioning; and
 - ii. Describe any foreseeable time constraints that will impact the Key Individual’s ability to perform according to the Project schedule.

| | |
|-----------|---------------------------|
| 4. | Financial Capacity |
|-----------|---------------------------|

| | |
|-------------|---------------------------|
| 4.1. | Financial Capacity |
|-------------|---------------------------|

Demonstrate the financial capacity of the Design-Builder (or Guarantor as applicable) by providing the following:

- a) If the Design-Builder is a joint venture;
 - i. The estimated value of the scope of work for each team member of the Design-Builder; and



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

ii. Confirmation of whether there are joint and several guarantees.

b) For each member of the Design-Builder team that is not proposed to be guaranteed by a Design-Builder Guarantor:

i. Copies of annual audited financial statements, the audit letters, and the notes to the financial statements, or other similar financial information, for each of the last three fiscal years (entire annual reports should not be provided);

ii. If available, copies of the interim financial statements for the last quarter or, if produced semi-annually the last half year, since the last annual audited financial statement provided in i) or, if not available, an explanation as to why;

iii. Details of any material off-balance sheet financing arrangements currently in place or, if none, a confirmation as such;

iv. Details of any material events that may affect the entity's financial standing since the last annual or interim financial statements provided or, if none, a confirmation as such;



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

- v. Details of any credit rating, including any downgrades of credit rating in the last 36 months, or if none, a confirmation as such; and
 - vi. Details of any bankruptcy, insolvency, company creditor arrangement or other insolvency proceedings in the last 36 months, and any litigation or other material adverse proceedings (arbitration or regulatory investigations or proceedings) that are still outstanding that may affect the Design-Builder’s or the Design-Builder guarantor’s (if any) ability to perform its obligations in relation to the Project or, if none, a confirmation as such.
- c) For each member of the Design-Builder whose performance is proposed to be guaranteed by a Design-Builder Guarantor:
- i. Evidence, in the form of a signed letter from a senior officer of the Design-Builder Guarantor, of the Design-Builder Guarantor’s willingness to act as a Design-Builder Guarantor; and a description of such guarantee; and
 - ii. Items b)(i) to b)(vi) above for the Design-Builder Guarantor.
- d) With reference to the information provided in relation to a) and b) above, briefly describe the context of the entity’s proposed role and project obligations:



| Section | Title | Response Content Requirements |
|---------|-------|-------------------------------|
|---------|-------|-------------------------------|

- i. The Design-Builder’s capacity to undertake its project obligations (e.g., discuss relevant financial metrics relative to Project scope, financial viability, ability to provide performance security, support and/or guarantees from any other parties, other projects with similar obligations, etc.); and
 - ii. (If any) the Design-Builder’s Guarantor ability to undertake its obligations (e.g., discuss net and total asset size relative to Project scope, financial capacity, financial viability, etc.).
- e) Written confirmation from an insurance company, generally in the form of the Insurance Undertakings contained in Appendix H and Appendix I, that the following coverage will be available for the Project if the Respondent is awarded a contract:
- i. Commercial general liability insurance coverage of not less than \$50 million inclusive per occurrence; \$50 million general aggregate for bodily injury, death, and damage to property, including loss of use thereof; product/completed operations liability with a limit of \$50 million annual aggregate.
 - ii. Professional liability insurance coverage of not less than \$5 million per claim.
- f) Written confirmation from a surety, generally in the form of the Bonding Undertaking contained in Appendix G, that the



Section

Title

Response Content Requirements

Respondent will be able to obtain a \$70 million performance bond and a \$70 million labour and materials payment bond written by a surety, or sureties, authorized to conduct business in British Columbia if the Respondent is awarded a contract.



Form A-1: Nominated Projects Summary Matrix

See separate Excel file.



Form A-2: Nominated Projects Details

Identify Respondent, Respondent Team Member, and number projects sequentially 1 through 7. Maximum 3 single-sided pages in length per project.

| Item | Notes to Respondents |
|---------------------------|--|
| Name of project | Details including official project name and contract number |
| Location of project | Country, province/state |
| Owner | Organization name |
| Reference contact details | Current information for key owner contacts (individuals), including name, title, role, telephone numbers, email addresses, mailing address and preferred language of correspondence. By providing this information you are authorizing the Authority or the Authority’s representatives to contact these individuals for all purposes, including gathering information and documentation, in connection with this RFQ. |
| Contract model | Contract structure, i.e., design-build, design-build-finance, design-build-finance-maintain, construction management, stipulated sum |
| Contract period (term) | Contract commencement date, end of construction date and contract end date. |
| Description of project | Capital value, scope and complexity, including purpose of facility. |



| Item | Notes to Respondents |
|---------------------------|--|
| Relevance | Respondents are to clearly establish the relevance of their Nominated Projects to the Project. (e.g., asset class, scope similarities, campus settings, procurement approach, experience delivering on 24/7 active sites, healthcare facility typology, cancer centre, renovation, and knowledge of the local sub-trades and local labour market). |
| Current status of project | Describe the current status of the project relative to key milestone events. |
| Role(s) on project | Specific role, duties and responsibilities of applicable Respondent Team members. |
| Joint Venture | If the project involved is a joint venture, identify the joint venture partner(s) and discuss the breakdown of responsibilities between the parties. |
| Performance | Describe the performance in meeting obligations related to the contract. If there were any issues during the design and construction phase (e.g., interpretation issues), describe how they were resolved. In addition, describe performance as it relates to schedule management, scope management, budget management, and owner satisfaction. |
| Other information | Any information the Respondent considers relevant to the Evaluation Criteria, including lessons learned related to this project. |



APPENDIX B Receipt Confirmation Form

(To be submitted by the Respondent Representative on receipt of this RFQ)

Request for Qualifications Kamloops Cancer Centre Project

To receive any further distributed information about this Request for Qualifications, please execute and email both pages of this Receipt Confirmation Form as soon as possible to:

Cam Redl, Contact Person

Email: cam.redl@infrastructurebc.com

Respondent Contact Information

Name of Respondent: _____

Street Address: _____

City: _____ Postal/Zip Code: _____

Province/State: _____ Country: _____

Mailing Address, if different: _____

Email Address: _____ Telephone: _____

Contact Person: _____



ACKNOWLEDGMENT OF TERMS OF RFQ AND CONFIDENTIALITY

The undersigned is a duly authorized representative of the Respondent and has the power and authority to sign this Receipt Confirmation Form on behalf of such Respondent or other interested party.

The Respondent or other interested party hereby acknowledges receipt and review of this RFQ and all of the terms and conditions contained therein, including, without limitation, all appendices attached thereto, and agrees to comply with all of the terms and conditions set out in this RFQ.

For greater certainty, the Respondent or other interested party, in executing this Receipt Confirmation Form agrees to comply with the Confidentiality Agreement provisions set out in Appendix C.

Respondent Representative or other interested party:

Authorized Signature

Name of the Authorized Signatory

Title

Date

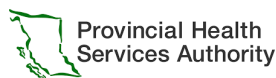


APPENDIX C Confidentiality Agreement

Part 1. Interpretation

In this Agreement:

- a) Agreement means this Appendix C, which is subject to the RFP,
- b) Confidential Information means all documents, knowledge and information provided by the Authority or any of its Representatives (the Disclosing Party) to, or otherwise obtained by, the Recipient or any of its Representatives (the Receiving Party), whether before or after the date of this Agreement, and whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, this RFQ, the RFP or the Competitive Selection Process including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:
 1. is or subsequently becomes available to the public, other than through a breach of this Agreement by the Receiving Party or through a breach of a Confidentiality Agreement which another person has entered into concerning the Confidential Information;
 2. is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Agreement and which party did not receive such information directly or indirectly under obligations of confidentiality;
 3. was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of this Agreement and did not originate, directly or indirectly, from the Disclosing Party;



4. was developed independently by the Receiving Party without the use of any Confidential Information; or
 5. is required to be disclosed pursuant to any judicial, regulatory or governmental order validly issued under applicable law.
- c) Permitted Purposes means evaluating the Project, preparing a Response, and any other use permitted by this Agreement.
 - d) Recipient means a Respondent or any other interested party who completes a Receipt Confirmation Form.
 - e) Representative means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or other member of a Respondent Team or any other person contributing to or involved with the preparation or evaluation of Responses or proposals, as the case may be, or otherwise retained by the Recipient, the Authority or Infrastructure BC in connection with the Project.
 - f) All capitalized terms not otherwise defined in this Agreement have the respective meanings ascribed to them in Section 7.

Part 2. Confidentiality

The Recipient will keep all Confidential Information strictly confidential and will not, without the prior written consent of the Authority, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Agreement, and will ensure that each of its Representatives agrees to keep such information confidential and to be bound by the terms contained herein.

Part 3. Ownership of Confidential Information

The Authority owns all right, title, and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Agreement, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of three years after the date of this Agreement, and will not, without the prior express written



consent of an authorized representative of the Authority, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.

Part 4. Limited Disclosure

The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Response or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Infrastructure BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.

Part 5. Destruction on Demand

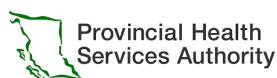
On written request, the Recipient will promptly deliver to Infrastructure BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information, and the Recipient will confirm that delivery or destruction to Infrastructure BC in writing, all in accordance with the instructions of Infrastructure BC; provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority pursuant to applicable law.

Part 6. Acknowledgment of Irreparable Harm

The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Authority or Infrastructure BC may be irreparably harmed if any provision of this Agreement were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Authority will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any of the provisions of this Agreement by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Authority may be entitled at law or in equity.

Part 7. Waiver

No failure to exercise, and no delay in exercising, any right or remedy under this Agreement by the Authority will be deemed to be a waiver of that right or remedy. No



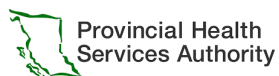
waiver of any breach of any provision of this Agreement will be deemed to be a waiver of any subsequent breach of that provision or of any similar provision.

Part 8. Severability

If any portion of this Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction then that portion will be severed and the remaining portion will remain in full force and effect.

Part 9. Enurement

This Agreement enures to the benefit of the Authority and Infrastructure BC and binds the Recipient and its successors.



APPENDIX D Response Declaration Form

By executing this Response Declaration Form, the Respondent agrees to the provisions of this RFQ and this Response Declaration Form. Capitalized terms in this Response Declaration Form are defined in Section 7 of this RFQ.

[RFQ Respondent's Letterhead]

To: [Insert organization and Submission Location]
Attention: Cam Redl, Contact Person
Re: Kamloops Cancer Centre Request for Qualifications

[Insert Respondent Name] Response

In consideration of the Authority's agreement to consider Responses in accordance with the terms of this RFQ, the Respondent hereby agrees, confirms and acknowledges, on its own behalf and on behalf of each member of the Respondent Team, that:

a) Response

1. This Response Declaration Form has been duly authorized and validly executed;
2. The Respondent is bound by all statements and representations in its Response;
3. Its Response is in all respects a fair Response made without collusion or fraud; and
4. The Authority reserves the right to verify information in the Respondent's Response and conduct any background investigations including criminal record investigations, verification of the Response, credit enquiries, litigation searches, bankruptcy registrations and taxpayer information investigations or other investigations on all or any of the Respondent Team members, and by submitting a Response the Respondent agrees that it consents to the conduct of all or any of those investigations by the Authority.

b) Acknowledgements with Respect to this RFQ



1. The Respondent has received, read, examined and understood the entire RFQ including all of the terms and conditions, all documents listed in this RFQ's table of contents, and any and all Addenda;
2. The Respondent agrees to be bound by the entire RFQ including all of the terms and conditions, including without limitation Section 6.7, all documents listed in this RFQ's table of contents, and any and all Addenda;
3. The Respondent's Representative identified below is fully authorized to represent the Respondent in any and all matters related to its Response, including but not limited to providing clarifications and additional information that may be requested in association with this RFQ;
4. The Respondent has disclosed all relevant relationships, in accordance with the instructions and format outlined in the Relationship Disclosure Form; and
5. The Respondent has had sufficient time to consider, and has satisfied itself as to the applicability of the material in this RFQ and any and all conditions that may in any way affect its Response.

c) Evaluation of Responses

1. This RFQ is not an offer, a tender or a request for proposals; it is a Request for Qualifications and the responsibility of the Authority is limited to consider Responses in accordance with this RFQ.

d) Consent of Respondent Team

1. The Respondent has obtained the express written consent and agreement of each member of the Respondent Team, as listed below, to all the terms of this Response Declaration Form.

e) The Respondent Team consists of:



TABLE D-1: FIRM NAMES

| Name of Respondent Team Member - Firm | Address | Role on Team |
|---------------------------------------|---------|--------------|
| | | |
| | | |
| | | |

Any firm mentioned in the Response should be included in the table above.

TABLE 2: INDIVIDUAL NAMES

| Name of Respondent Team Member - Individual | Address | Role on Team | Key Individual (Y/N) |
|---|---------|--------------|----------------------|
| | | | |
| | | | |
| | | | |

Any individual mentioned in the Response should be included in the table above.

RESPONDENT

RESPONDENT REPRESENTATIVE

Name of Firm

Address

Address

Name

Email Address



Name of Authorized Signatory

Telephone

Signature

If the Respondent is a joint venture or special purpose entity – by each of its joint venture members, as applicable.

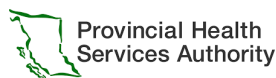


APPENDIX E Relationship Disclosure Form

By executing this Relationship Disclosure Form, the Respondent is making the disclosure on its own behalf and on the behalf of each member of the Respondent Team.

The Respondent declares on its own behalf and on behalf of each member of the Respondent Team that:

- a) this declaration is made to the best of the knowledge of the Respondent and, with respect to relationships of each member of the Respondent Team, to the best of the knowledge of that member.
- b) the Respondent and the members of the Respondent Team have reviewed the definition of Restricted Parties and the non-exhaustive list of Restricted Parties in Section 6.12.2.
- c) the following is a full disclosure of all known relationships that the Respondent and each member of the Respondent Team has, or has had, with:
 1. the Authority;
 2. any listed Restricted Party;
 3. any current shareholders, directors or officers, as applicable, of the Authority or any listed Restricted Party;
 4. any former shareholders, directors or officers, as applicable, of the Authority or any listed Restricted Party, who ceased to hold such position within two calendar years prior to the Submission Time; and/or
 5. any other person who, on behalf of the Authority or a listed Restricted Party, has been involved in the Competitive Selection Process or the design, planning or implementation of the Project or has confidential information about the Project or the Competitive Selection Process.



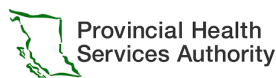
| Name of Respondent Team Member | Name of Party with Relationship | Details of the Nature of the Relationship with the Listed Restricted Party/Person |
|--------------------------------|---------------------------------|--|
| e.g., Firm Name Ltd. | Infrastructure BC | Firm Name Ltd. is working with Infrastructure BC on Project X. |
| e.g., John Smith | Authority Name | Respondent Team member was an employee/advisor to the Restricted Party from _____ to _____) |
| | | |
| | | |

(Each Respondent Team to submit one Relationship Disclosure Form. Add additional pages as required.).

Name of Respondent

Address

Email Address



Telephone

Name of Authorized Signatory for Respondent

Signature



APPENDIX F Participation Agreement

[Insert Date]

Attention: Cam Redl, Contact Person

Dear Sirs/Mesdames:

Re: Kamloops Cancer Centre Project – Participation Agreement in respect of the Request for Proposals issued by Interior Health Authority on [Insert Date], as amended or otherwise clarified from time to time, including by all Addenda (the “RFP”)

This letter agreement sets out the terms and conditions of the Participation Agreement between [Insert Proponent Name] (the “Proponent”) and the Authority, pursuant to which the Proponent agrees with the Authority as follows:

1. **Defined Terms.** Capitalized terms not otherwise defined in this Participation Agreement have the meanings given to them in the RFP.
2. **Participation.** The Proponent agrees that as a condition of participating in the RFP, including the Competitive Selection Process, Collaborative Meetings, and access to the Data Room, the Proponent will comply with the terms of this Participation Agreement and the terms of the RFP.
3. **Confidentiality.** The Proponent will comply with and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with, the Confidentiality Conditions attached as Schedule 1 to this Participation Agreement, all of which conditions are expressly included as part of this Participation Agreement.
4. **Terms of RFP.** The Proponent will comply with and be bound by, and will ensure that all of the Proponent Team members and others associated with the Proponent also comply with and are bound by, the provisions of the RFP, all of which are incorporated into this Participation Agreement by reference. Without limiting the foregoing, the Proponent agrees:
 - a) that the terms of this Participation Agreement do not limit the Proponent’s obligations and requirements under the RFP, any Data



Room agreement, or any other document or requirement of the Authority;

- b) to be bound by the disclaimers, limitations and waivers of liability and Claims and any indemnities contained in the RFP, including Section 11.13 (Limitation of Damages) of the RFP. In no event will the liability of the Authority exceed the amount calculated pursuant to Section 9.6 (Partial Compensation for Participation in the RFP) of the RFP;
- c) that the Authority's and the Proponent's obligations in respect of payments of partial compensation or other similar payment are as set out in Section 9.6 (Partial Compensation for Participation in the RFP) of the RFP; and
- d) that the Authority's and the Proponent's obligations in respect of the Preferred Proponent Security Deposit are as set out in Sections 9.3, 9.4 and 9.5 of the RFP.

5. **Amendments.** The Proponent acknowledges and agrees that:

- a) the Authority may at its discretion amend the RFP at any time and from time to time; and
- b) by submitting a Proposal the Proponent accepts, and agrees to comply with, all such amendments and, if the Proponent does not agree to any such amendment, the Proponent's sole recourse is not to submit a Proposal.

6. **General.**

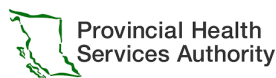
- a) Capacity to Enter Agreement. The Proponent hereby represents and warrants that:
 - i) it has the requisite power, authority and capacity to execute and deliver this Participation Agreement;
 - ii) this Participation Agreement has been duly and validly executed by it, or on its behalf by the Proponent's duly authorized representatives; and



- iii) this Participation Agreement constitutes a legal, valid and binding agreement enforceable against it in accordance with its terms.
- b) **Survival following cancellation of the RFP.** Notwithstanding anything else in this Participation Agreement, if the Authority, for any reason, cancels the Competitive Selection Process or the RFP, the Proponent agrees that it continues to be bound by, and will continue to comply with, Section 3 of this Participation Agreement.
- c) **Severability.** If any portion of this Participation Agreement is found to be invalid or unenforceable by law by a court of competent jurisdiction, then that portion will be severed and the remaining portion will remain in full force and effect.
- d) **Enurement.** This Participation Agreement enures to the benefit of the Authority and binds the Proponent and its successors.
- e) **Applicable Law.** This Participation Agreement is deemed to be made pursuant to the laws of the Province of British Columbia and the laws of Canada applicable therein and will be governed by and construed in accordance with such laws.
- f) **Headings.** The use of headings is for convenience only and headings are not to be used in the interpretation of this Participation Agreement.
- g) **Gender and Number.** In this Participation Agreement, words imputing any gender include all genders, as the context requires, and words in the singular include the plural and vice versa.
- h) **Including.** The word “including” when used in this Participation Agreement is not to be read as limiting.

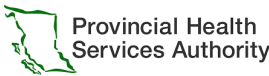
Yours truly,

(Name of Proponent)



Authorized Signatory

Name of Authorized Signatory
(please print)



SCHEDULE 1

Confidentiality Conditions

1. **Definitions.** In these confidentiality conditions:

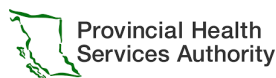
- a) **Confidential Information** means all documents, knowledge and information provided by the Disclosing Party to, or otherwise obtained by, the Receiving Party, whether before or after the date of the RFP, whether orally, in writing or other visual or electronic form in connection with or relevant to the Project, the RFP, this RFQ or the Competitive Selection Process, including, without limitation, all design, operational and financial information, together with all analyses, compilations, data, studies, photographs, specifications, manuals, memoranda, notes, reports, maps, documents, computer records or other information in hard copy, electronic or other form obtained from the Disclosing Party or prepared by the Receiving Party containing or based upon any such information. Notwithstanding the foregoing, Confidential Information does not include information that:
- i) is or subsequently becomes available to the public, other than through a breach by the Receiving Party of the terms of this Schedule 1;
 - ii) is subsequently communicated to the Receiving Party by an independent third party, other than a third party introduced to the Receiving Party by the Disclosing Party or connected with the Project, without breach of this Schedule 1 and which party did not receive such information directly or indirectly under obligations of confidentiality;
 - iii) was rightfully in the possession of the Receiving Party or was known to the Receiving Party before the date of the RFP and did not originate, directly or indirectly, from the Disclosing Party;
 - iv) was developed independently by the Receiving Party without the use of any Confidential Information; or
 - v) is required to be disclosed pursuant to any judicial, regulatory or governmental order validly issued under applicable law;
- b) **Disclosing Party** means the Authority or any of its Representatives;



- c) **Permitted Purposes** means evaluating the Project, preparing a Proposal, and any other use permitted by the RFP or this Participation Agreement;
 - d) **Receiving Party** means the Recipient or any of its Representatives;
 - e) **Recipient** means a Proponent or any other interested party who completes a Receipt Confirmation Form; and
 - f) **Representative** means a director, officer, employee, agent, accountant, lawyer, consultant, financial advisor, subcontractor, Key Individual, or any other person contributing to or involved with the preparation or evaluation of Proposals or proposals, as the case may be, or otherwise retained by the Recipient, the Authority or Infrastructure BC in connection with the Project.
2. **Confidentiality.** The Recipient will keep all Confidential Information strictly confidential and will not without the prior written consent of the Authority, which may be unreasonably withheld, disclose, or allow any of its Representatives to disclose, in any manner whatsoever, in whole or in part, or use, or allow any of its Representatives to use, directly or indirectly, the Confidential Information for any purpose other than the Permitted Purposes. The Recipient will make all reasonable, necessary, and appropriate efforts to safeguard the Confidential Information from disclosure to any other person except as permitted in this Schedule 1, and will ensure that each of its Representatives agrees to keep such information confidential and to act in accordance with the terms contained herein.
3. **Ownership of Confidential Information.** The Authority owns all right, title and interest in the Confidential Information and, subject to any disclosure requirements under applicable law, and except as permitted by this Schedule 1, the Recipient will keep all Confidential Information that the Recipient receives, has access to, or otherwise obtains strictly confidential for a period of three years after the date of the RFP, and will not, without the prior express written consent of an authorized representative of the Authority, which may be unreasonably withheld, use, divulge, give, release or permit or suffer to be used, divulged, given or released, any portion of the Confidential Information to any other person for any purpose whatsoever.



4. **Limited Disclosure.** The Recipient may disclose Confidential Information only to those of its Representatives who need to know the Confidential Information for the purpose of evaluating the Project and preparing its Proposal or proposal as applicable and on the condition that all such Confidential Information be retained by each of those Representatives as strictly confidential. The Recipient will notify Infrastructure BC, on request, of the identity of each Representative to whom any Confidential Information has been delivered or disclosed.
5. **Destruction on Demand.** On written request, the Recipient will promptly deliver to Infrastructure BC or destroy all documents and copies thereof in its possession or control constituting or based on the Confidential Information and the Recipient will confirm that delivery or destruction to Infrastructure BC in writing, all in accordance with the instructions of Infrastructure BC (for this purpose information stored electronically will be deemed destroyed upon removal from all storage systems and devices); provided, however, that the Receiving Party may retain one copy of any Confidential Information that it may be required to retain or furnish to a court or regulatory authority, pursuant to applicable law.
6. **Acknowledgment of Irreparable Harm.** The Recipient acknowledges and agrees that the Confidential Information is proprietary and confidential and that the Authority or Infrastructure BC may be irreparably harmed if any provision of this Schedule 1 were not performed by the Recipient or any party to whom the Recipient provides Confidential Information in accordance with its terms, and that any such harm could not be compensated reasonably or adequately in damages. The Recipient further acknowledges and agrees that the Authority will be entitled to injunctive and other equitable relief to prevent or restrain breaches of any provision of this Schedule 1 by the Recipient or any of its Representatives, or to enforce the terms and provisions hereof, by an action instituted in a court of competent jurisdiction, which remedy or remedies are in addition to any other remedy to which the Authority may be entitled at law or in equity.
7. **Waiver.** No failure to exercise, and no delay in exercising, any right or remedy under this Schedule 1 by the Authority will be deemed to be a waiver of that right or remedy.



APPENDIX G Bonding Undertaking

Note: Letters of Undertaking must be on Broker letterhead.

Date: [Insert Date]

No. [To be inserted]

To: Interior Health Authority

Re: Request for Qualifications - Kamloops Cancer Centre Project

We [Insert Surety name], a corporation created and existing under the laws of Canada and duly authorized to transact the business of Suretyship in Canada as Surety, are the Surety for [Insert Respondent name]. Our client has demonstrated to us in the past an ability to complete its projects in accordance with the conditions of its contracts and we have no hesitation in recommending its services to you.

Our client wishes to be prequalified as a Respondent on the captioned project, which we understand will require a Performance Bond in the amount of \$70 million and a Labour and Materials Payment Bond in the amount of \$70 million. Based on the limited information available at this time, and subject to our assessment of the Kamloops Cancer Centre Project, and our client's work program at the time of submission of its Response, we do not anticipate a problem in supporting the captioned project and supplying the requisite bonds if asked to do so. However, the execution of any bonds will be subject to an assessment of the final contract terms, conditions, financing and bond forms by our client and us.

If we can provide any further assurances or assistance, please don't hesitate to call upon us.

[Insert Surety Name]

Attorney-In-Fact [NTD: this can be the surety or the broker if authorised to issue bonds on behalf of the surety]



APPENDIX H Insurance Undertakings – Commercial General Liability

**Print On Letterhead of Duly Authorized Representative of Agent/Broker/
Insurance Company**

UNDERTAKING OF COMMERCIAL GENERAL LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the Kamloops Cancer Centre Project

[Insert Respondent Name]

We, the undersigned, as authorized representatives on behalf of "[Insert Name of Insurance Company¹]", do hereby undertake and agree to provide "Wrap-Up" Commercial General Liability insurance in the amount of FIFTY MILLION DOLLARS (\$50,000,000.00) inclusive per occurrence, FIFTY MILLION DOLLARS (\$50,000,000.00) general aggregate for bodily injury, death and damage to property including loss of use thereof, and product/completed operations liability with a limit of FIFTY MILLION DOLLARS (\$50,000,000.00) annual aggregate for the Kamloops Cancer Centre Project, subject to underwriting.

If such a policy is written, a certified copy of the policy will be provided to the Interior Health Authority.

Dated at _____

This [Insert day] day of [Insert Month], [InsertYear]

SIGNED _____

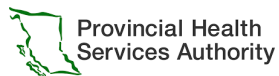
¹ Insurance Company refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links:

- OSFI federal listing of Canadian Property and Casualty Insurance Companies: <https://www.osfi-bsif.gc.ca/Eng/wt-ow/Pages/www-er.aspx?sc=2&gc=3&ic=1#WWRLink231>
- OSFI federal listing of Foreign Property and Casualty Insurance Companies: <https://www.osfi-bsif.gc.ca/Eng/wt-ow/Pages/www-er.aspx?sc=2&gc=3&ic=2#WWRLink232>
- BC Financial Services Authority https://www.bcfesa.ca/web_listings/AuthorizedInsuranceCompanies.aspx



(Name, Title)
(Duly Authorized Representative of Insurance
Company)

[NTD: Depending on the relationship between the
companies, this may be the Insurance Company,
Broker or Managing General Agent (as delegated by
the insurance company)]



APPENDIX I Insurance Undertakings – Professional Liability

Print on letterhead of duly authorized representative of agent/broker/ insurance company.

UNDERTAKING OF PROFESSIONAL LIABILITY INSURANCE

Name of Respondent submitting a Response to the Request for Qualifications for the Kamloops Cancer Centre Project.

Kamloops Cancer Centre Project

We, the undersigned, as authorized representatives on behalf of "[Insert Name of Insurance Company²]", do hereby undertake and agree to provide Professional Liability (Errors & Omissions) Insurance with a policy limit of not less than FIVE MILLION DOLLARS (\$5,000,000.00) inclusive of any one claim and in the aggregate for the [Insert Project Name] subject to underwriting.

If such a policy is written, a certified copy of the policy will be provided to the Interior Health Authority.

Dated at _____

This [Insert day] day of [Insert Month], [Insert Year]

SIGNED _____

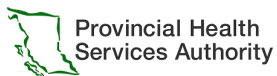
(Name, Title)
(Duly Authorized Representative of Insurance Company)

² Insurance Company refers to an Insurer that is federally or provincially regulated and authorized to provide the specified classes of insurance. Listings are available at the following links:

- OSFI federal listing of Canadian Property and Casualty Insurance Companies: <https://www.osfi-bsif.gc.ca/Eng/wt-ow/Pages/www-er.aspx?sc=2&gc=3&ic=1#WWRLink231>
- OSFI federal listing of Foreign Property and Casualty Insurance Companies: <https://www.osfi-bsif.gc.ca/Eng/wt-ow/Pages/www-er.aspx?sc=2&gc=3&ic=2#WWRLink232>
- BC Financial Services Authority https://www.bcfsa.ca/web_listings/AuthorizedInsuranceCompanies.aspx



[NTD: Depending on the relationship between the companies, this may be the Insurance Company, Broker or Managing General Agent (as delegated by the insurance company)]



APPENDIX J Enquiry Form

ENQUIRIES

Kamloops Cancer Centre Project RFQ

Request Number: _____

Respondent Team: _____

Date: _____

Do you request this query to be Commercial in Confidence? Yes No

This form may be used for single and multiple enquiries.

Enquiry/Enquiries:

