

## By Email

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### **Chris Arthur**

Executive Director and Chief Project Officer, Coastal  
Vancouver Coastal Health

Dear Chris:

### **Re: Lions Gate Hospital Acute Care Facility - RFP**

I was retained as Fairness Monitor on this project in November 2018. I filed my Fairness Report on the RFQ phase of the procurement on May 16, 2019. This constitutes my report on the RFP process leading to the recommendation of a preferred proponent.

During the course of the RFP process I reviewed the RFP documentation and Evaluation Guidelines and participated in briefing sessions of the Proponents and Evaluation Committee. Additionally, I monitored numerous meetings held with the Proponents by the Evaluation Committee and was copied on correspondence exchanged between the Committee and Proponents, including correspondence relating to RFCs and RFIs, throughout the process. Finally, I monitored the Consensus Meetings of both the Evaluation Committee and Financial Committee.

Having regard to the information I was made aware of during the activities outlined above, I am satisfied that the RFP process was conducted in a fair and transparent manner without any demonstrated bias affecting the outcome.

I should add that I found those responsible for the administration of the process to be keenly aware of the need to abide by the terms and conditions of the RFP and fairness principles applicable to procurement activities.

Respectfully submitted,



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John R. Singleton, Q.C.